



**SAN JUAN WATER DISTRICT
BOARD MEETING AGENDA
9935 Auburn Folsom Road
Granite Bay, CA 95746**

**December 17, 2025
6:00 p.m.**

This Board meeting will be conducted both in-person at the District's Boardroom at the address above and via videoconference. When all Board members are in the Boardroom, the District's Board meetings are not required to be broadcast via videoconference and are done so as a convenience to the public; furthermore, if the transmission is interrupted for any reason, the meeting will continue in person as scheduled. Members of the public may participate in Board meetings via videoconference per the instructions below.

To attend via videoconference, please use the following link:

Please join the meeting from your computer, tablet or smartphone.

<https://meet.goto.com/245724141>

You can also dial in using your phone.

United States: [+1 \(872\) 240-3212](tel:+18722403212)

Access Code: 245-724-141

Please mute your line.

Whether attending via videoconference or in person, the public is invited to listen, observe, and provide comments during the meeting. The Board President will call for public comment on each agenda item at the appropriate time – if you are attending via videoconference at that time, please unmute your line in order to speak.

*****Important Notice: For any meetings that include a Closed Session, the videoconference will be terminated when the Board adjourns into Closed Session. Members of the public who would like to receive the report out from Closed Session and time of adjournment from Closed Session into Open Session and adjournment of the meeting should provide a valid email address to the District's Board Secretary, Teri Grant, at: tgrant@sjwd.org, before or during the meeting. No other business will be conducted after the Board adjourns from Closed Session into Open Session. Promptly after the meeting, the Secretary will email the written report to all persons timely requesting this information.**

The Board may add an item to the agenda (1) upon a determination by at least three Board members that an emergency situation exists, or (2) upon a determination by at least four Board members (or by three Board members if there are only three Board members present) that the need to take action became apparent after the agenda was posted.

Public comment on items within the jurisdiction of the Board is welcome, subject to reasonable time limitations for each speaker. The order of agenda items may be changed to accommodate those in attendance wishing to address a particular item. Please inform the General Manager if you have such a request.

Documents and materials that are related to an open session agenda item that are provided to the District Board less than 72 hours prior to a regular meeting will be made available for public inspection and copying at the District office during normal District business hours.

If you are an individual with a disability and need assistance or accommodation to participate in this Board meeting, please call Teri Grant, Board Secretary, at 916-791-0115, or email Ms. Grant at tgrant@sjwd.org.

Please silence cell phones and refrain from side conversations during the meeting.

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

III. ROLL CALL

IV. PUBLIC FORUM AND COMMENTS

This is the opportunity for members of the public to comment on any item(s) that do not appear on the agenda. During the Public Forum, the Board may ask District staff for clarification, refer the matter to District staff or ask District staff to report back at a future meeting. The Board will not take action on any matter raised during the Public Forum, unless the Board first makes the determination to add the matter to the agenda.

V. CONSENT CALENDAR

All items under the Consent Calendar are considered to be routine and will be approved by one motion. There will be no separate discussion of these items unless a member of the Board, Audience, or Staff request a specific item removed before the motion to approve the Consent Calendar.

1. Minutes of the Board of Directors Meeting, November 19, 2025 (W & R)
Recommendation: Approve draft minutes
2. Fiscal Year 2024-2025 Annual Audit and Comprehensive Audited Financial Report – DavisFarr, Certified Public Accountants (W & R)
Recommendation: Receive and file

VI. DISCUSSION AND ACTION ITEMS

1. Water Forum Agreement 2050 (W & R)
Receive presentation by Ashlee Casey, Water Forum Executive Director
Action: Consider a motion to authorize the General Manager to sign the Water Forum Agreement 2050 (WFA 2050), which includes the incorporated San Juan Purveyor Specific Agreement (PSA)
2. Appoint SGA Representative (W & R)
Action: Consider a motion to confirm appointment of Ted Costa as Representative to the SGA Board of Directors for the term starting August 2026, for submittal to Sacramento County Board of Supervisors for ratification
3. Board Compensation Review (W & R)
Discussion
4. Elimination of January 1, 2026, Retail Water Rate Increase (R)
Action: Consider a motion to adopt Resolution 25-15 eliminating the January 1, 2026, retail rate increases
5. Retail Rate Structure Analysis (R)
Discussion and possible action
6. Conjunctive Use and Groundwater Banking Activities Update (W & R)

VII. INFORMATION ITEMS

1. General Manager's Report
 - 1.1 General Manager's Monthly Report (W & R)
Staff Report on District Operations
 - 1.2 Miscellaneous District Issues and Correspondence

2. Director of Water Resources & Strategic Affairs' Report (W & R)
 - 2.1 Hydrology Report
 - 2.2 Miscellaneous District Issues and Correspondence
3. Director of Finance and Human Resources' Report
 - 3.1 Miscellaneous District Issues and Correspondence
4. Director of Operations' Report
 - 4.1 Miscellaneous District Issues and Correspondence
5. Director of Engineering Services' Report
 - 5.1 Miscellaneous District Issues and Correspondence
6. Legal Counsel's Report
 - 6.1 Legal Matters

VIII. DIRECTORS' REPORTS

1. Sacramento Groundwater Authority (SGA) – T. Costa
2. Regional Water Authority (RWA) – T. Costa
3. Association of California Water Agencies (ACWA)
 - 3.1 ACWA – P. Tobin
 - 3.2 Joint Powers Insurance Authority (JPIA) – P. Tobin
4. Other Reports, Correspondence, Comments, Ideas and Suggestions
 - 4.1 2026 Board Officers (W & R)

Action: Elect the Board President and Vice President

IX. FUTURE AGENDA ITEMS

1. Requests by Board Members for Agenda Items
2. Meeting Date Changes and Board Attendance

X. COMMITTEE MEETINGS

1. Finance Committee – December 8, 2025

XI. UPCOMING EVENTS

1. ACWA DC2026 Conference
February 24-26, 2026
Washington, DC
2. 2026 ACWA Legislative Symposium
February 11, 2026
Sacramento
3. 2026 ACWA Spring Conference
May 5-7, 2026
Sacramento, CA

President Costa to call for Closed Session

XII. CLOSED SESSION

1. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION (Section 54956.9)
Citrus Heights Water District, et al. vs. San Juan Water District, Case Number: 23WM000064, Sacramento County Superior Court

XIII. OPEN SESSION

1. Report from Closed Session

XIV. ADJOURN

UPCOMING MEETING DATES

January 14, 2026 – Special Board Workshop

January 21, 2026 – Regular Meeting

February 18, 2026 – Regular Meeting

I declare under penalty of perjury that the foregoing agenda for the December 17, 2025, meeting of the Board of Directors of San Juan Water District was posted by December 12, 2025, on the outdoor bulletin boards at the District Office Building, 9935 Auburn Folsom Road, Granite Bay, California, and was freely accessible to the public. The agenda and the board packet is also posted on the District's website at sjwd.org.

Teri Grant, Clerk of the Board



The Pledge Of Allegiance



I pledge allegiance to the flag
of the United States of America
and to the republic for which it stands,
one nation under God, indivisible,
with liberty and justice for all.

SAN JUAN WATER DISTRICT

Board of Director's Board Meeting Minutes
November 19, 2025 – 6:00 p.m.

BOARD OF DIRECTORS

Ted Costa	President
Mike McRae	Vice President
George Machado	Director
Pam Tobin	Director
Manuel Zamorano	Director

SAN JUAN WATER DISTRICT MANAGEMENT AND STAFF

Adam Larsen	General Manager
Donna Silva	Director of Finance & Human Resources
Tony Barela	Director of Operations
Andrew Pierson	Director of Engineering
Greg Zlotnick	Director of Water Resources & Strategic Affairs
Devon Barrett	Customer Service Manager
Mike Spencer	Water Treatment Plant Manager
Teri Grant	Clerk of the Board/Executive Assistant
Ryan Jones	General Counsel

OTHER ATTENDEES

Devin	
DD	
Guest	
Michael	
User 1	
Meera Deshmane	Retail Rate Payer
Sandy Harris	Retail Rate Payer
Stephen Kenning	Retail Rate Payer
Craig Locke	Sacramento Suburban Water District
Entela Fallstead	SJWD Employee
Jed Thorne	SJWD Employee
Mark Hargrove	SJWD Employee
Ashley Casey	Water Forum

AGENDA ITEMS

- I. Call to Order
- II. Pledge of Allegiance
- III. Roll Call
- IV. Public Forum and Comments
- V. Appoint Clerk of the Board and Administer Oath of Office
- VI. Consent Calendar
- VII. Presentation
- VIII. Discussion and Action Items
- IX. Information Items
- X. Directors' Reports
- XI. Future Agenda Items
- XII. Committee Meetings

- XIII. Upcoming Events
- XIV. Closed Session
- XV. Open Session
- XVI. Adjourn

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

III. ROLL CALL

The Board Secretary took a roll call of the Board. The following directors were present in the Boardroom: Ted Costa, Mike McRae, George Machado, Pam Tobin, and Manuel Zamorano.

IV. PUBLIC FORUM

There were no public comments.

V. APPOINT CLERK OF THE BOARD and ADMINISTER OATH OF OFFICE

President Costa announced that the Board needed to re-appoint Teri Grant as Clerk of the Board and administer the Oath of Office.

Director Tobin moved to appoint Teri Grant as Clerk of the Board to the San Juan Water District Board of Directors. Director Zamorano seconded the motion and it carried unanimously.

President Costa administered to the Oath of Office to Ms. Grant.

VI. CONSENT CALENDAR

All items under the Consent Calendar are considered to be routine and are approved by one motion. There was no separate discussion of these items unless a member of the Board, audience, or staff requested a specific item removed. Consent Calendar item documents are available for review in the Board packet.

1. Minutes of the Board of Directors Meeting, October 22, 2025 (W & R)

Recommendation: Approve draft minutes

2. Treasurer's Report – Quarter Ending September 30, 2025 (W & R)

Recommendation: Receive and file

Director Tobin moved to approve the Consent Calendar. Director Zamorano seconded the motion, and it carried unanimously.

VII. PRESENTATION

1. Big Impact on a Small Budget: Grant Strategies for Resource-Strapped Agencies

GM Larsen conducted a brief presentation summarizing a previous presentation on grant funding that Director Tobin had requested the Board receive. A copy of the

summary presentation will be attached to the meeting minutes. He informed the Board that he will be meeting with Nick Schneider, who provided the original presentation at a recent webinar.

VIII. DISCUSSION AND ACTION ITEMS

1. Retail Rate Structure Analysis (R)

Vice President McRae reported that the Finance Committee received a presentation from Ms. Meera Deshmane which was included in the Board packet. In addition, he informed the Board that she will provide a presentation at the January 14th workshop and he will also provide a presentation, which he plans to bring to the next Finance Committee meeting.

Vice President McRae suggested that he reach out to some consultants who have already been through the process of setting tiered rates and have them join the workshop to provide a quick overview of their projects along with answering questions from the Board. Director Tobin agreed with the suggestion and would like to see how consultants would approach this and provide insight for the best business practice for this situation. The Board discussed having a consultant and agreed that if one can be available to provide more information to the Board that Vice President McRae should schedule them to attend.

GM Larsen voiced concern that should the Board decide to adjust rates then a second Prop. 218 process will have to be instigated which might be confusing to customers. He pointed out that the Prop. 218 experts have confirmed that the District's retail rates are justifiable and reasonable. In addition, he reminded the Board that the new conservation regulations will be coming down, in about 3 years, and, more than likely, the District will need to change the rate structure at that point; therefore, he recommends that the Board wait until then to change the rate structure.

Ms. Silva pointed out that the District's current "postage stamp" rate structure and your fixed vs. variable rate adjustments have been very effective at providing the District financial stability; however, it does not incentivize conservation and there are significant conservation requirements that the District may see in 3 years. She stated that the District will need to find a way to achieve compliance with the water reduction that will be required by the new laws. She commented that there are about 7 different rate structures that are being utilized and the Board should be educated on the pros and cons of each of those rate methodologies. Mr. Zlotnick pointed out that there is another issue which is the litigation that the District is a lead plaintiff on and if the litigation is successful then it is anticipated that the impact will be much lower with respect to required reductions in water use. Vice President McRae expressed his desire not to wait since there are customers who have presented the Board with their arguments about unjust water bills.

Ms. Deshmane addressed the Board and believes there is a common theme of fear of change and she encouraged the Board to have a consultant provide their opinion of the rates. In addition, she disagreed with a statement previously made regarding similarly situated customers and their rates.

A member of the public addressed the Board and suggested that the Board have regulatory costs be shared by everybody, but specific projects in areas that benefit those in a specific area, then those costs should be not be shared by everyone.

A member of the public addressed the Board and is concerned about the fixed rate being too high.

A member of the public addressed the Board and asked why the Board was not moving forward with a rate review when they voted for it earlier this year. President Costa responded that the Board is in the process of conducting the rate review. Vice President McRae commented that the public outreach workshop is being held on January 14th and the information from that meeting will be used to create a scoping/roadmap document which would then be presented to the Board.

Mr. Steve Kenning addressed the Board and stated that conservation is driven by regulations and not by the utility. He commented that there is a base infrastructure that must be maintained and everybody should be paying for it.

In response to a public member's question, Ms. Silva explained that the District has fixed rates and variable rates and since the District's cost of water is so low, it does not cost that much money to use and distribute the water. She explained that most of the District's costs are in maintaining the system so when a customer turns on the faucet, water is readily available. She added that the District incurs the costs whether a customer uses the water or not; therefore, the base (fixed) cost is high relative to the variable rate. She commented that the District maintains the system so that customers have access to the asset. In addition, she explained that comparing one agency to another does not make much sense because there are a lot of variables such as topography and miles of pipeline per connection. The public member voiced concern that the fixed to variable ratio is too high and does not encourage conservation.

Director Zamorano moved to wait until the regulations are released before analyzing the retail rates. The motion failed with no second.

Director Machado suggested that after the January 14th workshop that the Board figure out where this is taking the District – the cost, everything – and with conservation regulations coming out in three years it might be better to wait instead of spending rate payer money on something that might need to be redone in three years.

2. Water Forum Agreement 2050 (W & R)

Mr. Zlotnick provided a staff report, which was included in the Board packet. He informed the Board that no action was being requested at this time, and this item will be brought back for consideration of approval at the December Board meeting. In addition, he informed the Board that Ashlee Casey, the Water Forum's Executive Director, will attend the Board's December meeting to make a short presentation and answer any questions the Board may have.

In response to Vice President McRae's comment, Mr. Zlotnick informed the Board that the \$106,000 commitment is allocated in the wholesale budget. In addition, Mr. Zlotnick explained that the District's wholesale entity gets improved reliability of water supplies because the Water Forum helps ensure that operations at Folsom Reservoir and the State and Federal water projects take less water to meet their regulatory obligations by increasing habitat in the river. Furthermore, they coordinate with Reclamation on operations at Folsom (e.g., the flow management standard) to help minimize the amount of water necessary to meet the regulatory standards.

The Board discussed the Purveyor Specific Agreement and voiced concern and discussed the District's financial commitment. In response to Director Zamorano's question about not funding the Water Forum, Mr. Zlotnick explained that the other agencies would have to cover the District's portion, but it could harm the District in terms of the position of San Juan in the region and relationships with other agencies, including with Reclamation since he attends weekly and monthly Water Forum meetings where Reclamation staff attend and relationships are built.

3. Fiscal Year 2024-2025 Results of Operations – Budget to Actual (W & R)

Ms. Silva reviewed a staff report which was included in the Board packet. She informed the Board that the independent audit is substantially complete, and she expects the auditors to meet with the Finance Committee in December. She informed the Board that the Annual Comprehensive Financial Report is being worked on as well. She reported the following information for the fiscal year ending June 30, 2025:

Wholesale Operations	Revenues higher than budget and mid-year estimate Expenses lower than budget and mid-year estimate Transferred \$1,499,860 into the Capital Reserve
Wholesale Capital	Revenues higher than budget Expenses lower than budget Capital Reserve at \$28,611,397 as of June 30, 2025
Retail Operations	Revenues higher than budget and mid-year estimate Expenses lower than budget and mid-year estimate Transferred \$4,842,545 into the Capital Reserve
Retail Capital	Revenues lower than budget (due to funding delays on the Kokila Reservoir Replacement Project) Expenses lower than budget and mid-year estimate Capital Reserve at \$27,439,012 as of June 30, 2025

In response to Vice President McRae's question, Ms. Silva and Mr. Pierson explained that the Backwash Hoods Rehab Project had significant issues and the bids came in higher than the Engineer's Estimate. Mr. Pierson informed the Board that the original anticipated costs for the project was \$2.1 million, with about \$300,000 spent in FY 23/24 for design work and \$900,000 budgeted for two fiscal years after that. In addition, Mr. Pierson reported that the actual bid for construction, that was approved, was for \$3.3 million, and another \$450,000 for construction management costs.

Ms. Deshmane voiced concern regarding over-estimating expenses in the budget which leads to rates that are higher than they need to be to cover the expenses. Ms. Silva explained that the primary driver of the rate schedule is the capital improvement program, so it is more efficient to do a multi-year rate schedule then adjust the next rate schedule accordingly.

Vice President McRae suggested that the Board look into reducing the 2% retail rate increase that goes into effect in January based on the savings that was reported. Ms. Silva suggested that the Board be provided with information regarding what the actual savings was as some of the “savings” is allocated for projects that were not completed last year. Vice President McRae requested that the December Board agenda include an item to review the retail rate increase and requested that staff provide a list of expenses that were deferred and the actual savings. Ms. Silva confirmed the agenda will include an item for consideration of a change in the previously approved Retail rate increase effective January 1st.

4. Conjunctive Use and Groundwater Banking Activities Update (W & R)

President Costa reported that he had a discussion at the RWA meeting and Mr. Trevor Joseph indicated that they are interested in discussing the proposal that the District made to RWA regarding getting credit for extra surface water that is allowed flow down the river.

Mr. Zlotnick reported that he attended the water bank meeting today and received updates but water bank staff were not prepared to discuss a number of items such as the strategy to secure federal acknowledgment and the budget situation.

IX. INFORMATION ITEMS

1. GENERAL MANAGER’S REPORT

1.1 General Manager’s Monthly Report (W & R)

A written report for October was included in the Board packet.

1.2 Miscellaneous District Issues and Correspondence

GM Larsen reported that there is currently a 40% decrease in water production and Folsom Reservoir is 5% higher than average. In addition, he reported that the water quality is excellent with no failed sampling.

Mr. Larsen informed the Board that he will email his 90-day update and offered to meet with any Board members who would like to discuss it. In response to GM Larsen’s request for Board direction on the Retail Rate Structure Analysis project, the Board discussed and directed staff to post the workshop for January 14th to include wording to allow for a motion, if needed, while including a presentation from Ms. Deshmane and one from Vice President McRae. In addition, staff will provide a presentation in response to the multiple presentations made by Meera Deshmane and to address the variety of concerns raised regarding retail water rates.

2. DIRECTOR OF WATER RESOURCES & STRATEGIC AFFAIRS' REPORT (W & R)

2.1 Hydrology Report (W & R)

Mr. Zlotnick reported that he provided the graphs for the Folsom Reservoir levels and the statewide reservoirs levels.

2.2 Miscellaneous District Issues and Correspondence

Mr. Zlotnick informed the Board that the consultant is starting on the Urban Water Management Plan (UWMP) since the state released its guidance documents yesterday. He reported that there will be a scoping meeting in mid-January in response to the environmental caucus of the Water Forum requesting to have an opportunity to discuss the development of the UWMP. In addition, he mentioned that it incorporates the water shortage contingency plan development which is part of the purveyor specific agreement and should be brought to the Board by June.

3. DIRECTOR OF FINANCE AND HUMAN RESOURCES' REPORT

3.1 Miscellaneous District Issues and Correspondence

Director Machado and the Board commended Ms. Silva and staff for the Treasurer's Report.

4. DIRECTOR OF OPERATIONS' REPORT

4.1 Miscellaneous District Issues and Correspondence

Mr. Barela reported that the WTP staff has been working on WTP Residual Management which is the portion of processing the water which removes the residuals from the water then removes the material offsite. He informed the Board that staff has developed a way to process the material which will now save the District \$23,400 annually since they have achieved a rating of "Clean Certified Dirt" for the residual material. He commended the WTP staff for their work on this and stated that he is hopeful that the rating will be maintained with an extended contract with the landfill company.

Mr. Barela reported that Chlorine System Maintenance is performed annually due to the aggressive nature of the Chlorine gas. He explained that the equipment involved in conveying and dosing, for process disinfection, is rebuilt annually. This rebuild is a 2-3 week process and performed in-house by the maintenance staff with operations assisting. He commended the Maintenance and WTP staff for their expert work on this project.

GM Larsen commended Mr. Barela for identifying a state contract that saved the District money on the removal of the redwood trees and the fire breaks near the perimeter fencing.

5. DIRECTOR OF ENGINEERING SERVICES' REPORT

5.1 Miscellaneous District Issues and Correspondence

Mr. Pierson reported that District staff completed the task of upgrading all of the District's intermediate meters (1.5"-2" meters). He explained that the project started in the summer of 2022 with 195 meters needing upgrading. He commended staff for altering their work schedules to accommodate businesses by working during off hours in order to shut water off, replace the

meters, and not interrupt businesses. In addition, they standardized the meters so that future replacements are easier since the meter box is not replaced, only the internal parts which are installed with 4 bolts. He also reported that, at the same time, staff also replaced all meters with radio-read meters so that all District meters can be read in about four hours.

President Costa commended the Engineering Department for their work with few employees while other districts have more staff.

6. LEGAL COUNSEL'S REPORT

6.1 Legal Matters

No report.

X. DIRECTORS' REPORTS

1. SACRAMENTO GROUNDWATER AUTHORITY (SGA)

President Costa reported that the RWA/SGA Holiday Social is on December 11th. In addition, at the ACWA Fall Conference, there will be a Member Mixer on December 2nd in the evening.

2. REGIONAL WATER AUTHORITY (RWA)

President Costa reported that RWA met in November and updates were provided under a previous agenda item.

3. ASSOCIATION OF CALIFORNIA WATER AGENCIES (ACWA)

3.1 ACWA - Pam Tobin

Director Tobin reviewed a written report which was added to the Board packet.

3.2 Joint Powers Insurance Authority (JPIA) - Pam Tobin

Director Tobin reviewed a written report which was added to the Board packet.

4. OTHER REPORTS, CORRESPONDENCE, COMMENTS, IDEAS AND SUGGESTIONS

There were no other matters discussed.

XI. FUTURE AGENDA ITEMS

1. Requests by Board Members for Agenda Items

President Costa requested that GM Larsen work with staff and make a recommendation at the January 14th workshop.

2. Meeting Date Changes and Board Attendance

There were no requests to consider.

XII. COMMITTEE MEETINGS

1. Finance Committee – November 12, 2025

The committee meeting minutes were included in the Board packet.

XIII. UPCOMING EVENTS

1. 2025 ACWA Fall Conference

December 2-4, 2025
San Diego, CA

At 8:55 p.m., President Costa announced that the Board was adjourning to Closed Session and there were no public comments.

XIV. CLOSED SESSION

1. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION (Section 54956.9)

Citrus Heights Water District, et al. vs. San Juan Water District, Case Number: 23WM000064, Sacramento County Superior Court

2. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION

Significant exposure to litigation pursuant to California Government Code Section 54956.9(d)(2) (one case)

XV. OPEN SESSION

There was no reportable action.

XVI. ADJOURN

The meeting was adjourned at 9:20 p.m.

EDWARD J. "TED" COSTA, President
Board of Directors
San Juan Water District

ATTEST: _____
TERI GRANT, Board Secretary

Board of Directors
San Juan Water District
Granite Bay, California

We have audited the financial statements of San Juan Water District (the "District") as of and for the year ended June 30, 2025, and have issued our report thereon dated December 4, 2025. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility in Relation to the Financial Statement Audit

As communicated in our engagement letter dated April 15, 2025, our responsibility, as described by professional standards, is to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of the District solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

Planned Scope and Timing of the Audit

We conducted our audit consistent with the planned scope and timing we previously communicated to you in our engagement letter.

Compliance with All Ethics Requirements Regarding Independence

The engagement team, others in our firm, as appropriate, and our firm have complied with all relevant ethical requirements regarding independence.

We identified independence threats related to the preparation of the financial statements and proposing journal entries. We have applied certain safeguards to reduce the threats to an acceptable level, including using an independent party within the firm to perform a quality control review of the financial statements, and obtaining confirmation from the San Juan Water District management that their review of the financial statements included comparing the financial statements and footnotes to the underlying accounting records.

Significant Risks Identified

We have identified the following significant risks:

- The implementation of the new compensated absences accounting standard, Governmental Accounting Standards Board (GASB) Statement No. 101. As a result, we reviewed the District's calculations and ensured the financial statements and footnotes are accurate and complete.

Qualitative Aspects of the Entity's Significant Accounting Practices

Significant Accounting Policies

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by the District is included in Note 1 to the financial statements. As described in Note 1 to the financial statements, during the year, the entity changed its method of accounting for compensated absences by adopting Governmental Accounting Standards Board (GASB) Statement No. 101, *Compensated Absences*. Accordingly, the cumulative effect of the accounting change as of the beginning of the year has been reported in the Statement of Revenues, Expenses, and Change in Net Position. Additionally, the District changed accounting policies regarding risk disclosures related to government vulnerabilities due to concentrations and constraints by adopting Statement of Governmental Accounting Standards (GASB Statement) No. 102, *Certain Risk Disclosures*. No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management's current judgments.

The most sensitive accounting estimates affecting the financial statements include management's estimate of the pension and OPEB liability and related balances based on actuarial reports. We evaluated the key inputs and assumptions used by the actuary to calculate the balances and determined that they are reasonable in relation to the basic financial statements taken as a whole.

Financial Statement Disclosures

Certain financial statement disclosures involve significant judgment and are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the District's financial statements relate to the District's Defined Benefit Pension Plan and Other Post-Employment Benefits Plan.

Significant Unusual Transactions

For purposes of this communication, professional standards require us to communicate to you significant unusual transactions identified during our audit. There were no unusual transactions noted as a result of our audit procedures.

Significant Difficulties Encountered during the Audit

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards also require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements. There were no such misstatements noted.

In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. There were no material misstatements detected as a result of our audit procedures.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to Commission's financial statements or the auditor's report. No such disagreements arose during the course of the audit.

Representations Requested from Management

We have requested certain written representations from management in a letter dated December 4, 2025.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Other Information Included in Annual Comprehensive Financial Report

Pursuant to professional standards, our responsibility as auditors for other information, whether financial or nonfinancial, included in the District's Annual Comprehensive Financial Report, does not extend beyond the information identified in the audit report, and we are not required to perform any procedures to corroborate such other information. However, in accordance with such standards, we have read the other information and considered whether

a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated.

Our responsibility also includes communicating to you any information which we believe is a material misstatement of fact. Nothing came to our attention that caused us to believe that such information, or its manner of presentation, is materially inconsistent with the information, or manner of its presentation, appearing in the financial statements.

Other Significant Matters, Findings, or Issues

In the normal course of our professional association with the District, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, significant events or transactions that occurred during the year, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as the District's auditors.

This report is intended solely for the information and use of the Board of Directors and management of the District and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in blue ink that reads "Davis Fan" followed by a stylized flourish.

Irvine, California
December 4, 2025



Annual Comprehensive Financial Report

FOR THE FISCAL YEAR ENDED JUNE 30, 2025

San Juan Water District
Granite Bay, CA



SAN JUAN WATER DISTRICT
Annual Comprehensive Financial Report
For the Year Ended June 30, 2025

Prepared by the Finance Department

SAN JUAN WATER DISTRICT
Annual Comprehensive Financial Report
Fiscal Year Ended June 30, 2025

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SAN JUAN WATER DISTRICT
Annual Comprehensive Financial Report
Fiscal Year Ended June 30, 2025

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INTRODUCTORY SECTION



December 4, 2025

To: Members of the Board of Directors San Juan Water District and
Ratepayers of the San Juan Water District

Directors
Edward J. "Ted" Costa
Kenneth H. Miller
Dan Rich
Pamela Tobin
Manuel Zamorano
General Manager
Paul Helliker

We are pleased to present the Annual Comprehensive Financial Report (ACFR) for the San Juan Water District (District) for the fiscal year ended June 30, 2025 (fiscal year 2025).

REPORT PURPOSE AND ORGANIZATION

The purpose of this letter is to introduce the basic financial statements and provide an analytical overview of the District's financial activities. The information presented in this ACFR is intended to provide financial information with all the disclosures necessary to enable the District's customers, investment community and general public to assess the District's financial condition. Generally Accepted Accounting Principles (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A, which can be found immediately following the report of the independent auditors.

The ACFR is published in accordance with State law that requires financial statements be published within twelve months of the close of each fiscal year and be presented in conformity with GAAP and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. It is also prepared to meet reporting standards set forth by the Government Finance Officers Association (GFOA). This report contains management's representations concerning the finances of the District. Management is responsible for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed to both protect the District's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As

management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The District's financial statements have been audited by Davis Farr, LLP, a firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2025, are free from material misstatement. Information on the audit, and the auditor's opinion, can be found in the Independent Auditor's Report beginning on page 1.

ABOUT THE DISTRICT

Not everyone who reads this report is familiar with our District and it is hard to understand a government's finances without knowing something about the entity and how it operates. Let us tell you a little about the San Juan Water District!

History

The District was formed as a result of petitions being presented to the Board of Supervisors of Sacramento and Placer Counties by Citrus Heights Water District, Fair Oaks Water District, Orange Vale Water Company and a group of homeowners in South Placer County. An election was held within the boundaries of the sponsoring districts on February 10, 1954. At this election, voters approved the formation of the San Juan Water District by nearly a two-thirds majority and elected five Directors. The District is a community services district formed under Section 60000 et seq., Title 5, Division 3 of the California Government Code.

The District provides water on a wholesale and retail basis to an area of approximately 17 square miles for retail and 46 square miles for wholesale (which includes the retail area) in Sacramento and Placer Counties.

The District's wholesale operations include: protecting access to reliable and sufficient water supplies; operating and maintaining a surface water treatment plant; operating and maintaining treated water storage; pumping and transmission facilities; delivering treated water to five retail agency customers (San Juan Water District retail division, Fair Oaks Water District, Citrus Heights Water District, Orange Vale Water Company and the City of Folsom); and providing the administrative support necessary to successfully carry out those functions.

San Juan's retail operations consist of operating and maintaining storage, pumping, transmission and distribution facilities, which deliver water to approximately 11,085 retail service connections located in a portion of Northeast Sacramento County and the Granite Bay area of South Placer County, and providing the administrative, customer service, water efficiency and engineering support necessary to successfully carry out those functions.

Mission Statement

The District's mission is to ensure the delivery of a reliable water supply of the highest quality at the lowest reasonable price.

Water Supply

The District's existing water supply consists of three separate raw water contracts. The first source of water comes from a settlement contract with the U.S. Bureau of Reclamation (Reclamation) whereby it is required to deliver the District's pre-1914 and post-1914 water rights water from the American River, totaling 33,000 acre-feet. The second source is a repayment contract with Reclamation for 24,200 acre-feet of Central Valley Project water that took effect in 2020, replacing the previous 40-year contract. This new contract will remain in effect indefinitely, provided the District continues to pay its charges. The third water source is a contract with Placer County Water Agency for up to 25,000 acre-feet of water.

All sources of surface water are either stored or flow through Folsom Lake and delivery is taken at Folsom Dam outlets, either by gravity or pumped by the U. S. Bureau of Reclamation Folsom Pumping Plant. Total raw water delivery for the fiscal year 2025 was 40,007 acre-feet.

In response to the recent drought and in preparation of future drought conditions, the District recently partnered with two nearby water districts, Placer County Water Agency and the Sacramento Suburban Water District, to construct inter-ties to allow water supplies to be shared and transferred if normally available supplies are reduced and/or inadequate to meet immediate demands for either district.

Water Efficiency

The District has long been a proponent and practitioner of cost-effective water efficiency programs. The implementation of these programs has been highly successful, and the District complies with best management practices that are required by the Sacramento Area Water Forum Agreement, California legislation SBx7-7 (2009), the California Department of Water Resources, and the Central Valley Project Improvement Act.

The District's water efficiency programs include:

- Water Awareness Poster Contest and Calendar – Since 1992, the District and its wholesale agency customers, Citrus Heights and Fair Oaks water districts and Orange Vale Water Company, have promoted water awareness at the elementary school level through an annual water conservation poster contest.
- Rebate Program – The District provides rebates for the purchase of high-efficiency washing machines, and hot water on-demand recirculation systems as

well as irrigation efficiency rebates to both residential and non-residential customers.

- Free Programs – District staff provides free indoor and outdoor water audits, leak detection, and recommendations to improve irrigation system performance. Staff also creates landscape water budgets and irrigation schedules to improve efficiency. The District conducts and hosts a variety of workshops on drip systems and proper irrigation techniques, landscape design, soil health, tree maintenance, controller management and other water efficiency topics. A speakers' bureau is available to talk to groups about water efficiency programs and water supply and reliability issues.
- Water Efficient Landscape (WEL) Garden – Located behind the District's administrative office are gardens to inspire visitors to create a water efficient landscape that looks beautiful every season. The garden demonstrates efficient irrigation and non-water-using materials to create a beautiful landscape.

The benefits of these programs include more cost-effective and efficient use of water and increased customer awareness of the importance of water efficiency to contribute to future reliability of water supplies.

The District became 100% metered and began billing all customers on a metered rate on January 1, 2005.

Water Treatment Plant

The District's water treatment facility, the Sidney N. Peterson Water Treatment Plant (WTP), was constructed in three phases beginning in 1975 and completed in 1983. The WTP includes two flocculation-sedimentation basins, two filter basins, an operations building and a covered 62-million-gallon storage reservoir. Major upgrades and improvements to the WTP have been made over the years, including increasing its maximum seasonal capacity (May 15th to September 30th) to 150 million gallons a day (mgd) from its original 100 mgd. Those past upgrades, and ongoing efforts to identify and implement projects and process improvement to increase efficiency, cost effectiveness, and productivity, all contribute to the District's success in reliably satisfying customer demands while continuing to meet or exceed all Federal and State regulatory requirements.

The WTP receives delivery of raw water directly from Folsom Dam outlets. The raw water undergoes an extensive water treatment process to ensure the highest quality of water for all customers. From the WTP, the water flows into the District's 62-million-gallon Hinkle Reservoir for storage and distribution. The District maintains approximately 220 miles of transmission and distribution pipelines, which transport the high-quality treated water to wholesale and retail customers.

During FY 2025, the District advanced several capital improvement projects to enhance water system reliability, the largest of which was the Backwash Hood Rehabilitation and Rail Track Improvements project. Water in the North and South basins is filtered through cells cleaned by backwash hoods that return water to the plant's first treatment stage. Each basin has one new and one old hood; both older hoods and their rail tracks will be rehabilitated over two years instead of replaced. South Basin was completed as of June 2025 with the North Basin set to be completed in FY25-26.

Other projects underway in the fiscal year 2025-2026 will continue to improve and efficiently maintain District water facilities.

Transmission and Distribution

The District's retail operations rely on a transmission and distribution system made up of approximately 220 miles of pipelines (4-72 inches in diameter), nine pumping stations, and three reservoirs and storage tanks.

Throughout FY 2025, the District progressed a range of capital projects designed to bolster its water infrastructure, most notably:

- **Planned Service Lateral Replacements:** The District's service lateral failure rate is 35% above the national average. To address this, 85 laterals will be replaced annually across retail areas. The Hidden Oaks neighborhood in Granite Bay was completed early in FY 2024-25, reducing leaks and repair costs.
- **Planned Air/Vacuumed Relief Valve Replacements:** Air release valves prevent air pockets and vacuum conditions that can damage pipelines. Most District valves are below grade, but state law requires above-grade vents to reduce contamination risk. The District plans to replace 45 valves annually over 20 years. The FY24-25 replacements were completed in May 2025.

Additional projects scheduled for FY 2025-2026 will further enhance and sustain the District's transmission and distribution infrastructure.

Accounting System and Budgetary Controls

The District operates on a fiscal year that runs from July 1 through June 30. The District's accounting records are maintained using the accrual basis of accounting. The revenues of the District are recognized when they are earned, and the expenses are recognized when they are incurred.

The District staff works with the Finance Department to develop the annual budget. The budget is used as a management tool for projecting and measuring revenues and expenses. The process typically begins in January when managers begin developing their budget requests to fulfill the District's mission, goals and objectives for the next fiscal year. The Finance Department prepares the proposed budget which is presented

to the Board of Directors in May for their review. A public hearing is usually held in June, with anticipated finalization and adoption scheduled for the following meeting or ideally no later than June 30th. The District is legally required to adopt a budget by September 1st of the budget year.

Enterprise Operations

The District is one legal enterprise but is accounted for as two separate enterprise operations. The financial management and accounting for the two enterprise operations is recorded separately with an operating and a capital outlay fund for each enterprise. However, for financial reporting purposes all four funds are presented in a consolidated report. As additional information, the accounting for the four funds on a budget versus actual basis is provided.

FACTORS AFFECTING FINANCIAL CONDITION

Economic Outlook

The information presented in the financial statements is best understood when it is considered from the broader perspective of the specific economy within which the District operates. The District is located in Northern California approximately 20 miles Northeast of Sacramento and between the Cities of Folsom and Roseville. The District spans two counties in the region with the wholesale-only service area primarily in Sacramento County, and the wholesale/retail service area primarily within Placer County. Consistent with the national economy, the region as a whole has been experiencing a rebound in economic strength. After two years of steady decline, Placer County's unemployment rate edged up to 4.6%, a level that remains relatively low by historical standards. Sacramento County experienced a similar upward movement, rising from 4.8% to 5.3%. By comparison, the national unemployment rate in June 2025 stood at 4.1%. Both counties therefore registered rates modestly above the national average, suggesting local job market pressures that differ slightly from national patterns.

Total assessed property values in both counties have improved. Placer County experienced a 5.98% increase in assessed property values in fiscal year 2024-2025 over the prior fiscal year¹, and Sacramento County experienced a 5.18%² increase in fiscal year 2024-2025 values over the prior fiscal year. The San Juan Water District is located in a relatively low growth area of both counties. There were 71 more retail service connections for the current fiscal year, which represents a growth rate of approximately 0.64% for the year.

1. Placer County Auditor-Controller

2. Sacramento County Auditor-Controller

Water Supply Outlook

As a result of California's severe multi-year drought that began in 2013, the State required the District's retail enterprise to achieve a 36% reduction in water use from June 2015 through February 2016, and a 33% reduction in water use from March through May 2016, as measured against 2013 usage. Over that time period the District achieved an actual overall reduction in use of 35.6%. In June 2016, the State's conservation mandate was lifted.

Though increasing slightly from 2016 to 2021, water demands did not fully rebound to pre-drought/pre-2015 levels. This was anticipated as some customers permanently modified their landscapes to use less water.

In July 2021, Governor Newsom signed an executive order encouraging all Californians to reduce water use by 15% as 50 of the state's 58 counties were declared to be in another drought-related state of emergency. On October 19, 2021, he issued a proclamation extending the drought emergency statewide and further urging Californians to step up their water conservation efforts as the western U.S. faced a potential third dry year.

On May 31, 2018, Governor Brown signed legislation intended to help the state better prepare for droughts and climate change by establishing various water efficiency mandates. On July 3, 2024, The State Water Resources Control Board formally adopted the regulation to implement the framework effective January 1, 2025. The framework requires: district-wide water budgets that will continue the need for programs to reduce indoor and outdoor water use by residential customers; increase water use efficiencies by commercial customers; and require agencies to aggressively address distribution system water loss.

California's increasing regulatory focus on reducing water use over the last decade or so, and financial lessons learned during drought periods, prompted the District, and many other water agencies, to begin to modify its rate methodology to shift charges from being primarily volumetric based to being focused on fixed cost recovery regardless of usage. This refinement provides better long-term alignment of revenues with costs.

Based upon the previous 5 Year Retail Financial Plan, the District applied its rate increases to the daily (fixed) base rate, as opposed to the volumetric rate. This resulted in a shift in the proportion of total revenue derived from the base rate from 55%, to close to 68% of total rate revenues. The financial plan and rate schedule adopted by the Board in January 2022 continues this shift towards the base rate for one more year, at which point approximately 72% of retail revenues will be derived from the base rate, which aligns more closely with the ratio of the District's fixed versus variable costs. The Wholesale rates were subsequently adjusted to achieve maximum alignment between

costs and revenues. This rebalancing has helped strengthen the District's financial stability and reduced the need for special drought-related rate increases.

Long-term Financial Planning

In order to ensure funds are available to meet both operating and capital needs, the District (for both Wholesale and Retail Operations) established a financial planning process with development of a Master Plan that contains a review of current infrastructure, and that recommends projects for a 20 to 30-year period. The District then estimates current and future operating needs and works with a rate consultant to develop a water rate study and financial plan.

The District completed its Wholesale Financial Plan and Rate Study in 2023, setting a five-year schedule of rate adjustments beginning January 1, 2024. Under this plan, wholesale rates rise by 5% in both 2024 and 2025, followed by annual increases of 4% in 2027 and 2028.

Retail rates, which last changed in January 2024, remained steady until mid-2025. On July 16, 2025, the District adopted its Retail Financial Plan and Rate Study, establishing a new framework that introduces a 1% increase effective July 1, 2025. Beginning January 1, 2026, retail rates will then grow by 2% each year through 2028.

Relevant Financial Policies

The District's adopted budget document contains a listing and explanation of relevant financial policies, including reserve policies. Information regarding District reserves can be found in Note H to the Financial Statements.

Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the San Juan Water District for its annual comprehensive financial report for the fiscal year ended June 30, 2024. In order to be awarded a Certificate of Achievement, a government must publish as easily readable and efficiently organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

The preparation of the annual comprehensive financial report was made possible by the dedicated services of the entire staff of Finance, Retail Operations (Water Efficiency, Customer Service, Engineering Services, and Field Services), and Wholesale Operations.

This specifically includes the continuing support of the Board of Directors of the District in the planning and implementation of the financial affairs of the District.

Respectfully Submitted,

A handwritten signature in green ink, appearing to read "Donna Silva". The signature is fluid and cursive, with a large initial "D" and "S".

Donna Silva, CPA
Director of Finance



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**San Juan Water District
California**

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

June 30, 2024

Christopher P. Morill

Executive Director/CEO

SAN JUAN WATER DISTRICT
List of Elected and Appointed Officials June 30, 2025

BOARD OF DIRECTORS – ELECTED OFFICIALS

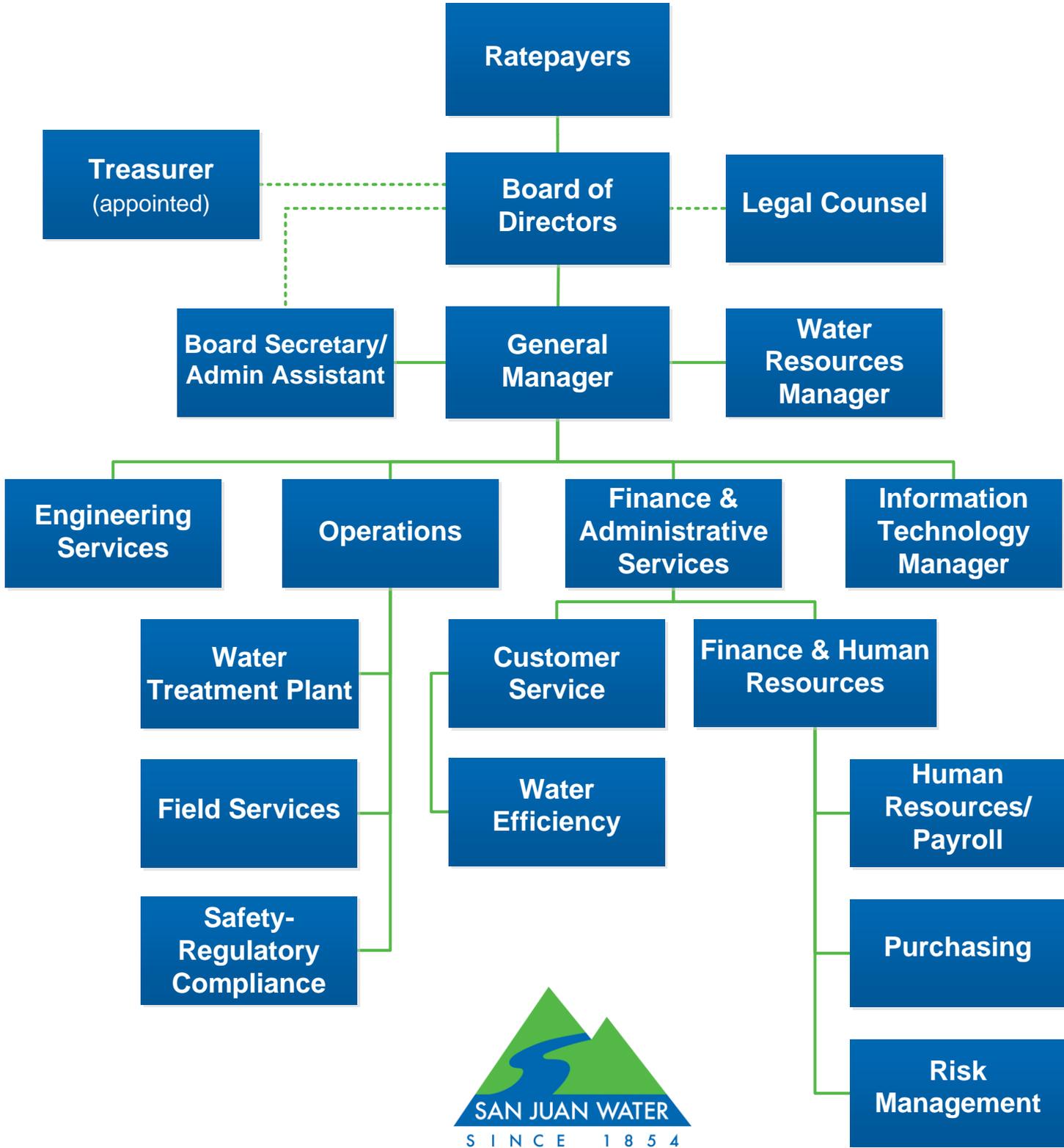
<u>Title</u>	<u>Name</u>	<u>Term</u>
President	Edward J. “Ted” Costa	12/2022 – 12/2026
Vice President	Michael McRae	12/2024 – 12/2028
Director	Dan Rich	12/2022 – 12/2026
Director	Pamela Tobin	12/2024 – 12/2028
Director	Manuel Zamorano	12/2022 – 12/2026

STAFF – APPOINTED OFFICIALS

General Manager	Paul Helliker
Administrative Assistant/Board Secretary	Teri Grant
Director of Finance and Human Resources/Treasurer	Donna Silva
Director of Operations	Tony Barela
Customer Services Manager	Devon Barrett
Director of Engineering Services	Andrew Pierson
Field Services Manager	Adam Larsen
Water Treatment Plant Manager	Michael Spencer

Organization Chart by Functional Area

As of June 30, 2025



FINANCIAL SECTION

Independent Auditor's Report

Board of Directors
San Juan Water District
Granite Bay, California

Report on the Audit of the Financial Statements

We have audited the financial statements of San Juan Water District (the "District") as of and for the year June 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the District, as of June 30, 2025, and the respective changes in financial position and cashflows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of San Juan Water District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As described in Note 1 to the financial statements, during the year ended June 30, 2025, the District implemented Governmental Accounting Standards Board (GASB) Statement No. 101 *Compensated Absences*. As a result, the financial statements for the fiscal year ended June 30, 2025, reflect a certain prior period adjustment as described further in Note 12 to the financial statements. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

The District's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the *management's discussion and analysis, pension and other post employment benefit schedules*, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's basic financial statements. The *supplemental sub-fund statements and schedules and capital asset rollforward schedules* are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The *supplemental statements and capital asset rollforward schedules* are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the *supplemental statements and capital asset rollforward schedules* are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the Annual Comprehensive Financial Report. The other information comprises the *introductory section and statistical section* but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2025 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.



Irvine, California
December 4, 2025

MANAGEMENT'S DISCUSSION AND ANALYSIS

In order to enhance the information provided in the transmittal letter, management offers this narrative overview and analysis of the financial activities of the San Juan Water District (District) for the fiscal year ended June 30, 2025 (Fiscal Year 2025). We encourage readers to consider the information here in conjunction with that transmittal letter, which can be found on pages i-ix of this report. The information is intended to provide a better understanding of the District's financial operations and performance.

HIGHLIGHTS

The District's activities can vary significantly from year to year, resulting in fluctuations in revenues, expenses, capital project spending, and overall cash flows. For the fiscal year, operating revenues increased modestly by 2.1%, while operating expenses declined slightly by less than 1% compared to the prior year. Non-operating revenues and expenses increased by 28.4%, driven primarily by stronger performance in Tax Assessments revenue and Investment Income. In contrast, capital contributions declined significantly by 55.2%. The activities that affected District revenues and expenses most notably for the period ending June 30, 2025, are highlighted below, in order of magnitude and discussed in greater detail starting on page 8.

- **Retail Water Sales:** For the fiscal year ended June 30, 2025, the District generated \$18.2 million in retail water sales, representing an increase of \$1.4 million (8.2%) compared to the prior year. Actual revenues also exceeded budget expectations by 4.3%, reflecting stronger-than-anticipated demand and consumption trends.
- **Investment Income:** The District's investment income increased by \$1.5 million, representing a 65.7% rise compared to the prior year. This growth was driven by a larger cash balance in the investment portfolio combined with higher prevailing interest rates, both of which contributed to stronger returns relative to the prior year.
- **Capital Charges and Other Capital Revenue** decreased by \$1.2 million over the prior year, a 55.16% decrease. Revenue from Contributed Assets decreased by \$462,423 from the prior year.
- **Pension Expense:** The District's pension expense decreased from \$4.4 million in the prior year to \$2.4 million in the current year, representing a 45.2% reduction. This decline was primarily driven by CalPERS' significant increase in fiduciary net position, reflecting strong investment performance and higher contributions from participating agencies. Additionally, the District's proportionate share of the CalPERS Miscellaneous Risk Pool declined from 0.12135% to 0.11714%, further reducing its allocated pension expense. Detailed information regarding each pension plan's fiduciary net position is available in the separately issued CalPERS financial reports.

OVERVIEW OF THE FINANCIAL STATEMENTS

The four sections of the District's financial statements are: 1) introductory section, 2) financial section, 3) supplemental information section, and 4) statistical section.

The Introductory Section includes the letter of transmittal, list of board of directors and staff, and organization chart.

The Financial Section includes the auditor's report, management's discussion and analysis and basic financial statements. The District's basic financial statements are comprised of the Statement of Net Position, Statement of Revenues, Expenses and Changes in Net Position, and Statement of Cash Flows. The Statement of Net Position presents information on all assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference between these items reported as net position. When evaluated over a period of time, increases or decreases in net position may serve as an indicator of whether the financial position of the District is improving or deteriorating. The Statement of Revenues, Expenses and Changes in Net Position reflects the revenues and expenses for the fiscal year ended. The Statement of Cash Flows shows the sources and uses of cash in the operating, non-capital, capital and related financing, and investing activities. The notes provide in-depth information that is vital to gaining a full understanding of the data provided in the financial statements. The notes to the financial statements begin on page 21.

The Required Supplementary Information Section provides information on the funding progress of the District's pension and postemployment benefits plans.

The Supplemental Information Section provides additional information on administrative and general expenses and budget versus actual comparisons.

The Statistical Section provides additional information not contained in the financial section on District activities.

FINANCIAL ANALYSIS OF THE DISTRICT

Unlike a private company, as a government agency, the District is not in the business to make a profit. The District has two major financial goals, which are:

1. Recovering the cost of providing services to its constituents and other customers, and
2. Securing the financial resources needed to maintain and improve the capital facilities used in providing those services.

The financial statements assist a reader in determining whether the District is meeting these goals. In general, net position provides a realistic indicator of a government's financial position. For the fiscal year ending June 30, 2025, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$125,666,230. In the prior year, assets exceeded liabilities by \$116,835,110.

A summary of the Statement of Net Position follows:

Condensed Statement of Net Position

	2025		2024		Change
Assets					
Current Assets	\$ 67,069,906		\$ 61,480,132		\$ 5,589,774
Capital Assets, Net	122,407,084		120,905,315		1,501,769
Other Noncurrent Assets	2,693,750		2,045,155		648,595
Total Assets	<u>192,170,740</u>		<u>184,430,602</u>		<u>7,740,138</u>
Deferred Outflows of Resources					
Deferred Amounts on Refunding	1,103,763		1,185,025		(81,262)
Deferred Pensions Related Outflows	3,451,421		5,186,351		(1,734,930)
Deferred Other Post Employment	-		-		-
Benefits Related Outflows	2,140,451		2,887,397		(746,946)
Total Deferred Outflows of Resources	<u>6,695,635</u>		<u>9,258,773</u>		<u>(2,563,138)</u>
Liabilities					
Current Liabilities	5,655,958		6,696,221		(1,040,263)
Noncurrent Liabilities	63,253,133		66,250,862		(2,997,729)
Total Liabilities	<u>68,909,091</u>		<u>72,947,083</u>		<u>(4,037,991)</u>
Deferred Inflows of Resources					
Deferred Amounts on Refunding	263,652		301,316		(37,664)
Deferred Pensions Related Inflows	1,320,698		1,447,356		(126,658)
Deferred Other Post Employment	-		-		-
Benefits Related Inflows	175,649		273,169		(97,520)
Lease Related	2,531,054		1,885,341		645,713
Total Deferred Inflows of Resources	<u>4,291,054</u>		<u>3,907,182</u>		<u>383,872</u>
Net Position					
Net Investment in Capital Assets	68,137,012	54.2%	63,516,489	54.4%	4,620,523
Restricted	2,499,792		3,511,830		(1,012,038)
Unrestricted	55,029,426		49,806,791		5,222,635
Total Net Position	<u>\$ 125,666,230</u>		<u>\$ 116,835,110</u>		<u>\$ 8,831,120</u>

Total assets increased by \$7.7 million (4.2%) compared to the prior fiscal year, driven primarily by growth in Cash and Investments, Capital Assets, Leases Receivable, and Interest Receivable from investment activity. Cash and Investment rose by \$5.2 million (9.5%), reflecting stronger investment returns and higher retail water sales. Capital assets increased by \$1.5 million, supported by \$3.3 million in new additions, partially offset by depreciation, disposals, and \$1.8 million in construction-in-progress related to ongoing capital improvement projects. Key projects included the FY22–23 Planned Service Lateral Replacement, FY23–24 Air/Vacuum Relief Valve Replacements, and the Water Treatment Backwash Hood Rehabilitation (South Basin), all of which were substantially completed and placed into service during the fiscal year. Interest Receivable associated with investment income grew by \$391,167 (142%) compared to the prior year.

Noncurrent assets increased by \$648,595, largely due to higher Lease Receivables. In March 2024, the District renewed its cell tower lease with T-Mobile for an additional five years, with five optional extensions extending the potential termination date to

February 28, 2023. Furthermore, beginning July 1, 2024, T-Mobile entered into a sublease agreement with Dish Wireless LLC, generating a co-location fee payable to the District under the original lease arrangement.

Deferred outflows decreased by \$2.6 million (27.7%) compared to the prior year. The decline was primarily attributable to reductions in pension and OPEB-related deferred outflows totaling \$2.5 million, driven by differences between the District's actual contributions and its proportionate share of pooled plan contributions year-over-year. This was further offset by a decrease of \$81,262 in deferred charges on refunding, resulting from the refunding of the 2012 Refunding Bonds.

Total liabilities decreased by \$4.0 million, or 5.5%, compared to the prior year. The decline was driven primarily by a 55.8% reduction in Accounts Payable (\$1.9 million). Other significant decreases included a 22.2% reduction in OPEB liability (\$1.3 million) and a 2.3% reduction in Long-Term Debt (\$1.3 million), as detailed in Notes 8 and 5 of the financial statements. These reductions were partially offset by increases in Pension Liability (\$361,133, or 6.8%) and Compensated Absences (\$124,528, or 9.8%).

Deferred inflows increased by \$383,872 (9.8%) compared to the prior year. The rise was primarily driven by lease-related deferred inflows of \$645,713, partially offset by reductions totaling \$261,842 in pension, OPEB, and 2012 Refunding Bond's related deferred inflows.

The District realized an overall increase in net position of \$8.8 million for the year ending June 30, 2025. The components of net position as of June 30, 2025 are:

- **Net Investment in Capital Assets:** The largest portion of the District's net position, 54.2%, represents its net investment in capital assets, including land, buildings, machinery, and equipment, net of related outstanding debt. In the prior year, this category accounted for 54.4% of net position. Because these assets are used to provide services to customers, they are not available for future spending. Moreover, while reported net of debt, repayment of the related obligations must come from other funding sources, as the capital assets themselves cannot be liquidated to satisfy liabilities.
- **Restricted Net Position:** The District assesses capital facility fees on new development to support system expansion, a portion of which is derived from the costs to expand the system to accommodate growth (the expansionary portion). The unspent portion of the capital facility fees received but attributable to expansionary projects, are restricted for future use on those designated capital projects. This equated to \$1.5 million held as of June 30, 2025. In addition, the District established restricted debt service reserves of \$131,522 for the Eureka Road Pipeline loan and \$912,105 for the Hinkle Reservoir loan under the State Water Board's Drinking Water State Revolving Fund (SRF) program. Per loan agreements, the District must maintain reserve funds equal to one year's debt service for the duration of the loan obligations.

- Unrestricted Net Position represents resources available to the District to utilize in the future for various needs. The Board of Directors has designated the unrestricted net position for various specific purposes. An explanation of these reserve funds can be found in Note 7 to the financial statements. Unrestricted Net Position increased by \$5.2 million due to total revenues exceeding total expenses, as described below.

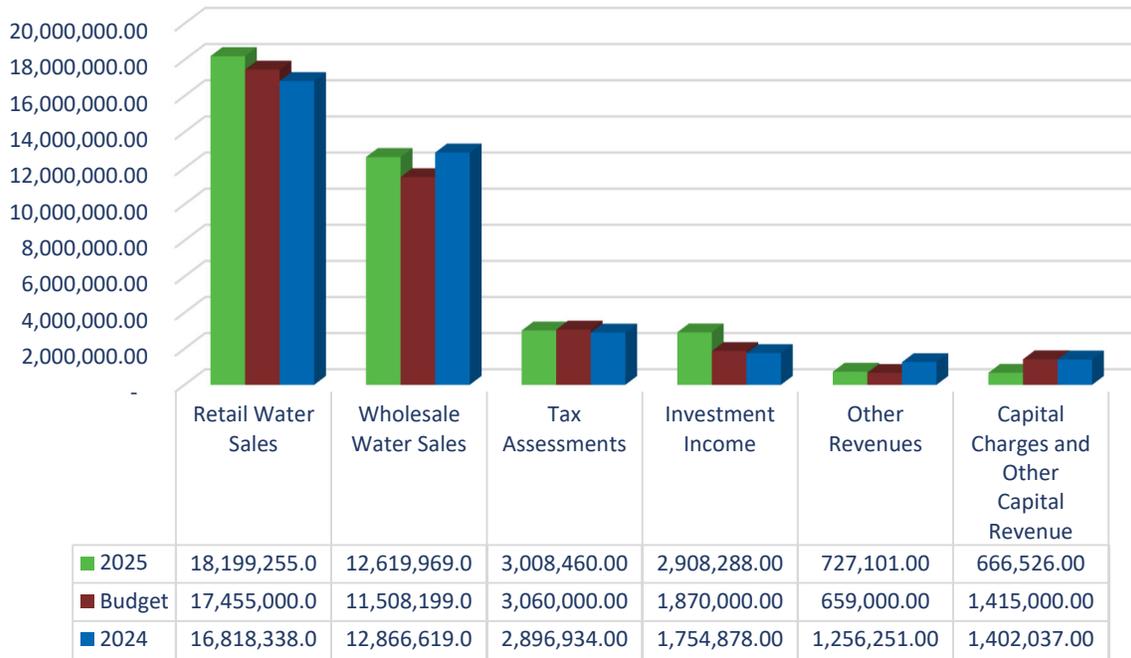
Condensed Statement of Revenues, Expenses and Changes in Net Position

	2025	2024	Change
Retail Water Sales	\$ 18,199,255	\$ 16,818,338	\$ 1,380,917
Wholesale Water Sales	12,619,969	12,866,619	(246,650)
Tax Assessments	3,008,460	2,896,934	111,526
Investment Income	2,908,288	1,754,878	1,153,410
Other Revenues	727,101	1,256,251	(529,150)
Capital Charges and Other Capital Revenue	666,526	1,402,037	(735,511)
Revenues			
Total Revenues	<u>38,129,599</u>	<u>36,995,057</u>	<u>1,134,542</u>
Expenses			
Transmission and Distribution	5,320,361	4,431,892	888,469
Depreciation	5,159,257	4,872,868	286,389
Source of Supply	4,492,346	4,382,794	109,552
Water Treatment	3,980,045	3,674,429	305,616
Administration and General	3,925,269	3,801,142	124,127
Pension Expense	2,398,313	4,380,017	(1,981,704)
Interest Expense	1,210,865	1,083,988	126,877
Engineering	939,486	904,489	34,997
Customer Service	761,978	816,368	(54,390)
Retirement Benefits (OPEB)	702,024	679,095	22,929
Water Efficiency	600,376	564,234	36,142
Other Non-Operating Expenses	3,668	5,409	(1,741)
Total Expenses	<u>29,493,988</u>	<u>29,596,725</u>	<u>(102,737)</u>
Change in Net Position Before Contributed Assets	<u>8,635,611</u>	<u>7,398,332</u>	<u>1,237,279</u>
Contributed Assets	307,248	769,671	(462,423)
Change in Net Position Net Position, Beginning of Year, as previously reported	8,942,859	8,168,003	774,856
	116,835,110	108,667,107	8,168,003
Change in accounting principle (GASB 101)	(111,741)	-	(111,741)
Net Position, End of Year	<u>\$ 125,666,228</u>	<u>\$ 116,835,110</u>	<u>\$ 8,831,118</u>

For the fiscal year ending June 30, 2025, the District's net position increased by \$8.8 million. Revenues were relatively stable, rising 3.1%, driven primarily by higher water sales and investment income compared to the prior year. Expenses declined slightly by 0.35% (\$102,737), reflecting a \$2.0 million reduction in pension benefit expense, partially offset by a \$1.9 million increase in operating expenses. Contributed assets, representing infrastructure donated by developers, decreased by \$462,423 due to

reduced development activity in the real estate market. Year-over-year changes and budget variances are further detailed in the accompanying tables and schedules.

**Comparative Revenues by Source
(Current Year, Budget, Prior Year)**



The graph above shows revenue sources, in order of magnitude, as compared to the budget and the prior year.

Water Sales:

Retail water sales were up by \$1.4 million while wholesale water sales were down by \$246,650 from the prior year while for a combined increase of \$1.1 million over the prior year.

- **Retail Water Sales:** For the fiscal year ended June 30, 2025, the District supplied 12,387 acre-feet of water to 11,085 retail connections, compared to 11,442 acre-feet to 11,014 connections in the prior year. Retail water sales generated \$18.2 million in revenues, an increase of \$1.4 million (8.2%) year-over-year, and came in 4.3% above budgeted expectations.
- **Wholesale Water Sales:** Revenues from wholesale water sales declined by \$246,650, representing a 2% decrease from the prior year. The District serves five core wholesale water customers and periodically enters into agreements with other agencies to sell surplus water. Sales to core customers totaled 26,169 acre-feet in the current year, compared to 22,761 acre-feet in the prior year. Actual deliveries to core customers were 16.3% higher than budgeted, driven primarily by the Fair Oaks Water District (FOWD), which took approximately 2,778 acre-feet more than budgeted and 2,070 acre-feet more than the prior year.

Despite higher deliveries and the benefit of a mid-year rate increase, revenue growth did not fully align with the increase in deliveries. This is because a larger portion of the wholesale water rate is derived from the fixed component rather than the variable usage component. Additionally, revenues decreased due to reduced deliveries to the Sacramento Suburban Water District (SSWD), which is outside the District's wholesale service area.

In addition to serving its core customers, the District maintains an agreement with an external agency, the Sacramento Suburban Water District (SSWD). Sacramento Suburban Water District (SSWD) primarily relies on groundwater to serve its customers. When the unimpaired inflow to Folsom Reservoir between March and November equals or exceeds 1.6 million acre-feet, SSWD is allowed to purchase raw surface water from the Placer County Water Agency (PCWA). When such purchases occur, the District provides treatment services for the raw water. In the current fiscal year, SSWD purchased 8,819 acre-feet, compared to 13,334 acre-feet purchased in the prior fiscal year. As a result, revenues decreased by 24.8%, or \$778,213. The negative variance was partially offset by the mid-year rate increase.

Tax Assessments:

Revenues from Property Taxes increased by \$111,526 or 3.85%, a result of increasing assessed values within both Sacramento and Placer counties.

Investment Income:

Investment income increased by \$1.2 million compared to the prior year. The District earned \$2.4 million in interest income and recognized an unrealized market value gain of \$373,163 on its investments. The portfolio remained diversified across California Asset Management Program (CAMP), Local Agency Investment Fund (LAIF), and PFM Asset Management (PFM). LAIF interest rates rose to 4.4% in the current year, up from 4.0% as of June 30, 2024. In August 2024, the District placed a \$10 million investment in a CAMP Term Fixed Rate vehicle, which matured in July 2025. This investment accrued \$399,112 in interest by fiscal year-end, supported by its fixed rate of 4.61%.

The overall increase in investment income was aided by higher short-term rates; however, the primary driver was the receipt of more than \$24.8 million in loan proceeds during the latter half of FY23-24, which generated interest throughout FY24-25. While the District may withdraw its contributions and accrued interest at any time, it is required to report investments at market value.

Capital Charges:

Revenues from Capital Charges decreased 52.5% or \$735,511. These are fees paid by developers to defray the impact of their development on existing rate payers. The timing of the payments is at the discretion of the developer.

In FY24-25, the U.S. real estate market faced ongoing challenges from high mortgage rates, averaging 6.6–6.7% for 30-year loans. Even with a slight drop in rates late in the year, housing remained expensive, limiting demand and slowing new

construction. As a result, capital charges revenues fell compared to FY23-24, driven by fewer housing starts and reduced investment activity.

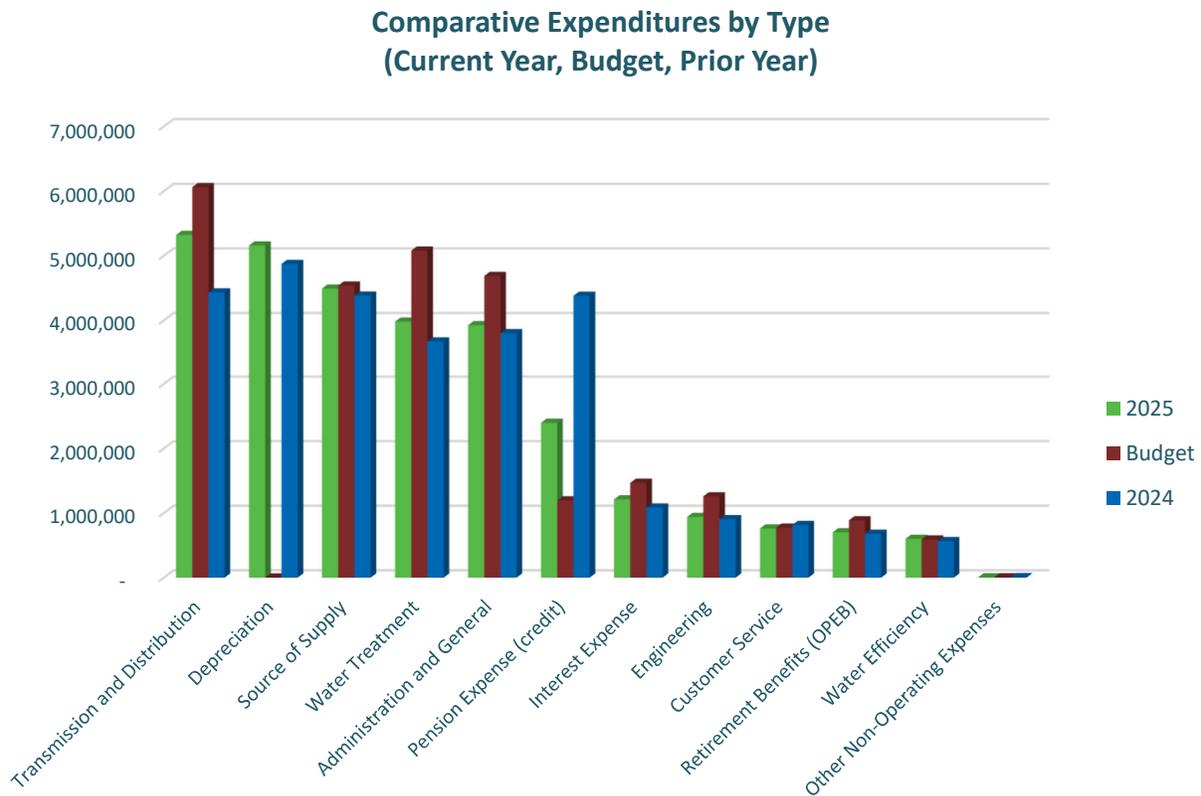
Contributed Assets:

Revenue from Contributed Assets decreased by \$462,423 compared to the prior year. Under Ordinance 130000, new service connections or development projects cannot tie into the District’s system unless applicants arrange for main line extensions or facility improvements. Typically, developers construct these improvements and donate them to the District. In both FY23-24 and FY24-25, only one development project contributed assets, resulting in consistent but lower revenue levels that reflect the broader slowdown in the housing market.

Other Revenues:

Other operating revenues fell 42.1% year-over-year, reflecting reduced cost recovery from inactive developer projects.

The graph below depicts expenditures by type, in order of magnitude, as compared to the budget and prior year.



Transmission and Distribution

Retail Field Services expenses increased 20.1% year-over-year but remained 12.2% below budget, reflecting higher activity levels. The largest drivers of the increase

were Professional Services, which rose by \$431,368 (140.4%) due to greater reliance on contractor support, Salaries and Benefits, which grew \$205,692 (6.9%) from wage and benefit adjustments, Maintenance costs, which climbed \$104,949 (52.9%) from facility and equipment upkeep, and Utilities, which increased \$98,522 (21.3%) primarily from higher energy costs.

Depreciation

Depreciation increased slightly by \$286,389 or 5.88% due to asset additions. The District does not budget for depreciation.

Source of Supply

Source of Supply represents the costs of procuring water, including wholesale purchases and the retail division's costs to buy treated water from the wholesale division. As the District's second-largest expense category, these costs remained stable year-over-year, rising only 2.5%. Expenses were also 1.0% below budget.

Water Treatment

Expenses from the District's Water Treatment Plant were \$305,616 higher than the prior year but came in \$1.1 million, or 21.6%, below budget. Salaries and Benefits increased by \$134,239 (6.8%) from prior year reflecting wage adjustments and staffing levels, while Maintenance costs grew \$43,217 (15.7%) due to facility and equipment repairs. Professional Services rose \$29,282 (37.7%) as more contractor support was utilized, and Utilities increased \$36,794 (26.6%) driven by higher energy costs. Operating Chemicals increased \$49,773 (5.6%) from greater water treatment demand.

Administration and General

Actual expenses were higher than the prior year by 3.2% and were \$763,229 or 16.3% less than the budget. The variance between budget and actual results was primarily driven by lower facility maintenance costs compared to budget, along with professional services that had been budgeted but were not incurred due to board action. This category includes many departments such as the Board of Directors, Executive, Finance, Human Resources, Information Technologies, etc.

OPEB and Pension Expenses

Other Post-Employment Benefits (OPEB) and Pension Expenses both varied significantly from the prior year and the budget.

Retiree medical expenses increased slightly compared to the prior year, reflecting higher service and interest costs associated with the growth in liabilities. These increases were partially offset by stronger investment returns on plan assets. Actual expenses came in below budget, as retiree medical premiums and the supplemental contribution to the trust were lower than anticipated.

Pension costs, consistent with Other Post-Employment Benefits (OPEB), are budgeted based on the cash contributions scheduled to be remitted to CalPERS during the fiscal year. In contrast, pension expense is recognized in accordance with GASB Statement No. 68, which relies on actuarial valuations rather than cash basis accounting. For

fiscal year 2024–25, the District’s proportionate share of net pension liability decreased, driven primarily by strong investment performance reported by CalPERS. As a result, pension expense declined significantly from the prior year, decreasing by approximately \$2.0 million, or 46%. CalPERS achieved a net return of 11.6% for the 12-month period ended June 30, 2025, exceeding the discount rate of 6.8% and aligning with the long-term assumed rate of return and policy benchmarks established by the CalPERS Board of Administration. This favorable performance positively impacted actuarial valuations and reduced current year expense. While results are encouraging, future contribution rates remain subject to market volatility and actuarial adjustments, which may influence long-term funding requirements.

Interest Expense

Debt interest expense increased by \$126,877, or 11.7%, primarily reflecting new debt issued in the prior year for the Hinkle Reservoir Rehabilitation project and the Eureka Road Pipeline SRF loans. During the current fiscal year, these obligations accrued interest in full, resulting in the year-over-year increase.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

As of June 30, 2025, the District’s investment in capital assets, net of accumulated depreciation, totaled \$122,407,083. This balance includes land, buildings, the water treatment plant, distribution system, construction in progress, vehicles, equipment, office equipment, and furniture. By comparison, the prior year’s balance was \$120,905,313.

The \$1.5 million increase, net of depreciation, disposals, and transfers, is primarily attributable to improvements in the water treatment plant and expansion of pipeline infrastructure. At June 30, 2024, the District reported \$130,369,058 in water treatment plant and pipeline assets (not depreciated). By June 30, 2025, this amount had grown to \$136,557,277, reflecting continued investment in critical utility infrastructure.

Additional information on capital assets can be found in Note 4.

Changes in capital asset amounts for Fiscal Year 2025 were as follows:

Capital Assets	2024 Balance	Additions	Disposal	Transfers	2025 Balance
Non-Depreciable Assets	\$ 3,244,975	\$ 510,120	\$ (97,368)	\$ (2,261,151)	\$ 1,396,576
Depreciable Assets	198,535,793	6,267,783	(829,257)	2,261,151	206,235,470
Accumulated Depreciation	(80,875,453)	(5,159,257)	809,748	-	(85,224,962)
Total Capital Assets, Net	\$ 120,905,315	\$ 1,618,646	\$ (116,877)	\$ -	\$ 122,407,084

Changes in capital asset amounts for Fiscal Year 2024 were as follows:

Capital Assets	2023 Balance	Additions	Disposal	Transfers	2024 Balance
Non-Depreciable assets	\$ 28,295,424	\$ 2,116,017	\$ -	\$ (27,166,466)	\$ 3,244,975
Depreciable assets	163,906,715	8,086,696	(624,084)	27,166,466	198,535,793
Accumulated Depreciation	(76,611,937)	(4,872,868)	609,352	-	(80,875,453)
Total Capital Assets, Net	\$ 115,590,202	\$ 5,329,845	\$ (14,732)	\$ -	\$ 120,905,315

Debt Administration

As of June 30, 2025, the District had four debt issues outstanding with a combined balance of \$53,153,024. Of this total, \$2,193,269 represents the current portion due in Fiscal Year 2025. Additional details regarding long-term liabilities can be found in Note 5 to the financial statements.

Long-Term Liabilities	2025	2024	2023	2022	2021
2017 Revenue Bonds	\$ 20,750,000	\$ 21,460,000	\$ 22,140,000	\$ 22,795,000	\$ 23,425,000
2012 Revenue Bonds	-	-	-	-	8,605,000
2022 Refunding Loan	5,881,063	6,670,291	8,152,537	8,152,537	-
Hinkle Reservoir Rehabilitation SRF Loan	23,120,620	22,865,491	846,424	-	-
Eureka Pipeline SRF Loan	3,345,186	3,345,186	-	-	-
Subscription Liability (SBITA)	56,155	-	24,213	-	-
Total	\$ 53,153,024	\$ 54,340,968	\$ 31,163,174	\$ 30,947,537	\$ 32,030,000

The 2017 Revenue Refunding Bonds advance refunded the 2009 Certificates of Participation and were issued with ratings of "AA" from Standard & Poor's Rating Group.

The 2012 Refunding Certificates of Participation (COP) were issued with ratings of "AA" from Standard & Poor's Ratings Group and upgraded to "AA+" by Fitch Ratings, Inc. They were refunded with the 2022 Refunding Loan at a favorable interest rate of 1.6%.

The Hinkle Reservoir Rehabilitation loan represents the State Water Board California's Drinking Water State Revolving Fund (SRF) loan with a 1.2 % per annum interest rate.

The Eureka Rd. Pipeline loan represents the State Water Board California's Drinking Water State Revolving Fund (SRF) loan with a 1.1 % per annum interest rate.

BUDGET AND RATES

The District adopts annual non-appropriated budgets for planning and control purposes. The budgets are prepared and adopted on a modified cash basis. Budgetary controls are set at the department level. The General Manager has the authority to reallocate budgeted funds between accounts within a fund or project.

The District's financial framework is comprised of four distinct funds: separate operating budgets for wholesale and retail activities, and corresponding capital budgets for each. On June 12, 2025, the Board formally approved the Fiscal Year 2025-2026 operating and capital budgets, authorizing total expenditures of \$55.1 million, which includes capital expenditures of \$26.8 million. For more information on the district's budget please visit www.sjwd.org/files/b401c2dde/FY+2025-2026+ADOPTED+Wholesale+and+Retail+Budget+rev+06.12.2025.pdf.

The District's Wholesale Financial Plan and Rate Study, completed in 2023, established a 5-year rate schedule beginning January 1, 2024, with a 5% overall increase. Per the approved rate schedule rates will increase by 5% each January for 2025 and 2025 followed by a 4% increase in January of 2027 and 2028.

The District's retail rate structure remained unchanged following the last adjustment in January 2024. On July 16, 2025, the District finalized and adopted the Retail Financial Plan and Rate Study, introducing a new rate schedule under which retail water rates will rise by 1% effective July 1, 2025, and by 2% annually from January 1, 2026, through January 2028.

CONDITIONS AFFECTING CURRENT FINANCIAL POSITION

With the adoption of a 5-year Wholesale Rate Schedule the District has substantially achieved alignment between its fixed and variable costs in the wholesale rate structure. This alignment brought stability to the District's finances as costs and revenues moved in the same direction at generally the same time. The District has been successful in securing low interest rates loans to finance its largest capital projects and has implemented long term infrastructure replacement programs that will ensure the reliability of the treatment and distribution now and in the future.

With the adoption of the Retail Rate Schedule the District hopes to also achieve alignment between its fixed and variable costs in the retail rate structure and to mitigate any negative impacts caused by inflation over the past few years.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Finance, San Juan Water District, 9935 Auburn-Folsom Road, Granite Bay, CA 95746.

BASIC FINANCIAL STATEMENTS

SAN JUAN WATER DISTRICT

Statement of Net Position

June 30, 2025

Assets:	
Current Assets:	
Cash and investments (note 2)	\$ 60,426,903
Accounts receivables	5,058,680
Taxes receivable	125,172
Interest receivable	666,875
Leases receivable (note 3)	26,130
Prepaid items	156,507
Inventories	609,639
Total Current Assets	67,069,906
Noncurrent Assets:	
Leases receivable (note 3)	2,693,750
Capital assets, not being depreciated (note 4)	1,396,576
Capital assets, net of accumulated depreciation (note 4)	121,010,508
Total Noncurrent Assets	125,100,834
Total Assets	192,170,740
Deferred Outflows of Resources:	
Deferred amounts on refunding	1,103,763
Pension related (note 8)	3,451,421
Other postemployment benefits related (note 9)	2,140,451
Total Deferred Outflows of Resources	6,695,635
Liabilities:	
Current Liabilities:	
Accounts payable	1,485,481
Accrued liabilities	561,875
Interest payable	455,202
Deposits payable	39,048
Due within one year:	
Compensated absences (note 5)	788,713
Long-term debt (note 5)	2,325,641
Total Current Liabilities	5,655,960
Noncurrent Liabilities:	
Compensated absences (note 5)	612,399
Long-term debt (note 5)	52,253,309
Net other postemployment benefits liability (note 9)	4,721,624
Net pension liability (note 8)	5,665,801
Total Noncurrent Liabilities	63,253,133
Total Liabilities	68,909,093
Deferred Inflows of Resources:	
Deferred amounts on refunding	263,652
Pension related (note 8)	1,320,698
Other postemployment benefits related (note 9)	175,649
Lease related (note 3)	2,531,055
Total Deferred Inflows of Resources	4,291,054
Net Position:	
Net investment in capital assets (note 6)	68,137,012
Restricted	2,499,792
Unrestricted	55,029,424
Total Net Position	\$ 125,666,228

See accompanying notes to the basic financial statements.

SAN JUAN WATER DISTRICT
Statement of Revenues, Expenditures,
and Changes in Net Position
Fiscal Year Ended June 30, 2025

Operating Revenues:	
Water sales - wholesale	\$ 12,619,969
Water sales - retail	18,199,255
Other charges for services	479,817
Total Operating Revenues	31,299,041
Operating Expenses:	
Source of supply:	
Water charged to retail service area	3,411,120
Placer County Water Agency	304,725
Wheeling charges	189,398
Bureau pumping	201,902
Other public agencies	385,201
Administration and general	3,924,269
Water treatment	3,980,545
Transmission and distribution	5,320,861
Customer service	761,978
Engineering	939,486
Water efficiency	600,376
Depreciation and amortization	5,159,257
Retirement benefits (OPEB)	702,024
Pension expense	2,398,313
Total Operating Expenses	28,279,455
Operating Income (Loss)	3,019,586
Non-Operating Revenues (Expenses):	
Tax assessments	3,008,460
Investment income	2,908,288
Lease revenue	153,894
Other revenue	93,390
Interest expense	(1,210,865)
Other expenses	(3,668)
Total Non-Operating Revenues (Expenses)	4,949,499
Income (Loss) before Capital Contributions	7,969,085
Capital Contributions:	
Contributed assets	307,248
Capital charges and other capital revenue	666,526
Total Capital Contributions	973,774
Change in Net Position	8,942,859
Net position at beginning of year, as previously reported	116,835,110
Change in accounting principle (GASB 101) (note 12)	(111,741)
Net position at beginning of year, as restated	116,723,369
Net position at end of year	\$ 125,666,228

See accompanying notes to the basic financial statements.

SAN JUAN WATER DISTRICT
Statement of Cash Flows
Fiscal Year Ended June 30, 2025

Cash Flows from Operating Activities:	
Cash received from customers	\$ 31,301,332
Cash paid to suppliers for goods and services	(15,497,701)
Cash paid to employees for services	(8,041,474)
Net Cash Provided by (Used for) Operating Activities	<u>7,762,157</u>
Cash Flows from Noncapital Financing Activities:	
Tax assessments received	<u>3,005,414</u>
Net Cash Provided by Noncapital Financing Activities	<u>3,005,414</u>
Cash Flows from Capital and Related Financing Activities:	
Capital charges received	745,476
Payments from lease receivable	19,058
Acquisition and construction of capital assets	(6,388,412)
Proceeds from sale of capital assets	131,316
Proceeds from loan payable	255,129
Principal paid on debt	(1,525,316)
Interest paid on debt	(1,278,268)
Net Cash Used for Capital and Related Financing Activities	<u>(8,041,017)</u>
Cash Flows from Investing Activities:	
Investment income	<u>2,517,121</u>
Net Cash Flows Provided by Investing Activities	<u>2,517,121</u>
Net Increase in Cash and Cash Equivalents	5,243,675
Cash and cash equivalents at beginning of year	<u>55,183,228</u>
Cash and cash equivalents at end of year	<u>\$ 60,426,903</u>

(Continued)

See accompanying notes to the basic financial statements.

SAN JUAN WATER DISTRICT
Statement of Cash Flows (Continued)
Fiscal Year Ended June 30, 2025

Reconciliation of Operating Income to Net Cash	
Provided (Used) by Operating Activities:	
Operating income	\$ 3,019,586
Nonoperating income (expense)	(3,668)
Adjustments to reconcile operating income	
to net cash provided (used) by operating activities:	
Depreciation and amortization	5,159,257
(Increase) decrease in accounts receivable	256
(Increase) decrease in prepaid expenses	(112,219)
(Increase) decrease in inventories	145,630
(Increase) decrease in investment in electrical power	142,892
(Increase) decrease in deferred pension related outflows	1,734,930
(Increase) decrease in OPEB related deferred outflows	746,946
Increase (decrease) in accounts payable	(1,876,584)
Increase (decrease) in accrued liabilities	(442)
Increase (decrease) in unearned revenues	3,510
Increase (decrease) in deposits payable	(1,475)
Increase (decrease) in compensated absences	12,788
Increase (decrease) in deferred pension related inflows	(126,658)
Increase (decrease) in OPEB related deferred inflows	(97,520)
Increase (decrease) in net OPEB liability	(583,044)
Increase (decrease) in net pension liability	(402,028)
	<hr/>
Net Cash Provided by Operating Activities	<u>\$ 7,762,157</u>
Noncash Investing, Capital and Financing Activities:	
Contributions of capital assets	\$ 317,248
Change in accounts payable related to capital assets	(1,869,428)
Subscription assets acquired through agreements	82,243

See accompanying notes to the basic financial statements.

SAN JUAN WATER DISTRICT
Notes to the Basic Financial Statements
Fiscal Year Ended June 30, 2025

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SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(1) Summary of Significant Accounting Policies

The basic financial statements of the San Juan Water District (the District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

(a) Reporting Entity

The District was incorporated March 4, 1954 as a community service district under community service district law of the State of California (Section 60000 et. seq., Title 5, Division 3 of the California Government Code). The District is governed by a five member Board of Directors elected by the voters within specific geographic divisions for staggered, four year terms, every two years. The District provides water to retail customers in Sacramento and Placer Counties and sells water on a wholesale basis to other agencies. The accompanying basic financial statements present the District and its component unit. The component unit discussed below is included in the District's reporting entity because of the significance of its operational and financial relationship with the District. The financial statements of the District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP), as applied to enterprise funds. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The District has created the San Juan Suburban Water District Financing Corporation (the Corporation) to provide assistance to the District in the issuance of debt. Although legally separate from the District, the Corporation is "blended" as if it were part of the primary government because it shares a common Board of Directors with the District and its sole purpose is to provide financing to the District under the debt issuance documents of the District. Debt issued by the Corporation is reflected as debt of the District in these financial statements. The Corporation has no other transactions and does not issue separate financial statements.

(b) Basis of Presentation

The District's resources are allocated to and accounted for in these basic financial statements as an enterprise fund type of the proprietary fund group. The enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where the governing body has decided that period of determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other policies. Net position for the enterprise fund represents the amount available for future operations.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(1) Summary of Significant Accounting Policies (Continued)

(c) Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The enterprise fund type is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets, deferred outflows, liabilities, and deferred inflows associated with the operation of the fund are included on the balance sheet. Net position is segregated into amounts recorded as net investment in capital assets, amounts restricted and amounts unrestricted. Enterprise fund type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total position.

In the Statement of Net Position and Statement of Revenues, Expenses and Changes in Net Position, business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or the economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

Those revenues susceptible to accrual include taxes, intergovernmental revenues, interest and charges for services. Earned and unbilled water services are accrued as revenue.

Grant revenues are recognized in the fiscal year in which all eligibility requirements are met. Under the terms of grant agreements, the District may fund certain programs with a combination of cost-reimbursement grants and general revenues. Thus, both restricted and unrestricted net position are available to finance program expenses. The District's policy is to first apply restricted grant resources to such programs, followed by general revenues, if necessary.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal operations. The principal operating revenues of the District are charges to customers for sales and services. Operating expenses for enterprise funds include source of supply, the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

(d) Cash and Investments

For the purposes of the Statement of Cash Flows, the District's cash and cash equivalents include restricted and unrestricted cash on hand or on deposit, and demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(1) Summary of Significant Accounting Policies (Continued)

(e) Fair Value Hierarchy

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. In determining fair value, the District's custodians use various methods including market and income approaches. Based on these approaches, the District's custodians utilize certain assumptions that market participants would use in pricing the asset or liability. The District's custodians utilize valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs.

Various inputs are used in determining the value of the District's investments and other financial instruments. The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities. These inputs are summarized in the three broad levels: Level 1 – quoted prices in active markets for identical investments, Level 2 – other significant observable inputs (including quoted prices for similar securities, interest rates, prepayment speeds, credit risk, etc.) and Level 3 – significant unobservable inputs (including the District's own assumptions in determining the fair value of instruments).

(f) Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the financial statements.

(g) Inventories

Inventories are stated at cost, on a weighted average method. Inventories consist of materials and supplies.

(h) Capital Assets

Capital assets are recorded at historical cost if purchased or constructed. Donated assets and capital assets received in a service concession arrangement are valued at estimated acquisition value on the date received. Depreciation is calculated using the straight line method over the following useful lives:

Buildings and structures	10-50 years
Improvements other than buildings	7-35 years
Machinery and equipment (including furniture)	5-70 years
Meters and endpoints	10-25 years
Plant and pipelines	10-80 years
Pump stations/pressure control stations	12-40 years
Reservoirs and improvements	25-50 years
Vehicles	10 years
Software	10 years
Subscription-based IT arrangements	Varies based on asset
Intangible assets	Varies based on asset

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(1) Summary of Significant Accounting Policies (Continued)

The cost of maintenance and repairs that do not add to the value of the asset or materially extend asset lives are charged to operations when incurred. It is the District's policy to capitalize all capital assets with a cost of \$5,000 or more. Costs of assets sold or retired (and the related amounts of accumulated depreciation) are eliminated from the balance sheet in the year of sale or retirement, and the resulting gain or loss is recognized in operations.

Water lines constructed by private developers and then dedicated to the District are recorded as capital contributions when they pass inspection by the District. The estimated value of the lines are capitalized as pipelines, reservoirs, pumping stations and buildings. The District is responsible for future maintenance once it accepts the water lines.

(i) Long-Term Liabilities

Long-term liabilities and other long-term obligations are reported on the Statement of Net Position. Initial issue bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. The difference between the reacquisition price of refunding bonds and the net carrying amount of refunded debt (deferred amount on refunding) is amortized over the shorter of the lives of the refunding debt or remaining life of the refunded debt. Amortization of bond premiums or discounts and deferred amounts on refunding is included in interest expense.

(j) Compensated Absences

The District implemented GASB Implementation Statement No. 101 for accounting and reporting of compensated absences. The objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. It is the District's policy to permit employees to accumulate earned but unused vacation and sick leave benefits (up to a maximum). The District's compensated absences consists of 100% unused vacation time, the estimated amount of sick time that is more likely than not be used within a year, and applicable payroll taxes. The current portion is calculated as the amount that is estimated to be used during the next year and the remaining portion is included in the long-term liabilities.

(k) Postemployment Benefits Other Than Pensions (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, and information about the plan (OPEB Plan), have been determined by an independent actuary. For this purpose, benefit payments are recognized when currently due and payable in accordance with the benefit terms.

Generally accepted accounting principles require that the reported results must pertain to the liability information within certain defined timeframes.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(1) Summary of Significant Accounting Policies (Continued)

For this report, the following timeframes are used:

Valuation Date	June 30, 2023
Measurement Date	June 30, 2024
Measurement Period	June 30, 2023 to June 30, 2024

(l) Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions and pension expense, information about the fiduciary net position of the District's California Public Employees' Retirement System (CalPERS) plan (Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when currently due and payable in accordance with the benefit terms. Investments are reported at fair value.

GASB 68 requires that the reported results must pertain to liability and asset information within certain defined timeframes. The following timeframes are used for pension reporting:

Valuation Date	June 30, 2023
Measurement Date	June 30, 2024
Measurement Period	June 30, 2023 to June 30, 2024

(m) Deferred Outflows and Inflows of Resources

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until the earnings process is complete. Deferred amounts on refunding result from the difference in carrying amount of the refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The District has three items that qualify for reporting in this category, deferred outflows related to refunding of debt, pensions and OPEB.

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to future periods and so will not be recognized as an inflow of resources (revenue) until the earnings process is complete. Deferred amounts on refunding may be reported as deferred inflows of resources. The District has four items that qualify for reporting in this category, deferred inflows related to refunding of debt, leases, pensions and OPEB.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(1) Summary of Significant Accounting Policies (Continued)

(n) Property Taxes

The District receives property taxes from both Sacramento and Placer Counties. Property taxes receivable are recorded in the fiscal year for which the tax is levied based on the assessed value as of March 1 of the preceding fiscal year.

They become a lien on the first day of the year they are levied. Secured property tax is levied on January 1 and due in two installments, on November 1 and February 1. They become delinquent on December 10 and April 10, respectively. At that time, delinquent accounts are assessed a penalty of 10%. Accounts that remain unpaid on June 30 are charged an additional 12 % per month.

Unsecured property tax is levied on July 1 and due on July 31, and becomes delinquent on August 31. The penalty percentage rates are the same as secured property tax.

The District elected to receive the property taxes from the Counties under the Teeter plan. Under this program the District receives 100% of the levied property taxes in periodic payments with the Counties assuming responsibility for delinquencies.

(o) Water Charge to the Retail Service Area

For accounting purposes a charge is made to the retail service area for water used at a wholesale rate. This amount is recorded as income to the wholesale unit and as expense to the retail area.

(p) Net Position

The net position amount is the difference between assets/deferred outflows and liabilities/deferred inflows. Net investment in capital assets are capital assets, less accumulated depreciation and any outstanding debt related to the acquisition, construction or improvement of those assets, as well as any deferred amounts on debt refunding. Net position is reported as restricted when there are legal limitations imposed on their use by the District or external restrictions by other governments, creditors or grantors. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

(q) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(2) Cash and Investments

Cash and investments were comprised of the following at June 30, 2025:

Cash on hand		\$ 300
Deposits with financial institutions		2,949,408
	Total cash	<u>2,949,708</u>
CAMP Investments		27,312,031
Asset-backed security/collateralized mortgage obligations		10,267,262
Local agency investment fund (LAIF)		9,545,262
U.S. treasury securities		4,687,031
Medium-term corporate notes		2,231,387
Federal agency collateralized mortgage obligations		2,166,777
Federal agency securities		1,053,782
Money market mutual funds		138,663
Municipal bond/note		75,000
	Total investments	<u>57,477,195</u>
	Total cash and investments	<u>\$ 60,426,903</u>

The table below identifies the investment types that are authorized by the District's investment policy:

<u>Authorized Investment Type</u>	<u>Maximum Maturity</u>	<u>Maximum Total of Portfolio</u>	<u>Maximum Investment in One Issuer</u>
U.S. Treasury Obligations	5 years	None	None
U.S. Federal Agency Securities	5 years	None	None
U.S. Instrumentalities	5 years	30%	5%
Registered Warrants, Notes & Bonds of CA	5 years	None	5%
Registered Notes & Bonds of Other 49 States	5 years	None	5%
Local Agency Bonds, Notes & Warrants	5 years	None	5%
Banker's Acceptances	180 days	40%	5%
High Grade Commercial Paper	270 days	25%	10%
Negotiable Certificates of Deposit	5 years	30%	5%
Local Agency Investment Fund (LAIF)	N/A	None	\$75M
Time Deposits	2 years	5%	5%
Medium-Term Corporate Notes	5 years	30%	5%
Money Market Mutual Funds	N/A	20%	10%
Mortgage Pass-Through Securities	5 years	20%	5%
Collateralized Mortgage Obligations	5 years	20%	5%
Mortgage-Backed or Other Pay-Through	5 years	20%	5%
Equipment Lease-Backed Certificates	5 years	20%	5%
Consumer Receivable Pass-Through Certificates	5 years	20%	5%
Consumer Receivable-Backed Bonds	5 years	20%	5%
Supranational Obligations	5 years	30%	None
Local Government Investment Pools (LGIP)	N/A	None	None

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(2) Cash and Investments (Continued)

Investments Authorized by Debt Agreements

Investments held by the bond/COP fiscal agents (trustees) are governed by the provisions of the various debt indenture agreements rather than the general provisions of the District's investments policy or the California Government Code.

Interest Rate Risk

Interest rate risk is the risk that market rate changes could adversely affect the fair value of an investment. In general, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways the District manages its exposure to interest rate risk is by purchasing a combination of shorter and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

Information about the sensitivity of the fair values of the District's investments (including investments held by the bond trustee) to market rate fluctuations is provided by the following table that shows the distribution of the District's investments by maturity as of June 30, 2025:

	Total	Remaining Investment Maturities		
		12 Months or Less	13 to 24 Months	25 to 60 Months
CAMP Investments	\$ 27,312,031	\$ 27,312,031	\$ -	\$ -
Asset-backed security/collateralized mortgage obligations	10,267,262	10,000,000	-	267,262
Local agency investment fund (LAIF)	9,545,262	9,545,262	-	-
U.S. treasury securities	4,687,031	1,746,023	280,175	2,660,833
Medium-term corporate notes	2,231,387	34,535	860,224	1,336,628
Federal agency collateralized mortgage obligations	2,166,777	-	340,908	1,825,869
Federal agency securities	1,053,782	1,053,782	-	-
Money market mutual funds	138,663	138,663	-	-
Municipal bond/note	75,000	75,000	-	-
	<u>\$ 57,477,195</u>	<u>\$ 49,905,296</u>	<u>\$ 1,481,307</u>	<u>\$ 6,090,592</u>

Disclosures Relating to Credit Risk

Generally, credit risk is the risk that the issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating as categorized by the nationally recognized statistical rating organization required by (where applicable) the Ca. Government Code, the District's investment policy, or debt agreements, and the actual credit ratings by Standard & Poor as of year-end for each investment type.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(2) Cash and Investments (Continued)

Investment Type	Total as of June 30, 2025	Minimum Legal Rating	AAA	AA	A	Not Rated
CAMP Investment	\$ 27,312,031	N/A	\$ 27,312,031	\$ -	\$ -	\$ -
Asset-backed security/collateralized mortgage obligations	10,267,262	AA	221,845	-	-	10,045,417
Local agency investment fund (LAIF)	9,545,262	N/A	-	-	-	9,545,262
U.S. treasury securities	4,687,031	* N/A	-	-	-	-
Medium-term corporate notes	2,231,387	A	-	390,428	1,840,959	-
Federal agency collateralized mortgage obligations	2,166,777	N/A	-	2,166,777	-	-
Federal agency securities	1,053,782	N/A	-	1,053,782	-	-
Money market mutual funds	138,663	AAA	138,663	-	-	-
Municipal bond/note	75,000	AA	-	75,000	-	-
	<u>\$ 57,477,195</u>		<u>\$ 27,672,539</u>	<u>\$ 3,685,987</u>	<u>\$ 1,840,959</u>	<u>\$ 19,590,679</u>

*Exempt from rating disclosure

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counter-party (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investments or collateral securities that are in the possession of another party. The California Government Code and the District's investment policy do not contain legal or policy requirements that would limit the exposure of custodial risk for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state and local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The market value of the pledged securities in the collateral pool must be equal to at least 100% of the total amount deposited by public agencies. California law also allows financial institutions to secure Agency deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits.

At June 30, 2025, the carrying amount of the District's deposits and the balances in financial institutions were \$2,949,408. Of this amount, \$2,699,408 was not insured by federal depository insurance.

Investment in LAIF

The District is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by the California Government Code under the oversight of the Treasurer of the State of California. The fair value of the District's investment in this pool is reported in the accompanying financial statements at amounts based upon the District's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio).

The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. LAIF is not registered with the Securities and Exchange Commission and is not rated. Deposits and withdrawals to and from LAIF are transferred on the basis of \$1 and not fair value. This external pool has no limitations or restrictions on participant withdrawals.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(2) Cash and Investments (Continued)

Investment in California Asset Management Program (CAMP)

The District is a voluntary participant in the California Asset Management Program (CAMP) that is regulated by the California Government Code. The fair value of the District's investment in this pool is reported in the accompanying financial statements at amounts based upon the District's pro rata share of the fair value provided by CAMP for the entire CAMP portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by CAMP, which are recorded on an amortized cost basis.

Fair Value Hierarchy

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The District has the following recurring fair value measurements as of June 30, 2025:

Investments by Fair Value Level	Totals	Level			Not Subject to Categorization
		1	2	3	
CAMP Investments	\$ 27,312,031	\$ -	\$ -	\$ -	\$ 27,312,031
Asset-backed security/collateralized mortgage obligations	10,267,262	-	-	-	10,267,262
Local agency investment fund (LAIF)	9,545,262	-	-	-	9,545,262
U.S. treasury securities	4,687,031	-	4,687,031	-	-
Medium-term corporate notes	2,231,387	-	2,231,387	-	-
Federal agency collateralized mortgage obligations	2,166,777	-	2,166,777	-	-
Federal agency securities	1,053,782	-	1,053,782	-	-
Money market mutual funds	138,663	-	138,663	-	-
Municipal bond/note	75,000	-	75,000	-	-
Total Investments	<u>\$ 57,477,195</u>	<u>\$ -</u>	<u>\$ 10,352,640</u>	<u>\$ -</u>	<u>\$ 47,124,555</u>

(3) Leases Receivable

The District is a lessor in 4 noncancellable leases for use of District property for cell towers. The leases range from 25 to 30 years. The lessees are required to make fixed monthly or annual escalating payments starting at \$600 per month to \$7,560 per year. The District is also a lessor in a 20 year noncancellable lease for transmission capacity with annual payments ranging from \$27,072 to \$48,960. The District recognized \$153,894 in lease revenue and \$90,441 in interest revenue during the current fiscal year related to these agreements. As of June 30, 2025, the lease receivable is \$2,719,880 and deferred inflows of resources is \$2,531,055.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(4) Capital Assets

Capital asset activity for the year ended June 30, 2025, was as follows:

	Balance at July 1, 2024	Additions	Disposals	Transfers	Balance at June 30, 2025
Capital Assets, not being Depreciated:					
Construction in progress	\$ 2,957,991	\$ 510,120	\$ (97,368)	\$ (2,261,151)	\$ 1,109,592
Land	286,984	-	-	-	286,984
Total Capital Assets not being Depreciated	<u>3,244,975</u>	<u>510,120</u>	<u>(97,368)</u>	<u>(2,261,151)</u>	<u>1,396,576</u>
Capital Assets, being Depreciated:					
Pipelines	88,273,239	2,353,800	(242,474)	1,541,030	91,925,595
Water treatment plant	42,095,819	2,587,467	(424,623)	373,019	44,631,682
Reservoirs	29,504,634	13,670	-	-	29,518,304
Vehicles and equipment	16,442,736	208,161	(93,020)	253,951	16,811,828
Pumping stations	16,485,992	67,699	-	68,938	16,622,629
Meters and endpoints	1,117,903	681,647	-	-	1,799,550
Buildings	1,641,266	56,117	-	19,929	1,717,312
Land improvements	1,401,153	203,479	-	4,284	1,608,916
Software	1,525,387	13,500	(21,476)	-	1,517,411
Subscription based technology arrangements	47,664	82,243	(47,664)	-	82,243
Total Capital Assets being Depreciated	<u>198,535,793</u>	<u>6,267,783</u>	<u>(829,257)</u>	<u>2,261,151</u>	<u>206,235,470</u>
Less Accumulated Depreciation:					
Pipelines	(41,390,770)	(1,884,593)	242,473	-	(43,032,890)
Water treatment plant	(20,785,541)	(1,025,433)	424,622	-	(21,386,352)
Reservoirs	(2,636,719)	(932,456)	-	-	(3,569,175)
Vehicles and equipment	(7,396,845)	(581,066)	86,577	-	(7,891,334)
Pumping stations	(5,698,038)	(522,674)	-	-	(6,220,712)
Meters and endpoints	(17,476)	(50,421)	-	-	(67,897)
Buildings	(1,304,911)	(26,071)	-	-	(1,330,982)
Land improvements	(768,058)	(31,469)	-	-	(799,527)
Software	(829,431)	(93,651)	8,412	-	(914,670)
Subscription based technology arrangements	(47,664)	(11,423)	47,664	-	(11,423)
Total Accumulated Depreciation	<u>(80,875,453)</u>	<u>(5,159,257)</u>	<u>809,748</u>	<u>-</u>	<u>(85,224,962)</u>
Total Capital Assets being Depreciated, net	<u>117,660,340</u>	<u>1,108,526</u>	<u>(19,509)</u>	<u>2,261,151</u>	<u>121,010,508</u>
Capital Assets, net	<u>\$ 120,905,315</u>	<u>\$ 1,618,646</u>	<u>\$ (116,877)</u>	<u>\$ -</u>	<u>\$ 122,407,084</u>

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(5) Long Term Liabilities

The District's long-term liability activity and outstanding balances for the year ended June 30, 2025 is as follows:

	Balance at July 1, 2024*	Additions	Reductions	Balance at June 30, 2025	Current Portion
2022 Refunding Loan	\$ 6,670,291	\$ -	\$ (789,228)	\$ 5,881,063	\$ 803,104
2017 Revenue Refunding Bonds	21,460,000	-	(710,000)	20,750,000	745,000
Hinkle Reservoir Rehabilitation Loan	22,865,491	255,129	-	23,120,620	645,165
Eureka Pipeline SRF Loan	3,345,186	-	-	3,345,186	-
Add: Unamortized premiums	1,530,906	-	(104,980)	1,425,926	104,980
Total Bonds and Notes Payable	55,871,874	255,129	(1,604,208)	54,522,795	2,298,249
Subscription Liability	-	82,243	(26,088)	56,155	27,392
Compensated Absences	1,388,309	12,803	-	1,401,112	788,713
	<u>\$57,148,458</u>	<u>\$ 350,175</u>	<u>\$ (1,630,296)</u>	<u>\$55,980,062</u>	<u>\$ 3,114,354</u>

*Beginning balance restated to reflect reclassification due to the implementation of GASB 101 *Compensates Absences*. In addition, the change in compensated liability is presented as a net change under GASB 101.

Loans Payable

On January 31, 2022, the District entered into a loan agreement with Sterling National Bank to refinance the 2012 Revenue Refunding Bonds. The District borrowed \$8,152,537 with an interest rate of 1.63%. Annual principal payments, ranging from \$707,214 to \$882,454 are due on June 30 through June 30, 2032 and semi-annual interest payments ranging from \$7,192 to \$121,812 are due on June 30 and December 30 through June 30, 2032. The repayment of the loan will be payable from and secured by a pledge of and lien of the net revenues of the Water System.

<u>Year Ended June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2026	\$ 803,104	\$ 95,862	\$ 898,966
2027	812,400	82,770	895,170
2028	824,998	69,529	894,527
2029	840,711	56,081	896,792
2030	850,148	42,378	892,526
2031-2032	1,749,702	42,904	1,792,606
Total	<u>\$ 5,881,063</u>	<u>\$ 389,524</u>	<u>\$ 6,270,587</u>

2017 Revenue Refunding Bonds

On June 22, 2017, the District issued \$26,125,000 of Revenue Refunding Bonds with interest ranging from 3.0% to 5.0%. These 2017 Revenue Refunding Bonds were issued to refund the 2009 Certificates of Participation. The loan agreement defines events of default as 1) default in the principal payments; 2) default in the interest payments; 3) default by the District of any of the covenants, agreements, or conditions; 4) the filing by the District of a petition or answer seeking reorganization or arrangement under the federal bankruptcy laws or any other applicable law of the United States of America. Upon the occurrence of an event of default, the principal of the bonds could be declared immediately due and payable. Annual principal payments, ranging from \$565,000 to \$2,470,000 are due on February 1, 2018 through February 1, 2039 and semi-annual interest payments ranging from \$40,138 to \$521,381 are due on February 1 and August 1 through February 1, 2039.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(5) Long Term Liabilities (Continued)

<u>Year Ended June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2026	\$ 745,000	\$ 811,067	\$ 1,556,067
2027	785,000	772,983	1,557,983
2028	825,000	732,900	1,557,900
2029	865,000	690,817	1,555,817
2030	915,000	646,525	1,561,525
2031-2035	7,215,000	2,487,717	9,702,717
2036-2039	9,400,000	659,355	10,059,355
Total	<u>\$ 20,750,000</u>	<u>\$ 6,801,364</u>	<u>\$ 27,551,364</u>

Hinkle Reservoir Rehabilitation Loan

On May 12, 2022, the District entered into a loan agreement with the California State Water Resources Control Board to finance the Hinkle Reservoir Rehabilitation Project. The loan agreement allows the District to borrow up to \$23,120,620, at an interest rate of 1.2% per annum. As of June 30, 2025, the District received loan proceeds of \$23,120,620. Annual principal payments are due one year after project completion. The District completed the project in 2025 and loan payment will commence in February 2026. The repayment of the loan is payable from and secured by a pledge of and lien of the Enterprise Fund revenues and any reserve fund established for the loan.

<u>Year Ended June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2026	\$ 645,165	\$ 277,104	\$ 922,269
2027	652,563	269,706	922,269
2028	660,394	261,875	922,269
2029	668,319	253,950	922,269
2030	676,338	245,931	922,269
2031-2035	3,505,400	1,105,945	4,611,345
2036-2040	3,720,832	890,513	4,611,345
2041-2045	3,949,504	661,841	4,611,345
2046-2050	4,192,230	419,115	4,611,345
2051-2055	4,449,875	161,470	4,611,345
Total	<u>\$ 23,120,620</u>	<u>\$ 4,547,450</u>	<u>\$ 27,668,070</u>

Eureka Transmission Line Replacement Loan

On April 24, 2023, the District entered into a loan agreement with the California State Water Resources Control Board to finance the Eureka Road Transmission Line Replacement Project. The loan agreement allows the District to borrow up to \$3,995,000, at an interest rate of 1.2% per annum. As of June 30, 2025, the District had received loan proceeds of \$3,345,186. Annual principal payments are due one year after project completion. The District completed the project in 2025 and loan payment will commence in December 2026. The repayment of the loan is payable from and secured by a pledge of and lien of the Enterprise Fund revenues and any reserve fund established for the loan.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(5) Long Term Liabilities (Continued)

<u>Year Ended June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2026	\$ -	\$ -	\$ -
2027	94,724	36,797	131,521
2028	95,766	35,755	131,521
2029	96,819	34,702	131,521
2030	97,885	33,636	131,521
2031-2035	505,814	151,791	657,605
2036-2040	534,253	123,352	657,605
2041-2045	564,291	93,314	657,605
2046-2050	596,017	61,588	657,605
2051-2055	629,527	28,078	657,605
2056	130,090	1,431	131,521
Total	\$ 3,345,186	\$ 600,444	\$ 3,945,630

Pledged Revenue

The District is required by its 2022 Loan and 2017 Revenue Refunding Bonds to collect rates and charges from its water system that will be sufficient to yield net revenues equal to 115% of debt service payments on any future debt issued and deposit the net revenues in a revenue fund pledged for such future debt service payments. The Hinkle Reservoir Rehabilitation and Eureka Line Replacement loan agreements require the District to collect rates and charges sufficient to yield net revenues equal to 120% of the maximum annual debt service with respect to all outstanding system obligations senior to, and on parity with, the loan and 100% of the maximum annual debt service with respect to all outstanding obligations subordinate to the loan. At June 30, 2025, the District's net revenues were 534% of debt service payments.

Arbitrage Rebate Liability

Section 148(f) of the Internal Revenue Code requires issuers of tax-exempt state and local bonds to remit to the federal government amounts equal to (a) the excess of the actual amounts earned on all "Non-purpose Investments" allocable to "Gross Proceeds" of an issue of municipal obligations less the amount that would have been earned if the investments bore a rate equal to the amount that would have been earned if the investments bore a rate equal to the yield on the issue, plus (b) all income attributable to the excess. Issuers must make rebate payments at least once every five years and upon final retirement or redemption of the bonds.

Subscription-Based Information Technology (IT) Arrangements

The District has entered into a three-year subscription-based IT arrangement for one software application and is required to make annual principal and interest payments of \$30,200 over the arrangement terms. The payable at June 30, 2025, was \$56,155. The asset at June 30, 2025, was \$82,243.

<u>Year Ended June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2026	\$ 27,392	\$ 2,808	\$ 30,200
2027	28,763	1,437	30,200
Total	\$ 56,155	\$ 4,245	\$ 60,400

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(6) Net Investment in Capital Assets

Net investment in capital assets consist of the following at June 30, 2025:

Capital assets, gross	\$ 207,632,046
Less: accumulated depreciation	<u>(85,224,962)</u>
Net capital assets	122,407,084
Add: Deferred costs on bond refunding	1,103,763
Less: Debt used for capital purposes	(53,153,024)
Less: Capital retainage & accounts payable	(531,233)
Less: Deferred charge on refunding	(263,652)
Less: Unamortized premium	<u>(1,425,926)</u>
Net investment in capital assets	<u><u>\$ 68,137,012</u></u>

(7) Net Position

Designations of unrestricted net position may be imposed by the Board of Directors to reflect future spending plans or concerns about the availability of future resources. Designation may be modified, amended or removed by Board action. Designations included the following as of June 30, 2025:

	<u>Wholesale</u>	<u>Retail</u>	<u>Total</u>
Capital reserves	\$ 26,763,936	\$ 22,475,917	\$ 49,239,853
Operating reserves	<u>2,449,370</u>	<u>3,340,201</u>	<u>5,789,571</u>
Total Unrestricted, Designated Net Position	<u><u>\$ 29,213,306</u></u>	<u><u>\$ 25,816,118</u></u>	<u><u>\$ 55,029,424</u></u>

(8) Defined Benefit Pension Plan

Plan Descriptions

All qualified permanent and probationary employees are eligible to participate in the District's cost-sharing multiple employer defined benefit pension plans administered by the California Public Employees' Retirement System (CalPERS). The Public Employees' Pension Reform Act of 2013 (PEPRA) created a new benefit and contribution level for new employees meeting certain criteria. PERS acts as a common investment and administrative agent for participating public employers within the State of California.

All permanent full and part-time District employees working at least 1,000 hours per year are eligible to participate in PERS. Under PERS, benefits vest after five years of service. Upon retirement, participants are entitled to an annual retirement benefit, payable for life, in an amount equal to a benefit factor times the monthly average salary of their highest twelve (Tier 1) and thirty-six (Tier 2 and PEPRA) consecutive months full-time equivalent monthly pay. Benefit provisions under the Plans are established by State statute and Board resolution.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(8) Defined Benefit Pension Plan (Continued)

CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website.

Benefits Provided

CalPERS provides service retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees or their beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with five years of total service are eligible to retire at age 50 (52 for PEPR Miscellaneous Plan) with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is the following: the Optional Settlement 2W Death Benefit. The cost of living adjustments for each plan are applied as specified by the Public Employees' Retirement Law.

The Plan operates under the provisions of the California Public Employees' Retirement Law ("PERL"), the California Public Employees' Pension Reform Act of 2013 ("PEPRA"), and the regulations, procedures and policies adopted by the CalPERS Board of Administration. The Plans' authority to establish and amend the benefit terms are set by the PERL and PEPRA and may be amended by the California state legislature and in some cases require approval by the CalPERS Board.

The Plans' provisions and benefits in effect for the year ended June 30, 2025 are summarized as follows:

	<u>Miscellaneous Tier I Rate Plan</u>	<u>Miscellaneous Tier II Rate Plan</u>	<u>Miscellaneous PEPRA Rate</u>
Hire date	(Prior to February 14, 2009)	(On or after February 14, 2009)	(On or after January 1, 2013)
Benefit formula (at full retirement)	3.0% @ 60	3.0% @ 60	2.0% @ 62
Benefit vesting schedule	5 years service	5 years service	5 years service
Benefit payments	monthly for life	monthly for life	monthly for life
Retirement age	50-63	50-63	52-67
Monthly benefits, as a % of eligible compensation	2.0% to 3.0%	2.0% to 3.0%	1.0% to 2.5%

The District made a discretionary payment of \$397,880 toward its unfunded actuarial liability during the year ended June 30, 2025.

Tier I and Tier II Miscellaneous Plans are closed to new members that are not already CalPERS eligible participants.

Contributions

Section 20814(c) of the California Public Employees' Retirement Law (PERL) requires that the employer contribution rates for all public employers are determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(8) Defined Benefit Pension Plan (Continued)

The total plan contributions are determined through CalPERS' annual actuarial valuation process. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The employer is required to contribute the difference between the actuarially determined rate and the contribution rate of employees.

Employer contribution rates may change if plan contracts are amended. Payments made by the employer to satisfy contribution requirements are classified as plan member contributions.

For the year ended June 30, 2025 the employer contributions for the Plan (all rate plans combined) were \$1,159,584.

Pension Liabilities, Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions

As of June 30, 2025, the District reported a net pension liability of \$5,665,801 representing the District's proportionate share of the net pension liability.

The District's net pension liability is measured as the proportionate share of the net pension liability. The net pension liability as of June 30, 2025 is measured as of June 30, 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2023 rolled forward to June 30, 2024 using standard update procedures as required by GASB Statement No. 68.

The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plans relative to the projected contributions of all participating employers, actuarially determined. The District's proportionate share of the net pension liability for the Plan as of June 30, 2025 was as follows:

Proportion - June 30, 2024	0.12135%
Proportion - June 30, 2025	0.11714%
Change - Increase (Decrease)	(0.00421%)

For the year ended June 30, 2025, the District recognized pension expense of \$2,365,850. At June 30, the District reported deferred outflows of resources and deferred inflows of resources related to all Plans combined from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes of assumptions	\$ 145,623	\$ -
Differences between actual and expected experience	489,860	(19,114)
Differences between projected and actual investment earnings	326,175	-
Differences between the employer's contributions and the employer's proportionate share of contributions	-	(1,301,584)
Change in employer's proportion	1,330,179	-
Pension contributions subsequent to measurement date	1,159,584	-
Total	\$ 3,451,421	\$ (1,320,698)

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(8) Defined Benefit Pension Plan (Continued)

The \$1,159,584 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the subsequent fiscal year. Other amounts reported as net deferred inflows of resources related to pensions will be recognized as pension expense (credit) as follows:

Fiscal Year Ended June 30	
2026	\$ 696,135
2027	479,575
2028	(92,795)
2029	<u>(111,776)</u>
	<u>\$ 971,139</u>

Actuarial Assumptions

The total pension liabilities in the June 30, 2025 actuarial valuation for the Plan was determined using the following actuarial assumptions:

Valuation Date	June 30, 2023
Measurement Date	June 30, 2024
Actuarial Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:	
Discount Rate	6.90%
Inflation	2.30%
Salary Increases	Varies by entry age and service
Mortality Rate Table ¹	Derived using CalPERS Membership Data for all Funds
Post Retirement Benefit Increase	The lesser of contract COLA or 2.30% until Purchasing Power Protection Allowance floor on purchasing power applies, 2.30% thereafter

(1) The mortality table used was developed based on CalPERS-specific data. The probabilities of mortality are based on the 2021 CalPERS Experience Study for the period from 2001 to 2019. Pre-retirement and Post-retirement mortality rates include generational mortality improvement using 80% of Scale MP-2020 published by the Society of Actuaries. For more details on this table, please refer to the CalPERS Experience Study and Review of Actuarial Assumptions report from November 2021 that can be found on the CalPERS website.

Discount Rate

The discount rate used by CalPERS to measure the total pension liability was 6.90%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the Plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(8) Defined Benefit Pension Plan (Continued)

Discount Rate

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations. Using historical returns of all of the funds' asset classes, expected compound (geometric) returns were calculated over the next 20 years using a building-block approach. The expected rate of return was then adjusted to account for assumed administrative expenses of 10 Basis points. The expected real rates of return by asset class are as follows:

Investment Type	Assumed Asset Allocation	Real Return ^{1,2}
Global Equity - Cap-Weighted	30.0%	4.54%
Global Equity Non-Cap-Weighted	12.0%	3.84%
Private Equity	13.0%	7.28%
Treasury	5.0%	0.27%
Mortgage-Backed Securities	5.0%	0.50%
Investment Grade Corporates	10.0%	1.56%
High Yield	5.0%	2.27%
Emerging Market Debt	5.0%	2.48%
Private Debt	5.0%	3.57%
Real Assets	15.0%	3.21%
Leverage	(5.0)%	(0.59)%
Total	100.0%	

¹ An expected inflation of 2.30% used for this period.

² Figures are based on the 2021-22 Asset Liability Management study.

Sensitivity of the Proportionate Share of the Net Pension Liability (Asset) to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability for the Plans, calculated using the discount rate for the Plans, as well as what the District's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (5.90%)	Current Discount Rate (6.90%)	1% Increase (7.90%)
Net Pension Liability (Asset)	\$ 12,766,664	\$ 5,665,801	\$ (179,254)

Pension Plan Fiduciary Net Position

Detailed information about each pension plan's fiduciary net position is available in the separately issued CalPERS financial reports.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(9) Other Post Employment Benefits (OPEB)

Description of the Plan

The District provides health care benefits to eligible retired District employees and survivor dependents as defined by their participating tier (first or second) and coverage level (basic or Medicare supplement) with a choice of several plans through an agent single-employer defined benefit plan established July 28, 2012. This is contracted with the California Public Employees' Retirement System (CalPERS) through the Public Employees' Medical and Hospital Care Act (PEMHCA). State statutes assign the authority to establish and amend the benefit provisions of the agent multiple-employer health care plans administered by CalPERS to the respective employer entities.

The District does not issue a separate stand-alone financial report for its OPEB plan.

Funding Policy

The District pays a percentage of the post-employment health care benefits for retirees, their spouses, and their dependents based on the retirees' tier. Surviving spouses and eligible dependents of retirees may elect to continue health care benefits with the same District contribution towards the expense. Substantially all of the District's employees may become eligible for these benefits if they reach normal retirement age while working for the District. No contributions are required for plan members or the District. Pre-funding contributions made by the District are at the discretion of the Board of Directors.

The contribution requirements of the District are established and may be amended by the District's Board of Directors. Plan members are currently not required to contribute.

Employees Covered by Benefit Terms

As of the June 30, 2023 actuarial valuation, the following employees were covered by the benefit terms:

Active employees	47
Inactive employees or beneficiaries currently receiving benefit payments	<u>43</u>
Total number of participants	<u><u>90</u></u>

Contributions

The Board of Directors grants the authority to establish and amend the contribution requirements of the District. During the year ended June 30, 2025, the District's cash contributions to the trust were \$75,000 and the benefit payments were \$560,642, resulting in total payments of \$635,642. In the fiscal year 2025, the District recognized \$143,428 in implicit rate subsidy.

Net OPEB Liability

The District's net OPEB liability was measured as of June 30, 2024, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2023.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(9) Other Post Employment Benefits (OPEB) (Continued)

Actuarial Assumptions

The total OPEB liability in the June 30, 2023 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Discount rate	6.75%
Inflation rate	2.50%
Aggregate salary increases	2.75% per year
Investment rate of return	6.75%
Healthcare cost trend rate	4.0% annually
Mortality rates	Derived using CalPERS membership data

Mortality information for active and retired employees was based on 2014 CalPERS tables. The pre-retirement turnover information was developed based on the 2009 CalPERS Turnover for Miscellaneous Employees table created by CalPERS.

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) was used and developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Percentage of Portfolio</u>	<u>Assumed Gross Return</u>
All Equities	49.00%	7.250%
All Fixed Income	23.00%	4.250%
Real Estate Investment Trusts	20.00%	7.250%
All Commodities	3.00%	7.250%
Treasury Inflation Protected Securities (TIPS)	5.00%	3.000%
	<u>100.00%</u>	

Discount Rate

The discount rate used to measure the total OPEB liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that District contributions will continue based upon the current funding policy.

Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make projected future benefit payments for current members for all future years. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(9) Other Post Employment Benefits (OPEB) (Continued)

Changes in the Net OPEB Liability

	Increase (Decrease)		
	Total OPEB Liability	Plan Fiduciary Net Position	Net OPEB Liability
Balance at June 30, 2023	\$ 10,678,129	\$ 5,373,461	\$ 5,304,668
Changes in the year:			
Service cost	284,632	-	284,632
Interest on the total OPEB liability	707,190	604,890	102,300
Changes in assumptions	-	-	-
Contribution - employer	-	978,063	(978,063)
Investment gains / losses	6,316	-	6,316
Benefit payments	(693,431)	(693,431)	-
Administrative expenses	-	(1,771)	1,771
Expected minus actual benefit payments	-	-	-
Net changes	<u>304,707</u>	<u>887,751</u>	<u>(583,044)</u>
Balance at June 30, 2025 (measurement date June 30, 2024)	<u>\$ 10,982,836</u>	<u>\$ 6,261,212</u>	<u>\$ 4,721,624</u>

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate and Healthcare Cost Trend Rates

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate:

	1% Decrease	Current Discount Rate	1% Increase
	<u>5.75%</u>	<u>6.75%</u>	<u>7.75%</u>
Net OPEB Liability	\$ 5,925,359	\$ 4,721,624	\$ 3,711,171

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

	1% Decrease	Current Healthcare Cost Trend Rates	1% Increase
	<u>to 3.00%</u>	<u>4.00%</u>	<u>to 5.00%</u>
Net OPEB liability	\$ 3,460,231	\$ 4,721,624	\$ 6,255,338

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(9) Other Post Employment Benefits (OPEB) (Continued)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2025, the District recognized OPEB expense of \$702,024. At June 30, 2025, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 779,615	\$ (175,649)
Changes in assumptions	490,699	-
Difference between projected and actual investment earnings	91,068	-
Employer contributions subsequent to measurement date	779,069	-
Total	\$ 2,140,451	\$ (175,649)

The amount reported as deferred outflows of resources related to contributions after the measurement date will be recognized as a reduction of the net OPEB liability in the following fiscal year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ended June 30		
2026	\$	203,531
2027		386,995
2028		249,729
2029		199,345
2030		145,559
Thereafter		574
		\$ 1,185,733

Recognition of Deferred Outflows and Deferred Inflows of Resources

Gains and losses related to changes in total OPEB liability and fiduciary net position are recognized in OPEB expense systematically over time. Amounts are first recognized in OPEB expense for the year the gain or loss occurs.

The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to OPEB and are to be recognized in future OPEB expense.

The recognition period differs depending on the source of the gain or loss. The net difference between projected and actual earnings on OPEB plan investments is recognized over 5 years. The net difference between expected and actual experience are recognized over the expected average remaining service lifetime (EARSL), which was 6.6 years at the June 30, 2023 valuation date.

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(10) Risk Management

The District participates in the Association of California Water Agencies Joint Powers Insurance Authority (ACWA/JPIA) a public entity risk pool of California water agencies, for general and auto liability, public officials liability, property damage, fidelity insurance and workers compensation liability. ACWA/JPIA provides insurance through the pool up to a certain level, beyond which group-purchased commercial excess insurance is obtained.

The District pays an annual premium to ACWA/JPIA that includes its pro-rata share of excess insurance premiums, charges for the pooled risk, claims adjusting and legal costs, and administrative and other costs to operate the ACWA/JPIA. ACWA/JPIA may be terminated at any time by written consent of three-fourths of voting members at which time the members may be required to pay their share of any additional amount of premium in accordance with loss allocation formulas for final disposition of all claims and losses covered by the joint powers agreement. The ACWA/JPIA's financial statements are available at 5620 Birdcage Street, Suite 200, Citrus Heights, CA 95610-7632.

The District's deductibles and maximum coverage are as follows:

Coverage	ACWA/JPIA	Commercial Insurance	Deductible/Retention
General and Auto Liability (Includes public officials liability)	\$ 5,000,000	\$ 55,000,000	None
Property Damage	100,000	500,000,000	\$ 1,000 to 100,000
Crime	100,000		1,000
Workers' Compensation Liability	2,000,000	Statutory	None
Employers Liability	2,000,000		None
Cyber Liability	5,000,000		\$10,000 to 50,000

The District continues to carry commercial insurance for all other risks of loss to cover all claims for risk of loss to which the District is exposed. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

(11) Commitments

The District has a contract with Placer County Water Agency (PCWA) to take or pay for an annual entitlement of 10,000 acre-feet. In any year during the term of this agreement, the District may request PCWA make available 25,000 acre-feet of water.

The District has active construction and other significant projects as of June 30, 2025. At year end, the District's construction and other significant commitments were as follows:

WTP Filter Backwash Hood Facilities Rehabilitation	\$ 1,692,194
Paving Services 2023-2024	327,854
Kokila Reservoir Replacement Project Engr Services	117,349
Air Release Valve Replacement Program	20,325
SJWD Admin Building Electrical Upgrade Project	7,665
Admin Building Deck Design	7,460
Total commitment with contractors	<u>\$ 2,172,847</u>

SAN JUAN WATER DISTRICT

Notes to the Basic Financial Statements

Fiscal Year Ended June 30, 2025

(12) Restatement of Net Position

The District implemented GASB Statement No. 101: Compensated Absences during the fiscal year ended June 30, 2025. This adjustment recognized vacation, administrative and sick leave and includes salary-related payments, such as applicable payroll taxes, that have not been used but are more likely than not to be used or settled in the future.

Net position, beginning of year, as previously reported	\$ 116,835,110
Restatement - implementation of GASB 101	<u>(111,741)</u>
Net position, beginning of year, as restated	<u>\$ 116,723,369</u>

REQUIRED SUPPLEMENTARY INFORMATION

SAN JUAN WATER DISTRICT

Required Supplementary Information

Schedule of the Proportionate Share of the Net Pension Liability - Last Ten Years

Year Ended June 30, 2025

	2025	2024	2023	2022	2021
Proportion of the net pension liability	0.11714%	0.12135%	0.11092%	-0.13753%	0.07876%
Proportionate share of the net pension liability (asset)	\$ 5,665,801	\$ 6,067,829	\$ 5,190,003	\$ (2,611,412)	\$ 3,322,197
Covered payroll - measurement period	\$ 5,712,267	\$ 5,350,726	\$ 4,634,471	\$ 4,704,170	\$ 4,707,984
Proportionate share of the net pension liability as a percentage of covered payroll	99.19%	113.40%	111.99%	-55.51%	70.57%
Plan fiduciary net position as a percentage of the total pension liability	89.23%	87.80%	89.23%	105.83%	92.36%
Notes to Schedule:					
Reporting valuation date	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019
Reporting measurement date	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020

Notes to the schedule:

Summary of Changes in Benefits or Assumptions:

Benefit Changes: There were no changes to benefit terms that applied to all members of the Public Agency Pool. However, individual employers in the Plan may have provided a benefit improvement to their employees such as Golden Handshakes, service purchases, and other prior service costs.

Changes of Assumptions: There were no assumption changes in 2023 or 2024. Effective with the June 30, 2021 valuation date (June 30, 2022 measurement date), the accounting discount rate was reduced from 7.15% to 6.90%. In determining the long-term expected rate of return, CalPERS took into account long-term market return expectations as well as the expected pension fund cash flows. In addition, demographic assumptions and the price inflation assumption were changed in accordance with the 2021 CalPERS Experience Study and Review of Actuarial Assumptions. The accounting discount rate was 7.15% for measurement dates June 30, 2017 through June 30, 2021, and 7.65% for measurement dates June 30, 2015 through June 30, 2016.

SAN JUAN WATER DISTRICT

Required Supplementary Information

Schedule of the Proportionate Share of the Net Pension Liability - Last Ten Years (Continued)

Year Ended June 30, 2025

	2020	2019	2018	2017	2016
Proportion of the net pension liability	0.02397%	0.01624%	0.04842%	0.09208%	0.08829%
Proportionate share of the net pension liability (asset)	\$ 2,456,425	\$ 1,564,717	\$ 4,801,816	\$ 7,968,028	\$ 6,059,953
Covered payroll - measurement period	\$ 4,599,756	\$ 4,254,297	\$ 4,171,684	\$ 4,292,723	\$ 4,292,723
Proportionate share of the net pension liability as a percentage of covered payroll	53.40%	36.78%	115.10%	185.62%	141.17%
Plan fiduciary net position as a percentage of the total pension liability	94.03%	96.04%	87.20%	76.19%	78.40%
Notes to Schedule:					
Reporting valuation date	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014
Reporting measurement date	June 30, 2019	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015

SAN JUAN WATER DISTRICT

Required Supplementary Information

Schedule of Contributions to the Pension Plan - Last Ten Years

Year Ended June 30, 2025

	2025	2024	2023	2022	2021
Contractually required contribution (actuarially determined)	\$ 1,159,584	\$ 910,347	\$ 985,542	\$ 864,252	\$ 820,954
Contributions in relation to the actuarially determined contributions	(1,159,584)	(910,347)	(985,542)	(864,252)	(1,020,954)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ (200,000)
Covered payroll - fiscal year	\$ 6,002,732	\$ 5,712,267	\$ 5,350,726	\$ 4,634,471	\$ 4,704,170
Contributions as a percentage of covered payroll	19.32%	15.94%	18.42%	18.65%	17.45%
Contribution valuation date:	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018

Methods and assumptions used to determine contribution rates:

Amortized cost method	Entry age normal
Amortized method	Level percentage of payroll, closed
Remaining amortization period	Varies, not more than 30 years
Discount rate	6.90%
Inflation	2.50%
Salary increases	Varies by entry age and service
Payroll growth	2.75%
Retirement age	The probabilities of Retirement are based on the 2010 CalPERS study for the period from 1997 to 2007.
Mortality	Most recent CalPERS Experience Study.
Post Retirement Benefit increase	Contract COLA up to 2.50% until Purchasing Power Protection Floor Purchasing Power applies, 2.50% thereafter

The mortality table used was developed based on CalPERS' specific data. The table includes 15 years of mortality improvements using Society of Actuaries Scale 90% of scale MP 2016. For more details on this table, please refer to the December 2017 experience study report (based on CalPERS demographic data from 1997 to 2015) that can be found on the CalPERS website.

Changes in Assumptions: At its December 2016 meeting, the CalPERS Board of Administration lowered the discount rate from 7.50 percent to 7.00 percent using a three-year phase-in beginning with the June 30, 2016 valuations. The minimum employer percent to 7.00 percent using a three-year phase-in beginning with the June 30, 2016 valuations. The minimum employer contributions for Fiscal Year 2019-20 determined in this valuation were calculated using a discount rate of 7.25 percent.

On December 19, 2017 the CalPERS Board of Administration adopted new actuarial assumptions based on the recommendations in the December 2017 CalPERS Experience Study and Review of Actuarial Assumptions. This study reviewed the retirement rates, termination rates, mortality rates, rates of salary increases and inflation assumption for Public Agencies. In addition, the Board adopted a new asset portfolio as part of its Asset Liability Management. The new asset mix supports a 7.00 percent discount rate. The reduction of the inflation assumption will be implemented in two steps in conjunction with the decrease in the discount rate. For June 30, 2017 valuation an inflation rate of 2.625 percent will be used and a rate of 2.50 percent in the following valuation.

SAN JUAN WATER DISTRICT

Required Supplementary Information

Schedule of Contributions to the Pension Plan - Last Ten Years (Continued)

Year Ended June 30, 2025

	2020	2019	2018	2017	2016
Contractually required contribution (actuarially determined)	\$ 750,670	\$ 675,697	\$ 569,048	\$ 795,103	\$ 730,360
Contributions in relation to the actuarially determined contributions	(750,670)	(675,697)	(3,359,478)	(4,908,731)	(730,360)
Contribution deficiency (excess)	\$ -	\$ -	\$ (2,790,430)	\$ (4,113,628)	\$ -
Covered payroll - fiscal year	\$ 4,707,984	\$ 4,599,756	\$ 4,254,297	\$ 4,171,684	\$ 4,292,723
Contributions as a percentage of covered payroll	15.94%	14.69%	13.38%	19.06%	17.01%
Contribution valuation date:	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014	June 30, 2013

SAN JUAN WATER DISTRICT

Required Supplementary Information

Schedule of Changes in Total OPEB Liability and Related Ratios - Last 10 Years*

Year Ended June 30, 2025

Fiscal Year end Measurement Date	2025	2024	2023	2022 ¹	2021	2020	2019
	06/30/24	06/30/23	06/30/22	06/30/21	06/30/20	06/30/19	06/30/18
Total OPEB Liability							
Service cost	\$ 284,632	\$ 252,965	\$ 246,195	\$ 181,547	\$ 176,688	\$ 164,051	\$ 159,660
Interest on the Total OPEB liability	707,190	590,079	572,773	481,135	467,317	503,512	491,254
Difference between expected and actual experience	-	-	-	-	-	(724,602)	-
Changes in assumptions	-	509,432	-	379,797	-	-	-
Experience gains/losses	6,316	1,081,218	27,355	11,781	-	-	-
Benefit payments	(693,431)	(640,804)	(619,673)	(469,090)	(448,200)	(448,458)	(472,409)
Expected minus actual benefit payments	-	-	-	-	(933)	(35,114)	-
Net change in Total OPEB liability	304,707	1,792,890	226,650	585,170	194,872	(540,611)	178,505
Total OPEB liability - beginning	10,678,128	8,885,238	8,658,588	8,073,418	6,812,179	7,352,790	7,174,285
Total OPEB liability - ending (a)	<u>\$ 10,982,835</u>	<u>\$ 10,678,128</u>	<u>\$ 8,885,238</u>	<u>\$ 8,658,588</u>	<u>\$ 7,007,051</u>	<u>\$ 6,812,179</u>	<u>\$ 7,352,790</u>
Plan Fiduciary Net Position:							
Contributions - employer to Trust	\$ 284,632	\$ 252,965	\$ 209,520	\$ 182,000	\$ 177,000	\$ 160,000	\$ 224,554
Contributions - employer to benefit payments	693,431	640,804	619,673	469,090	448,200	448,458	441,109
Net investment income	604,890	315,045	(710,640)	1,107,731	161,133	204,937	230,539
Benefits payments	(693,431)	(640,804)	(619,673)	(469,090)	(448,200)	(448,458)	(472,209)
Other	-	-	-	-	-	31,300	-
Administrative expenses	(1,771)	(1,413)	(1,346)	(1,526)	(1,826)	(711)	(5,363)
Net change in Fiduciary Net Position	887,751	566,597	(502,466)	1,288,205	336,307	395,526	418,630
Plan Fiduciary Net Position - beginning	5,373,460	4,806,863	5,309,329	4,021,124	3,684,817	3,289,491	2,870,861
Plan Fiduciary Net Position -ending (b)	<u>\$ 6,261,211</u>	<u>\$ 5,373,460</u>	<u>\$ 4,806,863</u>	<u>\$ 5,309,329</u>	<u>\$ 4,021,124</u>	<u>\$ 3,685,017</u>	<u>\$ 3,289,491</u>
Plan Net Position Liability (asset) - Ending (a) - (b)	<u>\$ 4,721,624</u>	<u>\$ 5,304,668</u>	<u>\$ 4,078,375</u>	<u>\$ 3,349,259</u>	<u>\$ 2,985,927</u>	<u>\$ 3,127,162</u>	<u>\$ 4,063,299</u>
Plan Fiduciary Net Position as a Percentage of the Total OPEB liability	57.01%	50.32%	54.10%	61.32%	57.39%	54.09%	44.74%
Covered-employee payroll	\$ 5,712,267	\$ 5,350,726	\$ 4,634,471	\$ 4,704,170	\$ 4,707,984	\$ 4,599,756	\$ 4,254,297
Total OPEB liability as a percentage of covered-employee payroll	192.27%	199.56%	191.72%	184.06%	148.83%	148.10%	172.83%
Measurement date	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018

¹ Restated to include implied rate subsidy

*Future years' information will be displayed up to 10 years as information becomes available.

SAN JUAN WATER DISTRICT

Required Supplementary Information

Schedule of Contributions to the OPEB Plan - Last 10 Years*

Year Ended June 30, 2025

	2025	2024	2023	2022	2021	2020	2019	2018
Statutorily required contribution - employer fiscal year	\$ 704,070	\$ 693,431	\$ 640,804	\$ 619,673	\$ 469,090	\$ 448,200	\$ 448,458	\$ 449,109
Contributions in relation to the actuarially determined contributions	(779,069)	(978,063)	(893,769)	(829,193)	(651,090)	(625,200)	(608,458)	(665,663)
Contribution deficiency (excess)	<u>\$ (74,999)</u>	<u>\$ (284,632)</u>	<u>\$ (252,965)</u>	<u>\$ (209,520)</u>	<u>\$ (182,000)</u>	<u>\$ (177,000)</u>	<u>\$ (160,000)</u>	<u>\$ (216,554)</u>
Covered-employee payroll - employer fiscal year	\$ 6,002,732	\$ 5,712,267	\$ 5,350,726	\$ 4,634,471	\$ 4,704,170	\$ 4,707,984	\$ 4,599,756	\$ 4,254,297
Contributions as a percentage of covered-employee payroll	11.73%	12.14%	11.98%	13.37%	9.97%	9.52%	9.75%	10.56%

Notes to Schedule:

Valuation date	June 30, 2023	June 30, 2023	June 30, 2021	June 30, 2021	June 30, 2019	June 30, 2019	June 30, 2017	June 30, 2017
Measurement date	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018	June 30, 2017
Fiscal year end	June 30, 2025	June 30, 2024	June 30, 2023	June 30, 2022	June 30, 2021	June 30, 2020	June 30, 2019	June 30, 2018

An actuarially determined contribution rate was not calculated. The required contributions reported represent retiree premium payments.

*Future years' information will be displayed up to 10 years as information becomes available.

SUPPLEMENTARY INFORMATION

SAN JUAN WATER DISTRICT

**Statement of Net Position
Wholesale Operating**

June 30, 2025

Assets:

Current Assets:

Cash and investments	\$ 4,505,648
Accounts receivables	436,485
Interest receivable	66,271
Leases receivables	13,065
Prepaid expenses	153,702
Inventories	7,071
Total Current Assets	<u>5,182,242</u>

Noncurrent Assets:

Leases receivables	1,346,875
Capital assets, not being depreciated	560,075
Capital assets, net of accumulated depreciation	75,141,825
Total Noncurrent Assets	<u>77,048,775</u>
Total Assets	<u>82,231,017</u>

Deferred Outflows of Resources:

Deferred amounts on refunding	662,258
Pension related	1,823,941
Other postemployment benefits related	868,389
Total Deferred Outflows of Resources	<u>3,354,588</u>

Liabilities:

Current Liabilities:

Accounts payable	640,564
Accrued liabilities	220,443
Interest payable	299,039
Due within one year:	
Compensated absences	341,705
Long-term debt	1,682,493
Total Current Liabilities	<u>3,184,244</u>

Noncurrent Liabilities:

Compensated absences	270,543
Long-term debt	38,565,040
Net other postemployment benefits liability	2,020,765
Net pension liability	2,461,550
Total Noncurrent Liabilities	<u>43,317,898</u>
Total Liabilities	<u>46,502,142</u>

Deferred Inflows of Resources:

Deferred amounts on refunding	170,873
Pension related	609,215
Other postemployment benefits related	95,409
Lease related	1,265,528
Total Deferred Inflows of Resources	<u>2,141,025</u>

Net Position:

Net investment in capital assets	35,605,846
Restricted for debt service	912,105
Unrestricted	424,487
Total Net Position	<u>\$ 36,942,438</u>

SAN JUAN WATER DISTRICT

**Statement of Net Position
Wholesale Capital**

June 30, 2025

Assets:	
Cash and investments	\$ 28,765,367
Interest receivable	300,773
Taxes receivable	62,586
	<hr/>
Total Assets	29,128,726
	<hr/>
Liabilities:	
Accounts payable	339,906
	<hr/>
Total Liabilities	339,906
	<hr/>
Net Position:	
Unrestricted	28,788,820
	<hr/>
Total Net Position	\$ 28,788,820
	<hr/>

SAN JUAN WATER DISTRICT

**Statement of Net Position
Retail Operating**

June 30, 2025

Assets:	
Current Assets:	
Cash and investments	\$ 16,750
Accounts receivables	4,740,043
Interest receivable	53,961
Leases receivables	13,065
Prepaid expenses	2,805
Inventories	419,823
Total Current Assets	<u>5,246,447</u>
Noncurrent Assets:	
Leases receivables	1,346,875
Capital assets, not being depreciated	836,501
Capital assets, net of accumulated depreciation	45,868,683
Total Noncurrent Assets	<u>48,052,059</u>
Total Assets	<u>53,298,506</u>
Deferred Outflows of Resources:	
Deferred amounts on refunding	441,505
Pension related	1,627,480
Other postemployment benefits related	1,272,062
Total Deferred Outflows of Resources	<u>3,341,047</u>
Liabilities:	
Current Liabilities:	
Accounts payable	313,684
Accrued liabilities	341,432
Interest payable	156,163
Unearned revenues	117,848
Deposits payable	39,048
Due within one year:	
Compensated absences	447,008
Long-term debt	643,149
Total Current Liabilities	<u>2,058,332</u>
Noncurrent Liabilities:	
Compensated absences	341,856
Long term debt	13,688,268
Net other postemployment benefit liability	2,700,859
Net pension liability	3,204,251
Total Noncurrent Liabilities	<u>19,935,234</u>
Total Liabilities	<u>21,993,566</u>
Deferred Inflows of Resources:	
Deferred amounts on refunding	92,779
Pension related	711,483
Other postemployment benefits related	80,240
Leases related	1,265,527
Total Deferred Inflows of Resources	<u>2,150,029</u>
Net Position:	
Net investment in capital assets	32,531,166
Restricted	131,521
Unrestricted	(166,729)
Total Net Position	<u>\$ 32,495,958</u>

SAN JUAN WATER DISTRICT

**Statement of Net Position
Retail Capital**

June 30, 2025

Assets:	
Cash and investments	\$ 27,139,138
Interest receivable	245,870
Taxes receivable	62,586
Inventory	182,745
	<hr/>
Total Assets	27,630,339
	<hr/>
Liabilities:	
Accounts payable	191,327
	<hr/>
Total Liabilities	191,327
	<hr/>
Net Position:	
Restricted - capital facility fees	1,456,166
Unrestricted	25,982,846
	<hr/>
Total Net Position	\$ 27,439,012
	<hr/>

SAN JUAN WATER DISTRICT
Combining Schedule of Revenues, Expenditures,
and Changes in Net Position
Budget to Actual - Wholesale Operating
Fiscal Year Ended June 30, 2025

	Actual	Final Budget	Variance with Final Budget
Operating Revenues:			
Wholesale revenue by entity:			
San Juan Water District - retail	\$ 3,411,110	\$ 3,367,787	\$ 43,323
Citrus Heights Water District	3,066,708	3,022,948	43,760
Fair Oaks Water District	2,297,246	2,146,506	150,740
Sacramento Suburban Water District	2,355,391	1,493,400	861,991
Orange Vale Water Company	1,141,229	1,118,119	23,110
City of Folsom	333,960	347,066	(13,106)
Granite Bay Golf Course	14,314	12,373	1,941
Other charges for services	4,406	2,000	2,406
Total Operating Revenues	<u>12,624,364</u>	<u>11,510,199</u>	<u>1,114,165</u>
Operating Expenses:			
Source of supply:			
Placer County Water Agency	304,725	334,800	30,075
Wheeling	189,398	225,900	36,502
Bureau pumping	201,902	199,000	(2,902)
Other public agencies	385,201	411,100	25,899
Administration and general	2,336,983	2,814,600	477,617
Water treatment	3,913,816	4,359,200	445,384
Engineering	377,672	489,700	112,028
Water efficiency	59,190	61,700	2,510
Depreciation	3,347,952	-	(3,347,952)
Retirement benefits (OPEB)	262,557	344,800	82,243
Pension expense (credit)	947,601	489,800	(457,801)
Total Operating Expenses	<u>12,326,997</u>	<u>9,730,600</u>	<u>(2,596,397)</u>
Net Income (Loss) from Operations	<u>297,367</u>	<u>1,779,599</u>	<u>(1,482,232)</u>
Non-Operating Revenues (Expenses)			
Investment income (loss)	302,949	195,000	107,949
Lease revenue	76,947	47,300	29,647
Other revenue	4,892	-	4,892
Interest expense	(816,541)	(854,000)	37,459
Other expenses	(1,834)	(1,800)	(34)
Issuance of bonds	(255,129)	-	(255,129)
Capital outlay offsets	2,956,136	-	2,956,136
Total Non-Operating Revenues (Expenses)	<u>2,267,420</u>	<u>(613,500)</u>	<u>2,880,920</u>
Income (Loss) before Transfers	<u>2,564,787</u>	<u>1,166,099</u>	<u>1,398,688</u>
Transfers:			
Transfers in (out)	(1,499,860)	82,300	(1,582,160)
Total Transfers	<u>(1,499,860)</u>	<u>82,300</u>	<u>(1,582,160)</u>
Change in Net Position	1,064,927	1,248,399	(183,472)
Net position at beginning of year, as previously reported	35,933,686	35,933,686	-
Change in accounting principle (GASB 101)	(56,175)	(56,175)	-
Net position at beginning of year, as restated	<u>35,877,511</u>	<u>35,877,511</u>	<u>-</u>
Net position at end of year	<u>\$ 36,942,438</u>	<u>\$ 37,125,910</u>	<u>\$ (183,472)</u>

SAN JUAN WATER DISTRICT

**Combining Schedule of Revenues, Expenditures,
and Changes in Net Position
Budget to Actual - Wholesale Capital**

Fiscal Year Ended June 30, 2025

	<u>Actual</u>	<u>Final Budget</u>	<u>Variance with Final Budget</u>
Operating Expenses:			
Source of supply			
Water treatment	\$ 66,729	\$ 720,000	\$ 653,271
Total Operating Expenses	<u>66,729</u>	<u>720,000</u>	<u>653,271</u>
Net Income (Loss) from Operations	(66,729)	(720,000)	(653,271)
Non-Operating Revenues (Expenses):			
Tax assessments	1,504,230	1,530,000	(25,770)
Investment income (loss)	1,314,843	850,000	464,843
Other revenues	7,740	-	7,740
Issuance of bonds	255,129	-	255,129
Capital outlay	<u>(2,956,136)</u>	<u>(2,934,900)</u>	<u>(21,236)</u>
Total Non-Operating Revenues (Expenses)	125,806	(554,900)	680,706
Capital contributions and other capital revenue	<u>91,142</u>	<u>75,000</u>	<u>16,142</u>
Income (Loss) before Transfers	150,219	(1,199,900)	43,577
Transfers:			
Transfers in (out)	<u>1,499,860</u>	<u>(82,300)</u>	<u>1,582,160</u>
Total Transfers	1,499,860	(82,300)	1,582,160
Change in Net Position	1,650,079	(1,282,200)	1,625,737
Net position at beginning of year	<u>27,138,741</u>	<u>27,138,741</u>	<u>-</u>
Net position at end of year	<u>\$ 28,788,820</u>	<u>\$ 25,856,541</u>	<u>\$ 1,625,737</u>

SAN JUAN WATER DISTRICT

**Combining Schedule of Revenues, Expenditures,
and Changes in Net Position
Budget to Actual - Retail Operating**

Fiscal Year Ended June 30, 2025

	Actual	Final Budget	Variance with Final Budget
Operating Revenues:			
Water sales - retail	\$ 18,199,255	\$ 17,455,000	\$ 744,255
Other charges for services	475,411	483,500	(8,089)
Total Operating Revenues	<u>18,674,666</u>	<u>17,938,500</u>	<u>736,166</u>
Operating Expenses:			
Source of supply			
Water charged to retail service area	3,411,120	3,367,800	(43,320)
Administration and general	1,587,289	1,872,900	285,611
Transmission and distribution	5,112,760	5,661,400	548,640
Customer service	761,978	773,600	11,622
Engineering	561,814	769,100	207,286
Water efficiency	541,186	528,600	(12,586)
Depreciation	1,811,305	-	(1,811,305)
Retirement benefits (OPEB)	439,467	542,300	102,833
Pension expense (credit)	1,450,712	705,800	(744,912)
Total Operating Expenses	<u>15,677,631</u>	<u>14,221,500</u>	<u>(1,456,131)</u>
Net Income (Loss) from Operations	2,997,035	3,717,000	(719,965)
Non-Operating Revenues (Expenses)			
Investment income (loss)	237,085	145,000	92,085
Lease revenue	76,947	47,300	29,647
Other revenue	72,697	78,900	(6,203)
Interest expense	(394,324)	(613,800)	219,476
Other expenses	(1,834)	(1,800)	(34)
Capital outlay offsets	3,432,275	-	3,432,275
Total Non-Operating Revenues (Expenses)	<u>3,422,846</u>	<u>(344,400)</u>	<u>3,767,246</u>
Contributed assets	307,248	-	307,248
Income (Loss) before Transfers	6,727,129	3,372,600	3,354,529
Transfers:			
Transfers in (out)	(4,842,545)	(2,284,100)	(2,558,445)
Total Transfers	<u>(4,842,545)</u>	<u>(2,284,100)</u>	<u>(2,558,445)</u>
Change in Net Position	1,884,584	1,088,500	796,084
Net position at beginning of year, as previously reported	30,666,923	30,666,923	-
Change in accounting principle (GASB 101)	(55,549)	(55,549)	-
Net position at beginning of year, as restated	30,611,374	30,611,374	-
Net position at end of year	<u>\$ 32,495,958</u>	<u>\$ 31,699,874</u>	<u>\$ 796,084</u>

SAN JUAN WATER DISTRICT

**Combining Schedule of Revenues, Expenditures,
and Changes in Net Position
Budget to Actual - Retail Capital**

Fiscal Year Ended June 30, 2025

	<u>Actual</u>	<u>Final Budget</u>	<u>Variance with Final Budget</u>
Operating Revenues:			
Other charges for services	\$ -	\$ -	\$ -
Total Operating Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Operating Expenses:			
Transmission and distribution	208,101	400,000	191,899
Total Operating Expenses	<u>208,101</u>	<u>400,000</u>	<u>191,899</u>
Net Income (Loss) from Operations	(208,101)	(400,000)	(191,899)
Non-Operating Revenues (Expenses):			
Tax assessments	1,504,228	1,530,000	(25,772)
Investment income (loss)	1,053,411	680,000	373,411
Other revenue	8,061	-	8,061
Issuance of bonds	-	17,110,000	(17,110,000)
Capital outlay	<u>(3,432,276)</u>	<u>(24,090,600)</u>	<u>20,658,324</u>
Total Non-Operating Revenues (Expenses)	<u>(866,576)</u>	<u>(4,770,600)</u>	<u>3,904,024</u>
Capital Contributions:			
Capital grants	-	-	-
Capital contributions and other capital revenue	<u>575,384</u>	<u>1,350,000</u>	<u>(774,616)</u>
Total Capital Contributions	<u>575,384</u>	<u>1,350,000</u>	<u>(774,616)</u>
Income (Loss) before Transfers	(499,293)	(3,820,600)	3,321,307
Transfers:			
Transfers in (out)	<u>4,842,545</u>	<u>2,284,100</u>	<u>2,558,445</u>
Total Transfers	<u>4,842,545</u>	<u>2,284,100</u>	<u>2,558,445</u>
Change in Net Position	4,343,252	(1,536,500)	5,879,752
Net position at beginning of year	<u>23,095,760</u>	<u>23,095,760</u>	<u>-</u>
Net position at end of year	<u>\$ 27,439,012</u>	<u>\$ 21,559,260</u>	<u>\$ 5,879,752</u>

SAN JUAN WATER DISTRICT

**Statement of Cash Flows
Wholesale Operating**

Fiscal Year Ended June 30, 2025

Cash Flows from Operating Activities:	
Cash received from customers	\$ 13,371,292
Cash paid to suppliers for goods and services	(5,349,559)
Cash paid to employees for services	(3,139,037)
Net Cash Provided by (Used for) Operating Activities	<u>4,882,696</u>
Cash Flows from Capital and Related Financing Activities:	
Payments from lease receivable	9,529
Acquisition and construction of capital assets	(38,865)
Proceeds from the sale of capital assets	33,529
Principal paid on capital debt	(923,460)
Interest paid on capital debt	(863,127)
Net Cash Used for Capital and Related Financing Activities	<u>(1,782,394)</u>
Cash Flows from Investing Activities:	
Investment income (loss)	<u>407,702</u>
Net Cash Flows Provided by Investing Activities	<u>407,702</u>
Net Increase (Decrease) in Cash and Cash Equivalents	3,508,004
Cash and cash equivalents at beginning of year	<u>5,697,353</u>
Cash and cash equivalents at end of year	<u>\$ 9,205,357</u>

(Continued)

SAN JUAN WATER DISTRICT

**Statement of Cash Flows (Continued)
Wholesale Operating**

Fiscal Year Ended June 30, 2025

Reconciliation of Operating Income to Net Cash	
Provided (Used) by Operating Activities:	
Operating income	\$ 297,367
Nonoperating income (expense)	(1,834)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:	
Depreciation	3,347,952
(Increase) decrease in accounts receivable	746,928
(Increase) decrease in prepaid expenses	(109,939)
(Increase) decrease in inventories	(710)
(Increase) decrease in deferred pension related outflows	648,864
(Increase) decrease in OPEB related deferred outflows	279,358
Increase (decrease) in accounts payable	194,828
Increase (decrease) in accrued liabilities	(27,766)
Increase (decrease) in compensated absences	(40,092)
Increase (decrease) in deferred pension related inflows	(47,370)
Increase (decrease) in OPEB related deferred inflows	(36,473)
Increase (decrease) in net OPEB liability	(218,059)
Increase (decrease) in net pension liability	<u>(150,358)</u>
Net Cash Provided by Operating Activities	<u>\$ 4,882,696</u>

SAN JUAN WATER DISTRICT

**Statement of Cash Flows
Retail Operating**

Fiscal Year Ended June 30, 2025

Cash Flows from Operating Activities:	
Cash received from customers	\$ 17,930,029
Cash paid to suppliers for goods and services	(9,037,028)
Cash paid to employees for services	<u>(3,868,827)</u>
Net Cash Provided by (Used for) Operating Activities	<u>5,024,174</u>
Cash Flows from Capital and Related Financing Activities:	
Capital charges received	386,198
Payments from lease receivable	9,529
Acquisition and construction of capital assets	(375,183)
Proceeds from the sale of capital assets	101,652
Proceeds from debt	(250,000)
Principal paid on capital debt	(292,478)
Interest paid on capital debt	(434,392)
Transfers to retail capital	<u>(4,842,545)</u>
Net Cash Used for Capital and Related Financing Activities	<u>(5,697,219)</u>
Cash Flows from Investing Activities:	
Investment income (loss)	<u>208,069</u>
Net Cash Provided by Investing Activities	<u>208,069</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(464,976)
Cash and cash equivalents at beginning of year	<u>495,159</u>
Cash and cash equivalents at end of year	<u>\$ 16,750</u>

(Continued)

SAN JUAN WATER DISTRICT

**Statement of Cash Flows (Continued)
Retail Operating**

Fiscal Year Ended June 30, 2025

Reconciliation of Operating Income to Net Cash	
Provided (Used) by Operating Activities:	
Operating income (loss)	\$ 2,997,035
Nonoperating expenses	(1,834)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:	
Depreciation	1,811,305
(Increase) decrease in accounts receivable	(746,672)
(Increase) decrease in prepaid expenses	(2,280)
(Increase) decrease in inventories	234,136
(Increase) decrease in deferred pension related outflows	1,086,066
(Increase) decrease in OPEB related deferred outflows	467,588
Increase (decrease) in accounts payable	(201,984)
Increase (decrease) in accrued liabilities	27,324
Increase (decrease) in unearned revenues	3,510
Increase (decrease) in deposits payable	(1,475)
Increase (decrease) in compensated absences	108,445
Increase (decrease) in deferred pension related inflows	(79,288)
Increase (decrease) in OPEB related deferred inflows	(61,047)
Increase (decrease) in net OPEB liability	(251,670)
Increase (decrease) in net pension liability	(364,985)
	<hr/>
Net Cash Provided by Operating Activities	<u>\$ 5,024,174</u>
Noncash Investing, Capital and Financing Activities:	
Contributed assets	\$ 307,248

SAN JUAN WATER DISTRICT

**Capital Asset Rollforward
Wholesale**

Fiscal Year Ended June 30, 2025

	Balance at July 01, 2024	Additions	Disposals	Transfers	Balance at June 30, 2025
Capital Assets, not being Depreciated:					
Construction in progress	\$ 779,207	\$ 281,962	\$ -	\$ (621,806)	\$ 439,363
Land	120,712	-	-	-	120,712
Total Capital Assets not being Depreciated	899,919	281,962	-	(621,806)	560,075
Capital Assets, being Depreciated:					
Water treatment plant	42,079,819	2,587,467	(424,623)	373,019	44,615,682
Pipelines	28,130,035	-	-	-	28,130,035
Reservoirs	27,012,212	13,670	-	-	27,025,882
Vehicles and equipment	14,193,579	73,037	(50,406)	248,787	14,464,997
Pumping stations	7,047,178	-	-	-	7,047,178
Buildings	1,336,422	-	-	-	1,336,422
Land improvements	1,292,811	-	-	-	1,292,811
Software	932,011	-	(5,369)	-	926,642
Subscription based technology arrangements	11,916	20,561	(11,916)	-	20,561
Meters and endpoints	17,097	-	-	-	17,097
Total Capital Assets being Depreciated	122,053,080	2,694,735	(492,314)	621,806	124,877,307
Less Accumulated Depreciation:					
Water treatment plant	(20,772,732)	(1,024,948)	424,623	-	(21,373,057)
Pipelines	(12,001,877)	(704,773)	-	-	(12,706,650)
Reservoirs	(1,290,682)	(899,924)	-	-	(2,190,606)
Vehicles and equipment	(6,121,467)	(436,002)	9,990	-	(6,547,479)
Pumping stations	(4,202,291)	(206,588)	-	-	(4,408,879)
Buildings	(1,212,887)	(7,952)	-	-	(1,220,839)
Land improvements	(703,475)	(24,536)	-	-	(728,011)
Software	(517,553)	(39,518)	2,103	-	(554,968)
Subscription based technology arrangements	(11,916)	(2,856)	11,916	-	(2,856)
Meters and endpoints	(1,282)	(855)	-	-	(2,137)
Total Accumulated Depreciation	(46,836,162)	(3,347,952)	448,632	-	(49,735,482)
Total Capital Assets being Depreciated, net	75,216,918	(653,217)	(43,682)	621,806	75,141,825
Capital Assets, net	\$ 76,116,837	\$ (371,255)	\$ (43,682)	\$ -	\$ 75,701,900

SAN JUAN WATER DISTRICT

**Capital Asset Rollforward
Retail**

Fiscal Year Ended June 30, 2025

	Balance at July 01, 2024	Additions	Disposals	Transfers	Balance at June 30, 2025
Capital Assets, not being Depreciated:					
Construction in progress	\$ 2,178,784	\$ 228,158	\$ (97,368)	\$ (1,639,345)	\$ 670,229
Land	166,272	-	-	-	166,272
Total Capital Assets not being Depreciated	<u>2,345,056</u>	<u>228,158</u>	<u>(97,368)</u>	<u>(1,639,345)</u>	<u>836,501</u>
Capital Assets, being Depreciated:					
Pipelines	60,143,204	2,353,800	(242,474)	1,541,030	63,795,560
Pumping stations	9,438,814	67,699	-	68,938	9,575,451
Reservoirs	2,492,422	-	-	-	2,492,422
Vehicles and equipment	2,249,157	135,124	(42,614)	5,164	2,346,831
Meters and endpoints	1,100,806	681,647	-	-	1,782,453
Software	593,376	13,500	(16,107)	-	590,769
Buildings	304,844	56,117	-	19,929	380,890
Land improvements	108,342	203,479	-	4,284	316,105
Subscription based technology arrangements	35,748	61,682	(35,748)	-	61,682
Water treatment plant	16,000	-	-	-	16,000
Total Capital Assets being Depreciated	<u>76,482,713</u>	<u>3,573,048</u>	<u>(336,943)</u>	<u>1,639,345</u>	<u>81,358,163</u>
Less Accumulated Depreciation:					
Pipelines	(29,388,894)	(1,179,820)	242,474	-	(30,326,240)
Pumping stations	(1,495,747)	(316,086)	-	-	(1,811,833)
Reservoirs	(1,346,037)	(32,532)	-	-	(1,378,569)
Vehicles and equipment	(1,275,379)	(145,064)	76,586	-	(1,343,857)
Meters and endpoints	(16,194)	(49,566)	-	-	(65,760)
Software	(311,877)	(54,133)	6,309	-	(359,701)
Buildings	(92,024)	(18,119)	-	-	(110,143)
Land improvements	(64,583)	(6,933)	-	-	(71,516)
Subscription based technology arrangements	(35,748)	(8,567)	35,748	-	(8,567)
Water treatment plant	(12,809)	(485)	-	-	(13,294)
Total Accumulated Depreciation	<u>(34,039,292)</u>	<u>(1,811,305)</u>	<u>361,117</u>	<u>-</u>	<u>(35,489,480)</u>
Total Capital Assets being Depreciated, net	<u>42,443,421</u>	<u>1,761,743</u>	<u>24,174</u>	<u>1,639,345</u>	<u>45,868,683</u>
Capital Assets, net	<u>\$ 44,788,477</u>	<u>\$ 1,989,901</u>	<u>\$ (73,194)</u>	<u>\$ -</u>	<u>\$ 46,705,184</u>

STATISTICAL SECTION

STATISTICAL SECTION

This part of the San Juan Water District’s annual comprehensive financial report presents all detailed information as context for understanding the information in the financial statements, note disclosures, and required supplementary information of the District’s overall financial health.

Financial Trends71-72

These schedules contain trend information to help the reader understand how the District’s financial performance changed over time.

Revenue Capacity73-78

These schedules contain information to help the reader assess the District’s most significant local revenue sources: wholesale water rates, retail water rates and property taxes.

Debt Capacity79-82

These schedules present information to help the reader assess the affordability of the District’s current levels of outstanding debt and the District’s ability to issue additional debt in the future.

Demographic and Economic Information.....83-84

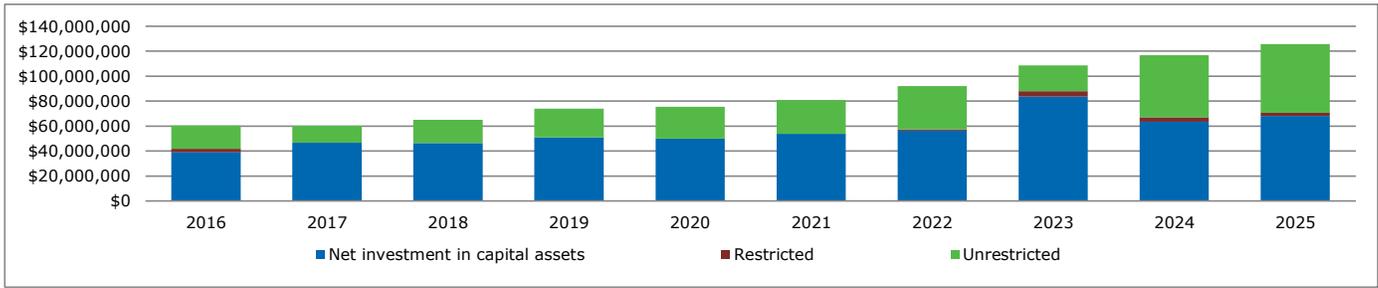
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District’s financial activities take place and to help make comparisons over time and with other governments.

Operating Information85-90

These schedules contain service and infrastructure data to help the reader understand how the District’s financial report relates to the services the District provides and the activities it performs. Government Code Section 66013(d) and (e) Report is included in this section.

Sources: Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year.

San Juan Water District
Table 1: Net Position by Component
 (Accrual Basis of Accounting)



Fiscal Year Ending	2016 ^A	2017 ^B	2018 ^A	2019	2020	2021 ^C	2022	2023	2024	2025
Net Position:										
Net investment in capital assets	\$38,997,463	\$46,693,664	\$46,484,354	\$50,920,596	\$49,887,084	\$53,859,693	\$56,229,119	\$83,718,447	\$63,516,486	\$68,137,012
Restricted	2,912,921	-	-	-	-	-	1,026,250.00	4,329,966	3,511,830	2,499,792
Unrestricted	18,554,154	13,343,357	18,480,565	22,984,315	25,469,955	26,864,079	34,644,694	20,618,694	49,806,781	55,029,426
Total net position	\$60,464,538	\$60,037,021	\$64,964,919	\$73,904,911	\$75,357,039	\$80,723,772	\$91,900,063	\$108,667,107	\$116,835,096	\$125,666,230

Notes:

^A Restated for capital asset prior year adjustment.

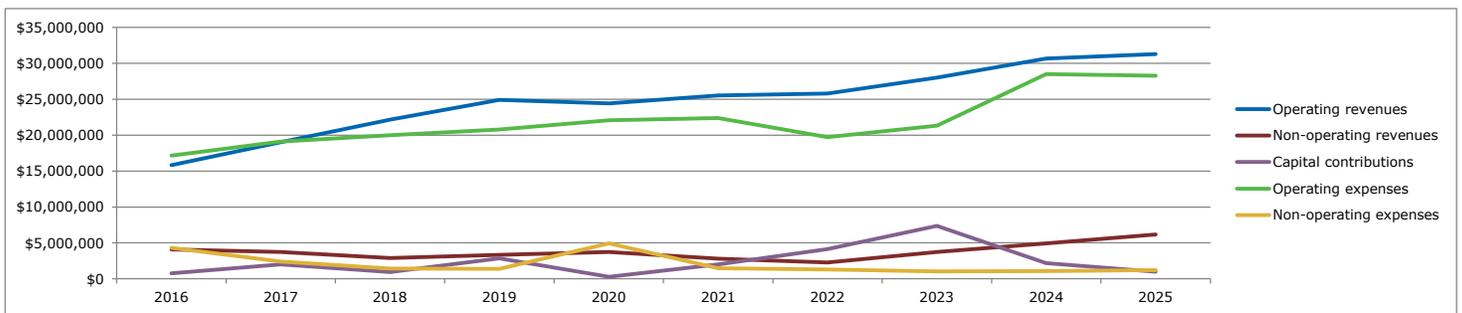
^B Restated to reflect the implementation of GASB Statement No. 75 for Postemployment Benefits Other Than Pensions (OPEB).

^C Restated to reflect change in calculation of OPEB liability due to using the implied rate subsidy

Source: San Juan Water District Finance Department

San Juan Water District
Table 2: Changes in Net Position
(Accrual Basis of Accounting)

Fiscal Year Ending June 30	2016 ^A	2017	2018 ^A	2019	2020	2021	2022	2023	2024	2025
Operating Revenues:										
Water sales - wholesale	\$ 7,067,960	\$ 9,477,539	\$ 10,492,472	\$ 11,925,830	\$ 11,063,879	\$ 11,077,962	\$ 10,750,045	\$ 12,297,936	\$ 12,866,619	\$ 12,619,969
Water sales - retail	8,255,437	9,114,487	10,922,285	11,405,735	12,716,838	13,902,296	14,302,816	15,103,056	16,818,338	18,199,255
Water sales - out of service area	-	-	-	1,119,146	93,135	-	-	-	-	-
Other charges for services	499,150	421,579	740,184	458,560	548,179	534,464	730,921	600,234	964,050	479,817
Total Operating Revenue	15,822,547	19,013,605	22,154,941	24,909,271	24,422,031	25,514,722	25,783,782	28,001,226	30,649,007	31,299,042
Operating Expenses:										
Source of Supply:										
Water charged to retail service area	2,531,576	2,745,619	3,336,366	3,027,505	3,100,315	3,306,938	3,273,284	3,221,588	3,302,100	3,411,120
Placer County Water Agency	104,050	387,950	380,125	276,125	277,188	353,052	393,813	383,938	373,438	304,725
U.S. Bureau of Reclamation	59,704	3,477	-	2,661	-	-	-	-	209,600	131,748
Wheeling charges	50,516	174,778	71,073	127,370	136,597	327,872	256,484	248,799	107,987	189,398
Bureau pumping	76,289	104,679	92,266	95,556	93,687	96,506	87,817	183,610	52,756	70,154
Other public agencies	39,493	534,501	540,369	1,247,864	550,428	101,863	105,076	168,515	336,913	385,201
Administration and general	3,727,237	3,738,173	2,719,157	2,934,918	2,934,726	3,111,632	3,027,298	3,080,725	3,801,136	3,924,271
Water treatment	2,004,076	2,384,258	2,781,469	2,769,364	3,242,385	2,742,205	3,273,651	3,429,895	3,674,429	3,980,545
Transmission and distribution	2,530,756	2,827,356	3,133,490	3,474,927	3,746,886	4,049,269	4,182,100	4,543,970	4,431,889	5,320,867
Customer service	572,400	552,994	648,714	661,246	736,420	690,755	731,226	854,064	816,368	761,978
Pumping and telemetry	-	-	-	-	-	-	-	-	-	-
Engineering	603,427	603,842	662,812	810,128	725,636	896,033	731,305	870,265	904,501	939,487
Water efficiency	726,091	512,521	369,331	413,627	422,066	491,287	508,747	480,448	564,234	600,372
Depreciation and amortization	3,705,540	3,555,255	3,652,626	3,804,139	3,845,702	3,915,737	3,978,340	4,121,918	4,872,868	5,159,257
Retirement benefits (Deferred Comp ER Match)	-	-	-	-	-	-	-	-	-	32,482
Retirement benefits (OPEB)	79,160	64,894	364,236	443,263	303,792	307,064	193,666	262,821	679,095	702,023
Pension expense (credit)	363,989	911,886	1,239,721	688,793	1,940,667	2,006,550	(1,041,377)	(533,211)	4,380,017	2,365,830
Total Operating Expenses	17,174,304	19,102,183	19,991,755	20,777,486	22,056,495	22,396,763	19,701,430	21,317,345	28,507,330	28,279,459
Operating Income (Loss)^B	(1,351,757)	(88,578)	2,163,186	4,131,785	2,365,536	3,117,959	6,082,352	6,683,881	2,141,677	3,019,582
Non-operating revenues:^B										
Tax assessments	1,908,134	2,036,972	2,123,196	2,236,374	2,328,700	2,431,477	2,562,122	2,765,084	2,896,934	3,008,460
Investment income	217,332	123,079	107,104	654,311	811,433	143,967	(567,637)	751,194	1,754,878	2,908,288
Connections and annexations	-	399,703	397,668	207,520	380,793	-	-	-	-	-
Lease revenue	-	-	-	-	-	-	109,004	108,840	114,328	153,895
Other revenue	1,958,670	1,156,175	264,527	243,128	202,148	213,839	153,081	119,805	177,873	93,390
Total Non-Operating Revenues	4,084,136	3,715,929	2,892,495	3,341,333	3,723,074	2,789,283	2,256,570	3,744,923	4,944,013	6,164,033
Non-Operating expenses:										
Interest expense	2,106,242	2,058,201	1,428,906	1,391,648	1,352,612	1,307,036	1,180,615	1,010,509	1,083,988	1,210,864
Other expense	2,193,027	328,943	9,112	8,005	63,499	159,282	107,730	38,993	5,409	3,668
Loss on disposal of capital assets	-	-	-	-	3,520,423	-	-	-	-	-
Total Non-Operating Expenses	4,299,269	2,387,144	1,438,018	1,399,653	4,936,534	1,466,318	1,288,345	1,049,502	1,089,397	1,214,532
Contributions	(1,566,890)	1,240,207	3,617,663	6,073,465	1,152,076	4,440,924	7,050,577	9,379,302	5,996,293	7,969,084
Capital contributions^B										
Contributed assets	-	1,387,355	-	265,237	68,000	571,871	1,520,460	3,735,026	769,671	307,248
Capital charges and other capital revenue	762,439	600,311	946,298	2,601,290	232,052	1,420,305	2,605,254	3,652,716	1,402,037	666,526
Total Capital Contributions	762,439	1,987,666	946,298	2,866,527	300,052	1,992,176	4,125,714	7,387,742	2,171,708	973,774
Change in Net Position	\$ (804,451)	\$ 3,227,873	\$ 4,563,961	\$ 8,939,992	\$ 1,452,128	\$ 6,433,100	\$ 11,176,291	\$ 16,767,044	\$ 8,168,001	\$ 8,942,858



Note:
^A Restated to reflect prior year adjustments.
^B Capital facilities fees are included in Capital contributions beginning in Fiscal Year Ending June 30, 2020. Prior to this fiscal year they were included in Non-operating revenues.

Source: San Juan Water District Finance Department

San Juan Water District
Table 3: Wholesale Water Rates and Connection Fees
 Last Ten Years Effective January 1st

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Uniform Commodity Rate (UCR):										
San Juan Water District Retail	\$ 102.02	\$ 81.14	\$ 81.14	\$ 81.14	\$ 81.14	\$ 81.14	\$ 81.14	\$ 81.14	\$ 52.96	\$ 55.61
Citrus Heights Water District	102.02	81.14	81.14	81.14	81.14	81.14	81.14	81.14	52.96	55.61
Fair Oaks Water Company	102.02	81.14	81.14	81.14	81.14	81.14	81.14	81.14	52.96	55.61
Orange Vale Water Company	102.02	81.14	81.14	81.14	81.14	81.14	81.14	81.14	52.96	55.61
City of Folsom	102.02	81.14	81.14	81.14	81.14	81.14	81.14	81.14	52.96	55.61
Annual Service Charge:										
San Juan Water District Retail	\$ 505,258	\$ 1,114,644	\$ 1,359,660	\$ 1,635,696	\$ 2,049,400	\$ 2,264,755	\$ 2,311,268	\$ 2,315,233	\$ 2,581,100	\$ 2,809,380
Citrus Heights Water District	530,343	1,142,268	1,393,352	1,676,228	1,951,068	2,163,289	2,125,215	2,134,283	2,322,900	2,527,035
Fair Oaks Water Company	408,687	855,824	1,043,948	1,255,888	1,391,644	1,502,009	1,483,977	1,467,966	1,690,900	1,839,600
Orange Vale Water Company	179,205	394,248	480,908	578,540	688,408	747,996	755,610	758,942	859,700	935,445
City of Folsom	51,475	113,664	138,652	166,800	206,256	222,934	224,914	224,559	254,900	277,410
Annual Debt Service Charge: ^A										
San Juan Water District Retail	\$ 613,811	\$ 613,752	\$ 613,804	\$ 505,084	\$ 540,568	\$ 535,680	\$ 535,680	\$ 535,680	\$ 94,500	see footnote D
Citrus Heights Water District	672,833	672,804	672,752	556,964	514,632	502,200	502,200	502,200	83,800	see footnote D
Fair Oaks Water Company	443,513	443,452	443,404	371,316	367,072	385,020	385,020	385,020	61,100	see footnote D
Orange Vale Water Company	191,922	191,952	191,952	155,584	181,580	184,140	184,140	184,140	31,200	see footnote D
City of Folsom	142,283	142,156	141,952	118,468	140,204	136,172	136,172	124,128	88,200	79,000
Capital Facilities Charge: ^B										
San Juan Water District Retail	\$ 493,158	\$ 426,660	\$ 34,524	\$ 34,524	\$ 34,524	\$ -	\$ -	\$ -	\$ -	\$ -
Citrus Heights Water District	-	-	-	-	-	-	-	-	-	-
Fair Oaks Water Company	-	-	-	-	-	-	-	-	-	-
Orange Vale Water Company	219,447	219,448	9,176	9,176	9,176	-	-	-	-	-
City of Folsom	71,595	71,596	-	-	-	-	-	-	-	-
Capital Facilities Fees: ^C										
Up to 1" Meter	\$ 391	\$ 400	\$ 412	\$ 1,186	\$ 1,216	\$ 1,233	\$ 1,313	\$ 1,388	\$ 1,423	\$ 1,436
1" Meter	650	665	686	1,186	1,216	1,233	1,313	1,388	1,423	1,436
1 1/2" Meter	1,303	1,333	1,374	2,371	2,430	2,464	2,624	2,773	2,844	2,870
2" Meter	2,083	2,131	2,197	3,794	3,889	3,943	4,199	4,438	4,551	4,592
3" Meter	4,164	4,260	4,392	7,589	7,779	7,888	8,400	8,877	9,103	9,185
4" Meter	6,509	6,659	6,865	11,857	12,153	12,323	13,124	13,869	14,223	14,351
6" Meter	16,270	16,644	17,160	29,643	30,384	30,809	32,811	34,675	35,559	35,879
8" Meter	23,430	23,969	24,712	42,686	43,753	44,366	47,249	49,933	51,206	51,667
10" Meter	37,748	38,616	39,813	68,772	70,491	71,478	76,124	80,448	82,499	83,241
12" Meter	55,972	57,259	59,034	101,973	104,522	105,985	112,874	119,285	122,327	123,428

Notes:
^A Board Approved Rate for Debt originally planned to be issued in 2019. Debt fully issued as of January 1, 2024 and assessed to customers.
^B The Capital Facilities Charge was implemented in 2015.
^C Capital Facilities Fees in 2019 were effective on February 26, 2019.
^D Starting in CY 2024, the debt service charges were combined into the fixed quarterly rate with the exception of the new Hinkle Reservoir Debt Charge which was shown separately for CY 2024 but combined with the fixed charge starting in CY 2025.

Source: San Juan Water District Finance Department

San Juan Water District
Table 4: Retail Water Rates and Connection Fees
 Last Ten Years Effective January 1

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 ^D
Commodity Rate per 100 CCF: ^{A,B}										
Uniform Rate	\$ 0.92	\$ 0.92	\$ 0.92	\$ 0.92	\$ 0.92	\$ 0.92	\$ 0.92	\$ 0.99	\$ 1.07	\$ 1.07
Residential										
0 to 20 ccf	-	-	-	-	-	-	-	-	-	-
21 to 200 ccf	-	-	-	-	-	-	-	-	-	-
201+ ccf	-	-	-	-	-	-	-	-	-	-
Commercial										
	-	-	-	-	-	-	-	-	-	-
Daily Base Charge (fixed based on meter size):										
Up to 1"	\$ 1.24	\$ 1.42	\$ 1.63	\$ 1.83	\$ 2.05	\$ 2.23	\$ 2.50	\$ 2.70	\$ 2.92	\$ 2.92
1 1/2"	3.31	3.68	4.22	4.75	5.32	5.78	6.30	6.80	7.34	7.34
2"	5.28	5.58	6.72	7.56	8.47	9.20	9.95	10.75	11.61	11.61
3"	10.50	10.90	12.51	14.07	15.76	17.13	18.46	19.94	21.54	21.54
4"	16.36	18.12	20.80	23.40	26.21	28.48	30.62	33.07	35.72	35.72
6"	32.73	36.18	41.54	46.73	52.34	56.88	61.03	65.91	71.18	71.18
8"	58.83	57.85	66.42	74.72	83.68	90.94	97.51	105.31	113.73	113.73
10"	94.75	N/A								
12"	140.48	N/A								
Fire District	6.36	7.28	8.36	N/A	10.53	11.44	11.44	11.44	11.44	11.44
Daily Base Charge for Private Fire Lines (fixed based on meter size):										
4"	\$ 0.53	\$ 0.57	\$ 0.62	\$ 0.68	\$ 0.74	\$ 0.78	\$ 1.03	\$ 1.06	\$ 1.09	\$ 1.09
6"	0.78	0.84	0.92	1.00	1.09	1.16	1.20	1.24	1.28	1.28
8"	1.05	1.14	1.24	1.35	1.47	1.56	1.34	1.38	1.42	1.42
10"	1.26	1.36	1.48	1.61	1.75	1.86	1.46	1.50	1.55	1.55
12"	N/A	N/A	N/A	N/A	N/A	N/A	1.60	1.65	1.70	1.70
Capital Facilities Fees (see Table 3: Wholesale Rates for additional fees): ^C										
Up to 1" Meter	\$ 14,910	\$ 15,253	\$ 15,726	\$ 15,726	\$ 15,726	\$ 15,726	\$ 16,084	\$ 16,998	\$ 17,431	\$ 17,588
1 1/2" Meter	29,820	30,506	31,452	31,452	31,452	31,452	32,168	33,995	34,862	35,176
2" Meter	47,713	48,810	50,323	50,323	50,323	50,323	51,469	54,392	55,779	56,281
3" Meter	95,427	97,622	100,648	100,648	100,648	100,648	102,938	108,785	111,559	112,563
4" Meter	148,089	151,495	156,191	156,191	156,191	156,191	160,840	169,976	174,310	175,879
6" Meter	298,209	305,068	314,525	314,525	314,525	314,525	321,680	339,951	348,620	351,758
8" Meter	536,788	549,134	566,157	566,157	566,157	566,157	579,025	611,914	627,518	633,166
10" Meter	864,824	884,715	912,141	912,141	912,141	912,141	932,873	985,860	1,010,999	1,020,098
12" Meter	1,282,325	1,311,819	1,352,485	1,352,485	1,352,485	1,352,485	1,383,226	1,461,793	1,499,069	1,512,561

Notes:

- ^A Beginning February 1, 2015 the tiered rate structure was replaced with a uniform rate.
- ^B A 10% drought surcharge on the volumetric rate was implemented on June 1, 2015 and removed April 1, 2016.
- ^C 2019 Capital Facilities Fees were effective on February 26, 2019.
- ^D Retail water rates were updated effective July 16, 2025, following the adoption of the 2024 Retail Water Rate Study.

Source: San Juan Water District Finance Department
 San Juan Water District Customer Service Department

San Juan Water District
Table 5: Retail Metered Water Sales by Type
 Last Ten Fiscal Years

Fiscal Year	Residential		Commercial		Total Water Sales		Total Water Deliveries (CCF)
2016	\$	7,196,801	\$	1,058,636	\$	8,255,437	\$ 4,717,454
2017	\$	7,952,605	\$	1,161,882	\$	9,114,487	\$ 4,663,318
2018	\$	9,533,095	\$	1,389,190	\$	10,922,285	\$ 4,990,170
2019	\$	9,960,544	\$	1,445,191	\$	11,405,735	\$ 4,732,317
2020	\$	11,120,000	\$	1,596,838	\$	12,716,838	\$ 5,152,696
2021	\$	12,158,447	\$	1,743,849	\$	13,902,296	\$ 5,297,359
2022	\$	12,511,345	\$	1,791,470	\$	14,302,815	\$ 4,762,931
2023	\$	13,220,308	\$	1,882,747	\$	15,103,055	\$ 4,392,281
2024	\$	14,736,822	\$	2,081,516	\$	16,818,338	\$ 4,504,170
2025	\$	15,923,932	\$	2,275,323	\$	18,199,255	\$ 4,813,547

Sources: *San Juan Water District Finance Department (revenue)*
San Juan Water District Water Treatment Department (water deliveries) through Fiscal Year 2025
San Juan Water District Customer Service Department (water deliveries) beginning Fiscal Year 2021

San Juan Water District
Table 6: Ten Largest Retail Customers
 Current Year and Nine Years Ago

Customers	Fiscal Year					
	2025			2016		
	Total Revenue	Rank	Percentage of Revenue	Total Revenue	Rank	Percentage of Revenue
Eureka Union School District	\$ 66,050	1	0.36%	\$ 17,347	2	0.21%
San Juan Unified School District - Oak Ave	51,638	2	0.28%	15,875	3	0.19%
Roseville Joint Union High School	49,279	3	0.27%	22,420	1	0.27%
Bushnells Landscape Creations	26,457	4	0.15%	11,718	5	0.14%
Parkway Committee	25,999	5	0.14%			
Granite Bay Estates MHC, LP	24,473	6	0.13%	10,345	7	0.13%
Granite Bay Office LLC	20,440	7	0.11%	11,644	6	0.14%
City of Folsom	19,444	8	0.11%	9,444	9	0.11%
Placer Co - DPW Parks Div	18,038	9	0.10%			
San Juan Unified School District - Lake Natoma	17,789	10	0.10%	9,787	8	0.12%
Rolling Greens Estates LLC				14,646	4	0.18%
Bayside Covenant Church				8,930	10	0.11%
Total	\$ 319,606		1.76%	\$ 132,156		1.60%
Total Customer Revenue ^A	\$ 18,199,255			\$ 8,255,437		

Note:

^A Total Customer Revenue includes the District's total commercial and residential retail revenue.

Source: San Juan Water District Customer Service Department

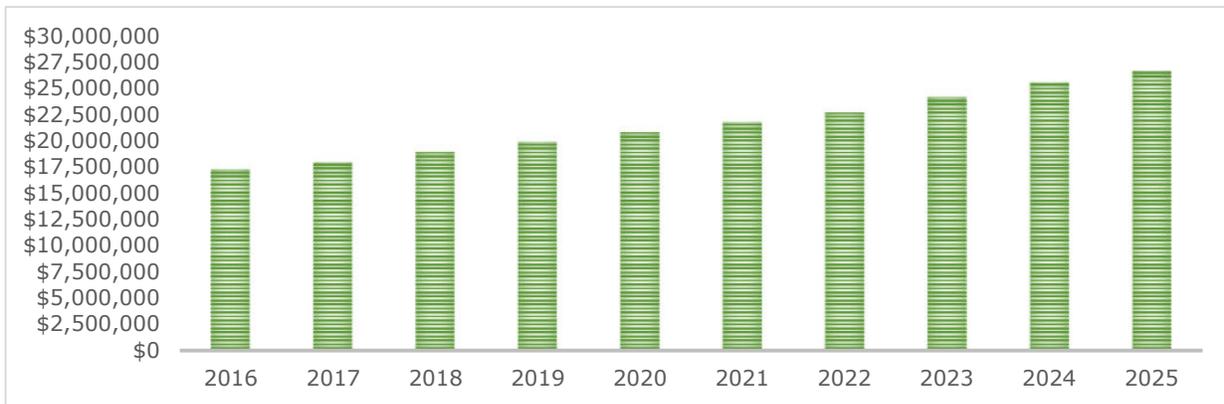
San Juan Water District
Table 7: Principal Property Taxpayers (Top 20)
 Current Year and Nine Years Ago

Taxpayer	Primary Land Use	Fiscal Year			
		2025		2016	
		Taxable Assessed Value	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Percentage of Total Taxable Assessed Value
Montage Apartments Prop Owner LLC	Apartments	\$ 85,883,361	0.32%		
Ethan Conrad	Shopping Center	85,690,218	0.32%		
Birdcage GRF2 LLC	Shopping Center	73,649,004	0.28%		
AU Zone Madison LLC/NMC Madison Marketplace	Shopping Center	52,805,537	0.20%		
Rollingwood Commons Apartments LLC	Apartments	52,745,454	0.20%	\$ 40,149,852	0.32%
MG Atwood Apartments RIA LLC	Apartments	51,401,365	0.19%		
Madison Hills Property Owner LLC	Apartments	48,749,580	0.18%		
Mitchell/Sippola LP	Shopping Center	45,692,045	0.17%		
Quail Pointe Station LP	Shopping Center	44,300,000	0.17%		
Gallery Park LLC/Westfal LLC	Apartments	35,586,084	0.13%		
Wal Mart Real Estate Business Trust	Commercial	34,747,401	0.13%	21,835,000	0.17%
HSRE Oakmont Fair Oaks LLC	Assisted Living Facility	34,428,274	0.13%		
Wellquest Granite Bay LLC	Assisted Living Facility	34,101,367	0.13%		
MGP XII Sunrise Village LLC	Commercial	32,619,006	0.12%		
Sacto Fair Oaks Blvd. Apts. LP	Apartments	31,684,486	0.12%	26,793,066	0.21%
Canyon Terrace Folsom LLC	Apartments	30,740,526	0.12%	19,163,735	0.15%
Fair Oaks Fountains LLC	Apartments	29,400,628	0.11%	22,094,986	0.18%
Marshall Field Stores Inc.	Commercial	29,252,710	0.11%	23,889,135	0.19%
PR II EXR Folsom LLC	Industrial	28,893,682	0.11%		
Wedgewood Commons Apartments LLC	Apartments	28,211,898	0.11%		
Steadfast Sunrise I LLC	Commercial			63,600,051	0.51%
MP Birdcage Marketplace LLC	Shopping Center			63,535,957	0.51%
FAOF Oak Creek LLC	Apartments			53,447,826	0.43%
The Realty Associates Fund VIII LP	Shopping Center			37,734,771	0.30%
Fairfield Sunrise LLC	Apartments			30,387,054	0.24%
PK I Cable Park LP	Commercial			24,299,842	0.19%
Costco Wholesale Corporation	Commercial			22,481,522	0.18%
SW Spring Creek LP	Apartments			21,360,000	0.17%
Madison & Sunrise Associates LLC	Commercial			21,271,835	0.17%
Salishan Apartments LP	Apartments			20,421,133	0.16%
Lowes HIW Inc.	Commercial			19,598,415	0.16%
Hunting Square Limited LP	Apartments			19,451,325	0.16%
Lake Point LLC	Apartments			19,104,136	0.15%
Woo Family Investement	Commercial			19,061,214	0.15%
Total		\$ 890,582,626	3.34%	\$ 589,680,855	4.70%
2024-2025 Total Secured Assessed Valuation:		\$ 26,658,700,502			
2015-2016 Total Secured Assessed Valuation:				\$ 12,536,599,555	

Source: California Municipal Statistics, Inc

San Juan Water District
Table 8: Assessed Actual Value of Taxable Property
 (Accrual Basis of Accounting)
 Last Ten Fiscal Years
 (in thousands of dollars)

Fiscal Year	Secured Assessed Value	Unsecured Assessed Value	Total Assessed Value	Total Property Tax Revenue	Total Direct Tax Rate
2016	17,262,244	216,199	17,478,443	1,908	0.011%
2017	17,928,033	216,351	18,144,384	2,037	0.011%
2018	18,906,931	211,559	19,118,490	2,123	0.011%
2019	19,830,731	220,445	20,051,176	2,236	0.011%
2020	20,790,779	231,301	21,022,080	2,329	0.011%
2021	21,721,381	236,016	21,957,397	2,431	0.011%
2022	22,670,249	236,610	22,906,859	2,562	0.011%
2023	24,133,612	275,567	24,409,179	2,765	0.011%
2024	25,538,172	284,807	25,822,979	2,897	0.011%
2025	26,658,701	295,594	26,954,294	3,008	0.011%



Note: In 1978 the voters of the State of California passed Proposition 13 which limited property taxes to a total maximum rate of 1% based upon the assessed value of the property being taxed. Each year, the assessed value of property may be increased by an "inflation factor" (limited to a maximum increase of 2%). With few exceptions, property is only reassessed at the time that it is sold to a new owner. At that point, the new assessed value is reassessed at the purchase price of the property sold. The assessed valuation data shown above represents the only data currently available with respect to the actual market value of taxable property and is subject to the limitations described above.

Sources: *California Municipal Statistics, Inc. (Fiscal Year 2016 through current)*
San Juan Water District Finance Department (revenue - all years)

San Juan Water District
Table 9: Ratios of Outstanding Debt by Type
 Last Ten Fiscal Years

Fiscal Year	2017 Revenue Refunding Bonds	Certificates of Participation	Economic Development Admin Loan	2022 Refunding Loan	Hinkle Reservoir Rehabilitation Loan	Eureka Pipeline Loan	SBITA	Unamortized Premiums	Total Debt	Percentage of Personal Income	Debt Per Capita^A
2016	11,035,000	28,825,000	27,826	-	-	-	-	1,312,829	41,200,655	45.52%	269.97
2017	36,710,000	-	-	-	-	-	-	3,217,870	39,927,870	41.32%	259.78
2018	35,300,000	-	-	-	-	-	-	3,013,568	38,313,568	35.74%	247.53
2019	34,250,000	-	-	-	-	-	-	2,812,806	37,062,806	32.73%	237.79
2020	33,165,000	-	-	-	-	-	-	2,615,939	35,780,939	29.81%	236.43
2021	32,030,000	-	-	-	-	-	-	2,424,194	34,454,194	26.02%	226.82
2022	22,795,000	-	-	8,152,537	-	-	-	1,740,867	32,688,404	24.82%	214.40
2023	22,140,000	-	-	8,152,537	846,424	-	24,213	1,635,886	32,799,060	23.55%	214.33
2024	21,460,000	-	-	6,670,292	22,865,492	3,345,186	-	1,530,906	55,871,876	N/A	363.74
2025	20,750,000	-	-	5,881,064	23,120,621	3,345,186	56,155	1,425,925	54,578,951	N/A	354.01

^A The total population used to calculate the Debt Per Capita for Fiscal Year 2020 double counted the retail population. The Debt Per Capita has been updated using the correct population for that fiscal year.

Note: Details regarding the District's debt can be found in the notes to the financial statements.

Source: San Juan Water District Finance Department

San Juan Water District

Table 10: Computation of Direct and Overlapping Bonded Debt

June 30, 2025

2024-2025 Assessed Valuation:

\$ 26,954,294,433

DIRECT AND OVERLAPPING TAX AND ASSESSMENT DEBT	Total Debt 06/30/25	Percent Applicable^A	District's Share of Debt 06/30/25
Los Rios Community College District	\$ 356,335,000	7.099%	\$ 25,296,222
Sierra Joint Community College District School Facilities Improvement District No. 4	190,940,000	7.391%	14,112,375
Folsom-Cordova Unified School District School Facilities Improvement District No. 2	8,187,432	8.769%	717,956
Folsom-Cordova Unified School District School Facilities Improvement District No. 5	174,275,000	10.205%	17,784,764
San Juan Unified School District	673,593,387	36.948%	248,879,285
Placer Union High School District	15,482,430	3.966%	614,033
Placer Union High School District School Facilities Improvement District No. 2	37,710,000	10.581%	3,990,095
Roseville Joint Union High School District	92,796,164	14.940%	13,863,747
Roseville City School District	6,264,259	0.543%	34,015
Carmichael Park and Recreation District	21,510,000	9.179%	1,974,403
Fair Oaks Recreation and Park District	24,535,058	98.929%	24,272,288
California Municipal Finance Authority Community Facilities District No. 2019-6	602,000	100.000%	602,000
California Municipal Finance Authority Community Facilities District No. 2020-8	2,775,000	100.000%	2,775,000
California Municipal Finance Authority Community Facilities District No. 2021-15	8,765,000	100.000%	8,765,000
California Municipal Finance Authority Community Facilities District No. 2022-3	3,085,000	100.000%	3,085,000
California Municipal Finance Authority Community Facilities District No. 2022-14	2,705,000	100.000%	2,705,000
Roseville Placer Valley Sports Complex and Tourism Marketing Assessment District	27,570,000	1.985%	547,265
California Statewide Community Development Authority Obligations	10,516,952	100.000%	10,516,952
San Juan Water District	54,578,951	100.000%	54,578,951
TOTAL DIRECT AND OVERLAPPING TAX AND ASSESSMENT DEBT	\$ 1,712,226,633		\$ 435,114,351
OVERLAPPING GENERAL FUND DEBT			
Sacramento County General Fund Obligations	\$ 91,907,145	8.510%	\$ 7,821,298
Sacramento County Pension Obligation Bonds	308,630,000	8.510%	26,264,413
Sacramento County Board of Education Certificates of Participation	1,120,000	8.510%	95,312
Placer County General Fund Obligations	73,660,000	6.395%	4,710,557
Roseville Joint Union High School District Certificates of Participation	57,580,000	14.940%	8,602,452
Eureka Union School District Certificates of Participation	1,260,000	74.417%	937,654
Loomis Union School District General Fund Obligations	1,701,346	11.454%	194,872
Roseville City School District Certificates of Participation	5,405,179	0.543%	29,350
City of Folsom Certificates of Participation	420,692	10.055%	42,301
City of Roseville Certificates of Participation	12,907,175	1.985%	256,207
Sacramento Metropolitan Fire District Certificates of Participation	6,903,000	18.953%	1,308,326
Sacramento Metropolitan Fire District Pension Obligation Bonds	20,200,000	18.953%	3,828,506
South Placer Fire Protection District Certificates of Participation	4,165,000	61.070%	2,543,566
Orangevale Recreation and Park District Certificates of Participation	781,000	99.955%	780,649
Sunrise Recreation and Park District Certificates of Participation	4,355,000	37.110%	1,616,141
Placer Mosquito and Vector Control District General Fund Obligations	1,273,000	6.395%	81,408
TOTAL GROSS OVERLAPPING GENERAL FUND DEBT	\$ 592,268,537		\$ 59,113,012
Less: Sacramento County supported obligations			813,313
TOTAL NET OVERLAPPING GENERAL FUND DEBT			\$ 58,299,699
TOTAL DIRECT DEBT			\$ 54,578,951
TOTAL GROSS OVERLAPPING DEBT			\$ 439,648,412
TOTAL NET OVERLAPPING DEBT			\$ 438,835,099
GROSS COMBINED TOTAL DEBT^B			\$ 439,648,412
NET COMBINED TOTAL DEBT			\$ 438,835,099
Ratios to 2024-25 Assessed Valuation:			
Direct Debt	0.20%		
Total Direct and Overlapping Tax and Assessment Debt	1.61%		
Gross Combined Total Debt	1.63%		
Net Combined Total Debt	1.63%		

Notes:

^A The percentage of overlapping debt applicable to the water district is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the overlapping district's assessed value that is within the boundaries of the water district divided by the overlapping district's total taxable assessed value.

^B Excludes tax and revenue anticipation notes, enterprise revenue, mortgage revenue and non-bonded capital lease obligations.

Source: California Municipal Statistics, Inc.
San Juan Water District Finance Department

San Juan Water District
Table 11: Ratio of Annual Debt Service Expenses for All Debt to Total General Expenses
 Last Ten Fiscal Years

Fiscal Year	Principal	Interest ^A	Total Debt Service	Total General Expenses ^B	Ratio of Debt Service to Total General Expenses
2016	897,333	2,214,358	3,111,691	19,367,331	16.07%
2017	927,826	2,150,429	3,078,255	19,440,126	15.83%
2018	1,410,000	1,525,956	2,935,956	20,000,867	14.68%
2019	1,050,000	1,486,081	2,536,081	20,785,491	12.20%
2020	1,085,000	1,444,171	2,529,171	25,640,417	9.86%
2021	1,135,000	1,394,812	2,529,812	22,556,045	11.22%
2022	1,185,001	1,234,680	2,419,681	19,809,160	12.21%
2023	1,385,665	1,044,369	2,430,034	21,356,338	11.38%
2024	1,479,244	1,125,425	2,604,669	28,512,751	9.14%
2025	1,525,316	1,278,267	2,803,583	28,276,018	9.92%

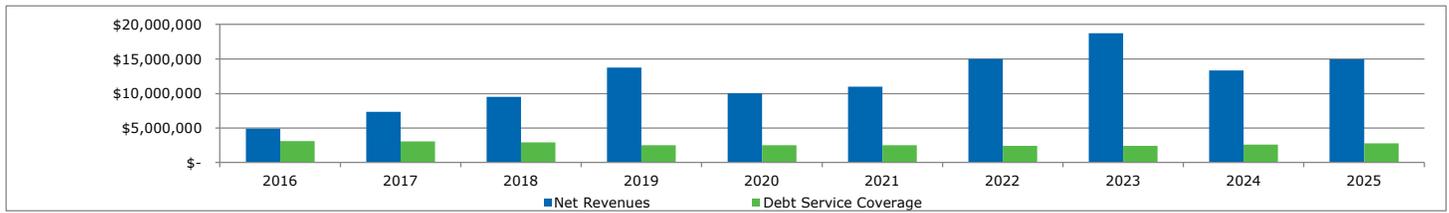
Notes:

^A Interest is the fiscal year interest expense less amortization expense.

^B Total general expenses are total expenses excluding interest expense. Details regarding the District's outstanding debt can be found in the notes to the financial statements.

Source: *San Juan Water District Finance Department*

San Juan Water District
Table 12: Debt Service Coverage
 Last Ten Fiscal Years



	Fiscal Year									
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenues										
Retail Water Sales	\$ 8,255,437	\$ 9,114,487	\$ 10,922,285	\$ 11,405,735	\$ 12,716,838	\$ 13,902,296	\$ 14,302,815	\$ 15,103,055	\$ 16,818,338	\$ 18,199,255
Wholesale Water Sales	7,067,960	9,477,539	10,492,472	13,044,976	11,157,014	11,077,962	10,750,044	12,297,936	12,866,619	12,619,969
Capital Charges/Other Contributions ^A	-	-	-	-	-	1,420,305	2,605,254	-	-	-
Capital Contributions ^B	762,439	600,311	946,298	2,601,290	232,052	-	-	4,564,516	1,402,037	666,526
Connections/Annexations	657,865	399,703	397,668	207,520	380,793	-	-	-	-	-
Property Tax Revenue	1,908,134	2,036,972	2,123,196	2,236,374	2,328,700	2,431,477	2,562,122	2,765,083	2,896,935	3,008,460
Investment Income	217,332	123,079	107,104	654,311	811,433	143,967	(567,635)	751,196	1,754,878	2,908,288
Other	1,799,955	1,577,754	1,004,711	701,688	750,327	748,303	1,292,132	831,410	1,256,249	719,994
Total	\$ 20,669,122	\$ 23,329,845	\$ 25,993,734	\$ 30,851,894	\$ 28,377,157	\$ 29,724,310	\$ 30,944,732	\$ 36,313,197	\$ 36,995,056	\$ 38,122,493
Operation & Maintenance Costs										
Source of Supply	\$ 2,861,628	\$ 3,960,004	\$ 4,420,199	\$ 4,777,081	\$ 4,158,215	\$ 4,186,231	\$ 4,116,474	\$ 5,118,248	\$ 4,382,793	\$ 4,492,346
Transmission/Distribution	2,530,756	2,827,356	3,133,490	3,474,927	3,746,886	4,049,269	4,182,101	4,574,710	4,431,889	5,320,867
Water Treatment	2,004,076	2,384,261	2,781,469	2,769,364	3,242,385	2,742,205	3,273,649	3,399,152	3,674,430	3,980,545
Administration/General	3,727,237	3,738,168	2,719,157	2,934,918	2,934,726	3,111,632	3,027,296	3,080,727	3,801,136	3,924,271
Customer Service	572,400	552,993	648,714	661,246	736,420	690,755	731,227	854,064	816,368	761,978
Water Efficiency	726,091	512,520	369,331	413,627	725,636	491,287	508,745	480,448	564,234	600,372
Engineering	603,427	603,841	662,812	810,128	422,066	896,033	731,306	870,266	904,503	939,487
Retirement/Pension	443,149	976,780	1,603,957	1,132,056	2,244,459	2,313,614	(847,715)	(931,186)	5,059,114	3,100,336
Other	2,299,092	421,171	106,159	102,438	149,816	247,059	187,528	131,867	29,136	27,159
Total	\$ 15,767,856	\$ 15,977,094	\$ 16,445,288	\$ 17,075,785	\$ 18,360,609	\$ 18,728,085	\$ 15,910,611	\$ 17,578,296	\$ 23,663,601	\$ 23,147,362
Net Revenues	\$ 4,901,266	\$ 7,352,751	\$ 9,548,446	\$ 13,776,109	\$ 10,016,548	\$ 10,996,225	\$ 15,034,121	\$ 18,734,900	\$ 13,331,454	\$ 14,975,131
Debt Service										
2022 Refunding Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,369	\$ 840,100	\$ 896,390	\$ 897,954
2017 Bonds ^C	-	23,181	1,971,722	1,569,996	1,567,063	1,563,329	1,563,713	1,564,460	1,561,921	1,572,088
2012 Bonds	979,200	968,500	964,234	966,085	962,108	966,483	800,599	-	-	-
2009 COPs ^C	2,102,400	2,057,650	-	-	-	-	-	-	-	-
EDA Loan	30,091	28,924	-	-	-	-	-	-	-	-
2012 COP	-	-	-	-	-	-	-	21	-	-
SBITA (ESRI)	-	-	-	-	-	-	-	25,000	25,000	30,200
Eureka SRF Loan	-	-	-	-	-	-	-	-	10,978	28,956
Hinkle SRF Loan	-	-	-	-	-	-	-	473	130,325	274,386
Total	\$ 3,111,691	\$ 3,078,255	\$ 2,935,956	\$ 2,536,081	\$ 2,529,171	\$ 2,529,812	\$ 2,419,681	\$ 2,430,055	\$ 2,624,612	\$ 2,803,583
Debt Service Coverage	1.58	2.39	3.25	5.43	3.96	4.35	6.21	7.71	5.08	5.34

Notes:

- ^A Capital Contributions and Other Contributions as of Fiscal Year 2020 includes Connections/Annexations (Capital Facilities Fees) and Capital Contributions, but excludes capital asset contributions (donations).
- ^B Capital Contributions excludes capital asset contributions (donations).
- ^C The 2009 COP Bonds were refunded in June 2017 by the 2017 Bonds.

Source: San Juan Water District Finance & Administrative Services Department

San Juan Water District

Table 13: Principal Employers for Counties Served

Current Year and Seven Years Ago

County of Sacramento Employer ^A	Fiscal Year					
	2025			2018		
	Number of Employees	Rank	Percentage of Total Employed	Number of Employees	Rank	Percentage of Total Employed
State of California	118,943	1	15.97%	75,801	1	11.28%
UC Davis Health	16,617	2	2.23%	12,840	2	1.91%
Sacramento County	13,653	3	1.83%	12,208	3	1.82%
Kaiser Permanente	12,624	4	1.69%	11,005	4	1.64%
U.S. Government	10,568	5	1.42%	10,325	5	1.54%
Sutter Health	10,129	6	1.36%	8,177	6	1.22%
Dignity Health	7,353	7	0.99%	7,000	7	1.04%
San Juan Unified School District	5,499	8	0.74%			
City of Sacramento	5,029	9	0.68%			
Apple Inc.	5,000	10	0.67%	5,000	10	0.74%
Elk Grove Unified School District				6,210	8	0.92%
Intel Corporation				6,000	9	0.89%
Los Rios Community College District						
Total	205,415		27.57%	154,566		23.01%
Total Employed in Sacramento County	745,000			671,700		

County of Placer Employer ^A	Fiscal Year					
	2025			2018		
	Number of Employees	Rank	Percentage of Total Employed	Number of Employees	Rank	Percentage of Total Employed
Sutter Health	6,672	1	3.37%	3,386	2	1.93%
Kaiser Permanente	6,154	2	3.11%	5,835	1	3.32%
Placer County	2,789	3	1.41%			
Thunder Valley Casino Resort	2,508	4	1.27%	2,114	4	1.20%
Roseville City School District	1,861	5	0.94%	1,486	7	0.85%
Sierra Joint Community College District	1,514	6	0.76%			
City of Roseville	1,386	7	0.70%	1,148	8	0.65%
Pacific Gas and Electric Co.	1,360	8	0.69%			
Safeway, Inc.	1,181	9	0.60%	1,137	9	0.65%
Hewlett-Packard Co.	900	10	0.45%	2,000	5	1.14%
Western Placer Unified School District	900	10	0.45%			
Squaw Valley Alpine Meadows				2,600	3	1.48%
PRIDE Industries, Inc.				1,747	6	1.00%
Adventist Health				1,008	10	0.57%
Total	27,225		13.74%	22,461		12.80%
Total Employed in Placer County	198,100			175,500		

^A Information is not available specific to San Juan Water District service area, so counties served are shown.

Sources: *Sacramento Business Journal* May 16, 2025 / updated Oct 28, 2025 - Employers - Placer County
Sacramento Business Journal Mar 14, 2025 / updated Nov 04, 2025 - Employers - Sacramento County
Sacramento Business Journal 2018

San Juan Water District
Table 14: Demographic and Economic Statistics
 Last Ten Fiscal Years

Fiscal Year	Wholesale Population^A	Retail Population^A	Total Personal Income^B	Per Capita Personal Income^{B,C}	Unemployment Rate^B
2016	152,614	29,578	90,506,232	59,304	5.61%
2017	153,697	29,704	96,641,943	62,878	4.62%
2018	154,781	29,830	107,192,168	69,254	4.08%
2019	155,865	29,957	113,234,951	72,649	3.74%
2020	151,341	29,680	120,033,390	79,313	13.06%
2021	151,903	29,712	132,411,997	87,169	7.05%
2022	152,468	29,744	131,688,105	86,371	3.66%
2023	153,034	29,776	139,258,474	90,998	4.37%
2024	153,603	29,808	Not yet available		4.67%
2025	154,173	29,840	Not yet available		5.17%

Note:

Beginning in Fiscal Year 2020, the population is based on the 2020 Urban Water Management Plan, which includes a new calculation methodology from the Department of Water Resources. Fiscal Year 2020 has been adjusted to actual numbers based on the plan.

^A Retail Population is included in the Wholesale Population.

^B Total Personal Income, Per Capita Personal Income and the Unemployment Rate are not available for the District's specific service area, so it includes totals for both Sacramento and Placer Counties.

^C Per Capita Personal Income calculation was adjusted for all years to use the Wholesale Population. The previous calculation included the Wholesale Population plus Retail Population, which resulted in the double counting of the Retail Population.

*Sources: U.S. Department of Commerce, Bureau of Economic Analysis (total personal income)
 San Juan Water District Urban Management Plan (population)
 California Employment Development Department (unemployment rate)*

San Juan Water District
Table 15: Staffing - Certificates - Licenses by Function/Program
 Last Ten Fiscal Years

Comparison by Function/Program	Full-Time Equivalent Employees as of June 30									
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Executive	3	4	4	4	4	4	4	4	4	4
Customer Service	4	4	4	5	5	4.5	4.5	5	4	4
Engineering Services	4	4	4	4	4	4	4	4	4	4
Field Services	15	15	15	15	13.0	13	14	14	15	15
Finance/Administrative Services	5	5	6	4	5	5	5	5	5	5
Operations	0	0	0	0	3	3	3	3	3	3
Water Efficiency	4	3	4	5	4	3.5	3.5	3	3	3
Water Treatment Operations	10	10	11	12	11.0	11	11	11	11	10
Total	45	45	47	48	48	48	49	49	49	48

Actual Versus Budgeted (Current Year and 9 Years Ago)	Fiscal Year 2025		Fiscal Year 2016	
	Filled as of June 30	Budgeted	Filled as of June 30	Budgeted
Executive	4.00	4.00	3.00	3.00
Customer Service	4.00	3.50	4.00	4.00
Engineering Services	4.00	4.00	4.00	4.00
Field Services	15.00	15.92	13.00	14.00
Finance/Administrative Services	5.00	5.12	5.00	5.00
Operations	3.00	3.00	1.00	1.00
Water Efficiency	3.00	3.50	3.00	4.00
Water Treatment Operations	10.00	11.00	10.00	10.00
Total	48.00	50.04	43.00	45.00

Certificates and Licenses	June 30, 2025
American Water Works Association - Cross Connection Control Specialist	2
American Water Works Association - Water Use Efficiency Practitioner Grade 1	0
American Water Works Association - Water Quality Analyst	1
Northern CA Backflow Prevention Assoc - Backflow Prevention Assembly General Tester	8
Northern CA Backflow Prevention Assoc - Cross Connection Control Specialist	6
State Water Resources Control Board Water Distribution Operator	
Grade 1	0
Grade 2	6
Grade 3	7
Grade 4	10
Grade 5	1
State Water Resources Control Board Water Treatment Operator	
Grade 1	0
Grade 2	11
Grade 3	3
Grade 4	3
Grade 5	2
California Professional Engineer - Civil	5
Certified Public Accountant	2
Irrigation Association Certified Irrigation Landscape Auditor	1
Qualified Water Efficient Landscaper	3
The State Bar of California - Attorney	1

Source: San Juan Water District Finance Department
 San Juan Water District Field Services Department
 San Juan Water District Treatment Department

San Juan Water District
Table 16: Wholesale Water System Capital Asset and Operating Indicators
 Last Ten Fiscal Years

	Fiscal Year									
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Facilities:										
# of Treatment Plants	1	1	1	1	1	1	1	1	1	1
Plant Capacity (MGD) ^A	150	150	150	150	150	150	150	150	150	150
Miles of Pipeline ^B	16	16	16	16	16	16	16	16	16	17
# of ARVs	90	90	92	93	93	94	94	94	94	94
# of Blow-offs	59	59	61	61	61	61	61	61	68	68
# of Fire Hydrants	14	14	14	14	14	15	15	15	15	15
# of Valves	48	48	51	51	51	51	51	51	56	63
# of Pumping Stations	1	1	1	1	1	1	1	1	1	1
# of Storage Tanks/Reservoirs	1	1	1	1	1	1	3	3	3	3
Water Supply Available (in acre-feet):										
Pre-1914 Water Rights	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
USBR/CVP Water Contract	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200
PCWA Contract	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Water Supply	82,200									
Water Supply Delivered (in acre-feet):										
Water Rights Water	26,219	27,126	33,996	28,466	32,846	33,215	31,269	23,928	27,936	30,157
USBR/CVP Water Contract	1,230	-	-	-	-	-	-	2,063	6,400	4,150
PCWA Contract	3,594	6,330	2,228	5,644	3,446	4,790	755	5,891	1,800	5,700
Total Water Supply Delivered	31,043	33,456	36,225	34,110	36,292	38,005	32,024	31,882	36,136	40,007
Production (average in acre-feet):										
Five Year	43,309	41,262	40,707	41,921	44,267	45,952	44,204	42,148	42,479	42,883
Ten Year	51,157	48,710	47,486	46,426	46,235	44,679	42,799	41,410	42,182	43,557
Fifteen Year	57,406	55,660	54,372	52,500	51,172	49,454	47,525	45,663	45,066	45,074
Twenty Year	58,737	58,066	57,760	56,832	55,954	54,562	52,824	51,288	49,967	49,067
Number of Retail Connections by Wholesale Customer:										
San Juan Water District	10,601	10,617	10,641	10,655	10,672	10,696	10,776	10,915	11,033	11,116
Citrus Heights Water District ^C	19,851	19,902	19,911	19,937	19,958	20,201	20,251	20,289	20,301	E
Fair Oaks Water District ^C	13,996	13,986	14,031	14,241	14,390	14,390	14,371	14,380	14,385	E
Orange Vale Water Company	5,600	5,600	5,673	5,679	5,679	5,682	5,648	5,702	5,702	5,703
City of Folsom	981	981	981	981	981	981	981	981	981	981
Total Connections	51,029	51,086	51,237	51,493	51,680	51,950	52,027	52,267	52,402	17,800
Population ^D	152,614	153,697	154,781	155,865	151,341	151,903	152,468	153,034	153,603	154,173

Notes:

^A Treatment plant is rated for 150 MGD. Normal permitted operation is 120 and permit conditions allow for up to 150 flows between May 15th and September 30th with State DPH conditional approval.

^B Wholesale pipeline numbers were calculated and removed from Retail's total miles of pipeline as of 2016.

^C Connections are reported as of agency's December 31 fiscal year end.

^D The District updated population statistics in its 2015 Urban Water Management Plan, and again in its 2020 Urban Water Management Plan based on new calculation methodologies from the Department of Water Resources. Fiscal Year 2020 number has been adjusted from what was previously reported. See Demographic and Economic Table 14 for additional information.

^E Citrus Heights Water District and Fair Oaks Water District Number of Retail Connections is not available as their financials were not available online when preparing this table. Both Districts report on a calendar, not fiscal, year.

Sources: San Juan Water District Finance Department
 San Juan Water District Engineering Services Department
 San Juan Water District Wholesale Treatment Department

San Juan Water District
Table 17: Wholesale Water Production by Month
 Last Ten Fiscal Years
 (in million gallons)

	2015- 2016	2016- 2017	2017- 2018	2018- 2019	2019- 2020	2020- 2021	2021- 2022	2022- 2023	2023- 2024	2024- 2025
July	1,296	2,157	2,312	2,347	2,247	1,847	1,592	1,564	2,400	2,638
August	1,290	2,290	2,281	2,080	2,180	2,059	1,427	1,573	2,302	2,349
September	1,193	1,920	1,853	1,605	1,940	1,786	1,275	1,263	1,915	2,095
October	970	996	1,566	1,516	1,665	1,519	809	1,044	1,476	1,643
November	536	769	856	1,103	1,213	829	368	579	896	930
December	453	649	539	712	583	643	473	489	727	586
January	410	630	385	649	532	538	635	439	581	603
February	491	546	458	600	581	437	665	411	529	574
March	630	676	446	631	606	619	877	408	574	476
April	928	754	730	980	771	1,158	875	772	823	778
May	1,444	1,490	1,652	1,274	1,252	1,399	1,315	1,420	1,590	1,410
June	1,929	1,871	2,177	1,947	1,530	1,481	1,589	1,933	2,170	1,676
Annual Total	11,571	14,748	15,256	15,444	15,100	14,315	11,900	11,895	15,983	15,758
Average Monthly Water Production	964	1,229	1,271	1,287	1,258	1,193	992	991	1,332	1,313
Average Daily Water Production	31.7	40.4	41.8	42.3	41.4	39.2	32.6	32.6	43.8	43.2

Source: San Juan Water District Wholesale Operations Department

San Juan Water District
Table 18: Retail Water System Capital Asset and Operating Indicators
 Last Ten Fiscal Years

	Fiscal Year									
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Facilities:										
Miles of Main Line ^A	201	206	206	206	206	206	207	211	212	214
# of ARVs	769	769	775	775	778	783	787	801	868	874
# of Blow-offs	798	798	807	809	811	819	822	835	840	848
# of Fire Hydrants	1,454	1,454	1,462	1,463	1,463	1,476	1,486	1,525	1,514	1,516
# of Valves	2,849	2,849	2,852	2,864	2,867	2,883	2,936	3,022	3,053	3,142
# of Pumping Stations	9	9	9	9	9	9	9	9	9	9
# of Storage Tanks/Reservoirs	3	3	3	3	3	3	3	3	3	3
Active Connections:										
Single-Family Residential	10,003	10,011	10,030	10,049	10,063	10,083	10,158	10,253	10,384	10,449
Multi-Family Residential	119	119	119	119	117	117	117	117	117	124
Commercial	243	249	250	248	250	251	253	255	259	260
Institutional	11	11	11	11	11	11	11	11	11	11
Landscape Irrigation	212	212	215	212	214	218	221	223	224	223
Agricultural Irrigation	5	7	8	8	9	8	8	9	9	9
Other	8	8	8	8	8	8	8	8	10	9
Total Connections	10,601	10,617	10,641	10,655	10,672	10,696	10,776	10,876	11,014	11,085
Total New Connections	42	16	24	14	17	24	80	100	138	71
Consumption (units of ccf):										
Single-Family Residential	2,951,662	3,508,844	4,028,167	3,830,930	4,250,655	4,553,104	4,073,494	3,756,829	3,830,776	4,092,150
Multi-Family Residential	54,675	58,822	60,879	66,619	63,846	64,094	58,661	55,266	56,141	64,878
Commercial	122,397	145,857	163,192	160,740	166,246	183,094	164,337	159,288	167,022	177,782
Institutional	78,787	56,236	84,318	84,234	86,038	82,264	86,849	70,125	82,837	77,471
Landscape Irrigation	244,749	235,248	357,005	337,484	366,671	381,763	349,175	326,338	339,674	372,060
Agricultural Irrigation	9,864	84,530	20,337	26,877	26,976	30,029	29,318	23,405	26,350	28,478
Other (sewer lift/pump stations)	791	245	442	1,561	1,178	3,013	1,098	1,032	1,373	730
Total Consumption	3,462,925	4,089,781	4,714,338	4,508,445	4,961,610	5,297,361	4,762,932	4,392,283	4,504,173	4,813,549
Average Daily Consumption	9,487	11,205	12,916	12,352	13,593	14,513	13,049	12,034	12,340	13,188
Population ^B	29,578	29,704	29,830	29,957	29,680	29,712	29,744	29,776	29,808	29,840

Note:
^A Wholesale pipeline numbers were removed from Retail's total miles of pipeline as of 2016.
^B Fiscal Year 2020 Population total adjusted based on what was reported in the 2020 Urban Water Management Plan.

Sources: San Juan Water District Customer Services Department
 San Juan Water District Engineering Services Department

San Juan Water District
Table 19(a): Capital Facilities Fee Report - Summary
Per Government Code Section 66013(d) and (e)
Fiscal Year Ended June 30, 2025

Connection Fees, beginning balance		\$	3,380,308
Wholesale Capital Facility Fees Collected	\$		91,142
Retail Capital Facility Fees Collected			565,384
Total Capital Facility Fees Collected			656,526
Interest Earned			52,220
Fees Available			4,089,054
Applied to:			
Reimbursement for Existing Facilities - Wholesale ^A	\$		91,142
Reimbursement for Existing Facilities - Retail ^A			169,615
Current Year Projects			2,372,132
Total Funds Applied			2,632,888
Net Changes for the Year			(1,924,142)
Capital Facility Fees, ending balance		\$	1,456,166

^A The Wholesale Capital Facility Fee and 30% of the Retail Capital Facility Fee were calculated using the Buy-In Methodology. This methodology results in a fee, or portion thereof, that is designed to reimburse the District's ratepayers for the current depreciated replacement value of the existing system. The value of the system, upon which the fee was calculated, is disclosed in the Wholesale and Retail Capital Facility Fee Studies, respectively. Both reports are available upon request.

The remaining 70% of the retail capital facility fee revenue is designated for projects that have an expansionary component, meaning the project, or a portion thereof, will use the system to accommodate future growth. The portion of the fee collected, but not yet spent is held in reserve. See Schedule 19(b) for a reporting of such assets/projects.

Source: San Juan Water District Finance & Administrative Services Department

San Juan Water District
Table 19(b): Capital Facility Fee Report - Project Detail
Per Government Code Section 66013(d) and (e)
Fiscal Year Ended June 30, 2025

Capital Projects with a Growth Component 2021 - 2031

Project Description	Total Anticipated Costs	Capacity Related Costs	% Capacity Related	Costs Incurred Through June 30, 2020	Costs Incurred July 1, 2020 to Current	Costs Remaining	Fees Previously Applied	Fees Applied in Current Year	Future Fees to be Applied
5.0 MG Kokila Reservoir (Replace Hypalon w/Concrete Tank)	\$ 7,469,000	\$ 4,481,400	60%	\$ 5,267	\$ 291,041	\$ 7,172,692	\$ 166,039	\$ 11,656	\$ 4,303,705
Replace 16" transmission pipeline in Eureka Road with 18" transmission pipeline. 3,925 linear feet from Barton to Auburn Folsom Road	4,000,000	2,400,000	60%	-	3,739,118	-	355,624	2,243,471	-
360 Linear feet of 10" pipeline with a pressure reducing station in Cavitt Stallman from Mystery Creek to Oak Pines	441,000	352,800	80%	15,872	390,704	-	312,563	-	-
2,980 Linear feet 8" pipeline extension on Spahn Ranch Road	616,000	492,800	80%	17,650	-	598,350	-	-	-
100 Linear feet of 8" pipeline in Eckerman to tie-in to "The Park" subdivision	50,000	30,000	60%	-	3,853	46,147	-	2,312	27,688
Main Replacements (TBD based on condition and # of breaks)	7,150,000	2,502,500	35%	-	-	7,150,000	-	-	2,502,500
4,300 Linear Feet of 12" Pipeline on Cavitt Stallman between Sierra Ponds and Vogel Valley	6,913,000	5,530,400	80%	-	-	6,913,000	-	-	5,530,400
2,000 Linear feet of 12" pipeline in Cavitt Stallman between Sierra Ponds and Oak Pine	1,545,000	1,236,000	80%	-	-	1,545,000	-	-	1,236,000
950 Linear feet of 12" pipeline in Hidden Lakes from 7960 W Hidden Lakes to Haley	844,000	506,400	60%	-	-	844,000.00	-	-	506,400
Douglas Pump Station & P6" to 12" Pipeline Improvement - Across Auburn Folsom Road	798,000	478,800	60%	-	193,456	604,544	1,380	114,694	-
650 Linear feet of 12" pipeline in Lakeland Drive from Douglas to East Granite	619,000	371,400	60%	-	-	619,000.00	-	-	371,400
Totals	\$ 30,445,000	\$ 18,382,500	60%	\$ 38,789	\$ 4,618,172	\$ 25,492,733	\$ 835,606	\$ 2,372,132	\$ 14,478,093

Source: 10-Year Retail CIP and 2021 Retail Capital Facility Fee Study

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Directors
San Juan Water District
Granite Bay, California

Independent Auditor's Report

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of San Juan Water District (the "District"), as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 4, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an

opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in blue ink that reads "Davis Fan" followed by a stylized flourish.

Irvine, California
December 4, 2025

STAFF REPORT

To: Board of Directors
From: Greg Zlotnick, Director of Water Resources & Strategic Affairs
Date: December 17, 2025
Subject: Water Forum Agreement 2050

RECOMMENDED ACTION

Staff recommends the Board authorize the General Manager to sign the Water Forum Agreement 2050 (WFA 2050), which includes the incorporated San Juan Purveyor Specific Agreement (PSA).

COST IMPACT

None. The Board previously approved the District's contribution to the Water Forum's budget for FY 25/26.

GUEST

Ashlee Casey, the Water Forum's Executive Director, will make a short presentation echoing staff's presentation to the Board last month and answer any questions the Board may have.

WHY THE WATER FORUM IS IMPORTANT TO SAN JUAN

- [1] The Water Forum has been and will continue to be instrumental in protecting and enhancing the District's water supply reliability and access to its water right water.
- ✓ Working through the Water Forum, the District, and other agencies in the region that are impacted by the Bureau of Reclamation's Folsom Reservoir operational decisions, benefits from a collaborative relationship with Reclamation that has resulted in a Memorandum of Understanding memorializing Reclamation's commitment to trying to operate to a flow management standard and an end-of-year carry-over storage target that helps to ensure improved reliability for the District's access to its water supplies from Folsom.
 - ✓ The Water Forum's staff engages in fishery management discussions convened by the American River Group, which includes state and federal agencies with responsibility over fisheries resources. The American River Group convenes regularly to discuss water operations, fisheries and environmental factors and to address implementation of the Biological Opinion for the Long-Term Operations

of the State Water Project and federal Central Valley Project, which help to balance fishery management actions that can impact regional water supplies with the needs of local water purveyors.

- [2] The Water Forum is central to the American River agencies' Healthy Rivers and Landscapes Program (HRL), which also benefits the District's water supply reliability and water right security.
- ✓ HRL implementation on the American River will be reliant upon the Water Forum as the science and technical lead for implementation of habitat investments as well as various monitoring and reporting requirements.
 - ✓ \$1.75 of a \$2.00/AF HRL fee on every acre foot of water diverted by the District will go to the Water Forum to support its role in HRL implementation. Being engaged in the Water Forum provides the District with the ability to help manage the use of its/those funds.
- [3] Being a signatory to the WFA 2050, the District remains an active member of the Water Forum's Water Caucus.
- ✓ The Water Forum is an important venue where the District can build and maintain relationships with various Water Forum stakeholders, including most importantly with members of the Water Caucus, which is comprised of most of the water purveyors in the region.
 - ✓ By engaging in collaboration, developing and working toward shared goals, and gaining increased reciprocal understanding of each other's systems and operational challenges, the Water Caucus is very valuable to enhancing the District's relationships with other water agencies.
- [4] Future District contributions to the Water Forum budget are expected to be offset by the HRL fee payments described above.
- ✓ The HRL fees will have to be paid whether the District is a Water Forum signatory or not. As noted above, the District will be better served by being "in the room" where decisions will be made about how the \$1.75/AF will be spent.
 - ✓ In future years, the District's \$100,000+ share of the Water Forum's FY 25/26 budget should be sizeably reduced when offset by the HRL Science Program fee the District will be required to pay.
 - ✓ Even at \$100,000+, the District contribution to the Water Forum FY 25/26 budget was only 4% of the total. For the benefits outlined above, the District receives significant value from 96% of the budget being covered by others.

BACKGROUND

Since its creation in 2000, the mission of the Water Forum has been and is to facilitate and support the Sacramento region’s efforts to achieve the following coequal objectives:

- ❖ Provide a reliable and safe water supply for the region’s economic health and planned development; and,
- ❖ Preserve the lower American River’s fishery, wildlife, recreational, and aesthetic values.

The work that the Water Forum has promoted and helped implement for over two decades includes:

- ✓ Habitat Enhancement in the Lower American River
- ✓ Flow Management Standard for the Lower American River
- ✓ Increased Conjunctive Use in the region
- ✓ Grant and CVPIA Funding Success
- ✓ Enhanced Policy and Operational Advocacy
- ✓ Increased Regional Water Management Coordination

WATER FORUM AGREEMENT 2050

It is important to note that WFA 2050, like WFA 2000, is a voluntary agreement and not an enforceable contract.

As the Memorandum of Understanding states:

“This MOU and the attached Water Forum 2050 Agreement are intended to embody general principles agreed upon between and among the signatories. Still, they are not intended to, and do not, create contractual relationships, rights, obligations, duties, or remedies enforceable in a court of law by, between, or among the signatories or any third parties.”

Purveyor Specific Agreement
SAN JUAN WATER DISTRICT CONSORTIUM
(Includes Citrus Heights Water District, Fair Oaks Water District, Orange Vale Water Company, San Juan Water District, and a portion of the City of Folsom)

Introduction

San Juan Water District's (SJWD) wholesale service area is composed of the SJWD's retail service area located in both Sacramento and Placer Counties, Citrus Heights Water District (CHWD), Fair Oaks Water District (FOWD), Orange Vale Water Company (OVWC), and a portion of the City of Folsom. These referenced Districts and the relevant portion of the City of Folsom are hereinafter collectively referred to as "the SJWD Consortium".

SJWD's wholesale surface water supplies consist of three sources – 33,000 acre-feet (AF) per year of water rights allocations (vintages 1854 and 1928), up to 25,000 AF/yr in a water supply agreement with Placer County Water Agency for water from their Middle Fork Project, and 24,200 AF/yr of Central Valley Project water supplies in a repayment contract with the Bureau of Reclamation. The water right water must be provided by Reclamation without diminution, pursuant to a 1954 settlement agreement with SJWD. The other two sources are subject to shortage provisions, but only Reclamation has ever implemented shortage allocations.

These sources of water are all delivered through a municipal and industrial (M&I) intake in Folsom Dam, which is at an elevation that would be subject to air entrainment at approximately 110,000 AF of storage in Folsom Reservoir. All of SJWD's surface water is diverted from the Folsom Reservoir and treated at the Sidney N. Peterson Treatment Plant. Treated water is then stored in a 62 million gallon treated storage reservoir.

CHWD and FOWD supplement their surface water supply with groundwater. OVWC may supplement its supply with groundwater in the future. Additional supplies may be available from other sources, via interconnections.

SJWD's projected 2030 surface water demand in the 2000 Water Forum Agreement was 82,200 AF/yr (the full complement of SJWD's water supplies). In a conference year, under the 2000 Agreement, SJWD's projected surface water demands would decrease to 54,200 AF/yr, which was also the baseline surface water use reported by SJWD for 1995. This use increased in SJWD's wholesale service area to 57,900 AF/yr by 2004 but has since declined to 32,700 AF/yr in 2022 (a reduction of 44%). Even if groundwater use in SJWD's wholesale area is included (a total of 7,200 AF, including a total of 4,000 AF of incremental groundwater pumping for the groundwater substitution transfer in 2022), the total use would be 31% lower than in 2004 (even assuming minimal groundwater use that year).

A. Surface Water Management, Groundwater Management and Dry Times Actions

Baseline diversions are those described in SJWD's 2020 Urban Water Management Plan (UWMP), for total and surface water use in 2020. The baseline for the SJWD's American River diversion is 40,642 AF total and 36,301 AF of surface water diversions.

Agreement for meeting the SJWD Consortium's water supply needs to the year 2040

1. Normal years: As it applies to the SJWD Consortium's portion of the agreement, normal years is defined as follows: years when the projected March through November unimpaired inflow to Folsom Reservoir is greater than 950,000 AF.

In normal years, SJWD will divert and the SJWD Consortium will use no more than 38,603 AF of surface water supplies for customer requirements within the current SJWD wholesale service area. Additional surface water supplies may be used for banking purposes.

2. Drier years: As it applies to the SJWD Consortium's portion of the agreement, drier years is defined as follows: years when the projected March through November unimpaired inflow to Folsom Reservoir is less than 950,000 AF and equal to or greater than 400,000 AF.

In drier years, SJWD will divert and the SJWD Consortium will use a decreasing amount of surface water from 38,603 AF to 30,882 AF within the current SJWD wholesale service area. During drier years, the SJWD Consortium will reduce its surface water demand by additional conservation (up to 20% or as required by the Districts' Water Shortage Contingency Plans) and potential increased use of groundwater.

3. Driest years (i.e. conference years): Defined for purposes of the *Water Forum Agreement* as follows: years when the projected March through November unimpaired inflow to Folsom Reservoir is less than 400,000 AF.

In the driest years, SJWD will reduce its diversion to no more than 30,882 AF for use within the current SJWD wholesale service area, which is lower than its baseline amount. During driest years the SJWD Consortium will reduce its surface water demand by additional conservation (up to 20% or as required by the Districts' Water Shortage Contingency Plans) and potential increased use of groundwater.

However, it is recognized that in years when the projected unimpaired inflow to Folsom Reservoir is less than 400,000 AF, there may not be sufficient water available to provide the purveyors with the driest years quantities specified in their Purveyor Specific Agreements and provide the expected driest years flows to the mouth of the American River. In those years, the SJWD Consortium will participate in a conference with other stakeholders on how the available water should be managed. The conferees will be

guided by the conference year principles described in Chapter 4, Section I of the *Water Forum Agreement*.

B. Demand Management

As noted in the Demand Management element of this Agreement, “All purveyors commit to abiding by the relevant conservation and water use efficiency regulations.” The San Juan Consortium agencies reiterate that commitment in this PSA. The specific measures that the San Juan Consortium agencies will take to meet these obligations have yet to be defined, and they will evolve over time as the different regulatory requirements come into effect. Those measures will be described in the documents referenced below. However, at the time of the signing of the Water Forum Agreement, the San Juan Consortium agencies do anticipate that a major focus of their programs will be on the use of water on irrigated landscapes, and on assisting their customers in reducing this category of use, to the extent that such reductions are necessary and appropriate to allow Consortium agencies to meet the requirements of the conservation regulations. The San Juan Consortium agencies will consider the various tools and techniques listed in the Appendix XX as they develop the suite of actions that they may take to facilitate the required changes in water use on landscapes by their customers.

The SJWD consortium operates extensive demand management programs throughout the service areas of the consortium members, as well as regionally, partly through the programs operated by the Regional Water Authority. Information about RWA’s demand management programs is available at the following locations:

<https://rwah2o.org/programs/wep/>
<https://bewatersmart.info/>

Information about demand management measures for each member of the SJWD consortium is available in their Urban Water Management Plans, at the following locations:

Department of Water Resources statewide library of UWMPs
<https://wuedata.water.ca.gov/>

2020 Urban Water Management Plans

CHWD (pp. 54-61) https://chwd.org/wp-content/uploads/2020-UWMP-06_21_2021-1.pdf

FOWD (pp. 59-64)
https://www.fowd.com/files/b2161c5ba/FOWD+2020+UWMP_FINAL.pd

Folsom (pp. 9-1 – 9-8)
<https://www.folsom.ca.us/home/showpublisheddocument/6766/637629066033570000>

OVWC (pp. 4-7 – 4-16)

<https://www.orangevalewater.com/files/a20283cf8/OVWC+2020+UWMP+Pubilc+Hearin+g+July+13.pdf>

SJWD (pp. 4-6 – 4-18)

<https://www.sjwd.org/files/5f7a2a821/SJWD+2020+UWMP+Final+06.23.21.pdf>

Current information about water efficiency programs and activities, including rebates, site surveys, water conservation ordinances, etc. for each consortium member is available on its website. Those links are:

CHWD: <https://chwd.org/water-efficiency/>

FOWD: <https://www.fowd.com/water-efficiency>

Folsom: <https://www.folsom.ca.us/government/environmental-water-resources/water/water-conservation>

OVWC: <https://www.orangevalewater.com/drought-stages>

SJWD: <https://www.sjwd.org/water-efficiency>

Information is also available for each consortium agency concerning the water use objectives and corresponding annual water use, which are tracked and reported pursuant to the 2024 urban conservation regulations. That information is available for consortium agencies and all affected urban water agencies at DWR's statewide library website, under the "Urban Water Use Objective Reporting" section, at the following link: <https://wuedata.water.ca.gov/>.

Demand management/conservation program information is also available in the annual water supply and demand assessments that are submitted by water agencies (including San Juan Consortium Partners). Those reports are available on DWR's statewide library webpage, under the "Water Shortage Assessment Reports" section.

The members of the San Juan Consortium will update their water conservation ordinances to include the requirements of AB 1572 before January 1, 2027, as required by that statute.

C. Critically Low Storage Conditions

SJWD's sources of water are all delivered through a municipal and industrial (M&I) intake in Folsom Dam, which is at an elevation that would be subject to air entrainment at approximately 110,000 AF of storage in Folsom Reservoir. Because this entrainment could result in significant damage to the impellers of the pumps that Reclamation uses to pump the supplies brought through the intake to SJWD, Roseville and Folsom, this

level of storage is one variation of “dead pool” being discussed in the Water Forum. This version of “dead pool” has never occurred.

If the water level drops below the M&I intake, Reclamation would use an emergency pump on one of the three power penstocks in the dam to deliver water to Roseville and SJWD and floating barges to deliver water to Folsom. The emergency pump has a capacity of 60 cfs (43,500 AF/yr), and the barges have a capacity of 30 cfs. These facilities would allow Reclamation to access water in Folsom Reservoir between the 110,000 AF at which the M&I intake goes dry and the approximately 55,000 AF storage level at which the power penstocks go dry – yet a second version of “dead pool”.

D. Project List

Projects for which the San Juan Consortium requests conceptual endorsement by all signatories:

1. Infrastructure repair and replacement projects.
2. Expansion of water use efficiency programs to reduce demands on American River supplies.

Members of the San Juan Consortium may seek support or endorsement by other Members and/or the Water Forum for the following projects. Should any San Juan Consortium Member choose to seek such support or endorsement, they will do so pursuant to the process defined in Section XX.

1. Alternative raw water supply projects to improve reliability and redundancy of delivering raw water from Folsom Reservoir.
2. Renovation or installation of facilities necessary to conduct robust conjunctive use activities, such as groundwater production and injection facilities, including those necessary to support expansion of the regional water bank.
3. Development and implementation of projects to meet all new regulatory requirements.
4. Water rates that are necessary to provide funding to meet the financial needs of San Juan Consortium parties.



Water Forum 2050

A Regional Commitment to Water Reliability and a Healthy River

A New Agreement for Addressing Threats from Climate Change

The lower American River is a crown jewel of the Sacramento region. It provides drinking water to nearly 2 million people, supports 43 fish species, protects communities from flooding, and offers recreation for thousands of residents. But climate change is putting all of this at risk:

- Hotter temperatures and more frequent droughts reduce river flows and water quality
- Changes in snowpack and runoff threaten surface water supplies
- Increased demand strains local sources
- External claims on American River water are likely to grow
- Regulations are evolving, requiring new tools and strategies

To meet these challenges, Water Forum members are finalizing a new, forward-looking agreement—Water Forum 2050—to guide regional action for the next 25 years.

The Water Forum

- *A collaborative venue for diverse interests to address complex water issues.*
- *A regional voice in state and federal water policy.*
- *Crucial for navigating climate change impacts on the region's water supplies and lower American River environment.*
- *Unmatched contributions to enhancing and investing in the lower American River environment.*
- *An essential foundation for sustainable water management.*

For more than 25 years, the Water Forum has brought together business leaders, environmental advocates, water providers, community groups, and local governments to protect the Sacramento region's water supply and the lower American River. This unique partnership helps resolve conflicts, invest in sustainable water solutions, and protect one of the region's most valuable natural assets—the lower American River.

As a result of the original Water Forum Agreement, signed in 2000, the region has advanced major infrastructure projects with broad regional support. The Water Forum has also improved the health of the lower American River through its habitat program, enhanced scientific understanding gained through monitoring activities, and developed and implemented a Flow Management Standard. This alignment of regional priorities has fostered a culture of trust and transparency among diverse interests, enabling the region to respond more quickly to crises—such as extended drought—without high levels of conflict.

Water Forum Coequal Objectives: *Provide a reliable and safe water supply for the region's economic health and planned development through to the year 2050; and Preserve the lower American River's fishery, wildlife, recreational, and aesthetic values.*

Water Forum 2050

A Roadmap for Resilience: Five Program Areas

Water Forum 2050 is organized into five key program areas. Each supports the coequal objectives and provides a framework for action, collaboration, adaptation, and accountability over the next 25 years.

American River Flows and Operations

Focuses on protecting flows and water temperatures in the lower American River to support fish and ecosystem health while maintaining regional water supply reliability.

- Implements a Flow Management Standard for dam operations and river health
- Advocates for flexible flood operations that also support water storage and temperature management
- Promotes partnerships with federal agencies to support the coequal objectives in managing Folsom Reservoir

American River Corridor Health

Builds on past success to enhance habitat, restore natural resources, and balance human and environmental needs in the lower American River corridor.

- Coordinates habitat enhancement, monitoring, and adaptive management
- Leverages local, state, and federal funding
- Navigates the unique challenges of managing an urban Wild and Scenic River

Regional Water Supply Sustainability

Supports regional water providers in managing surface and groundwater supplies to improve long-term water security and reduce pressure on the river.

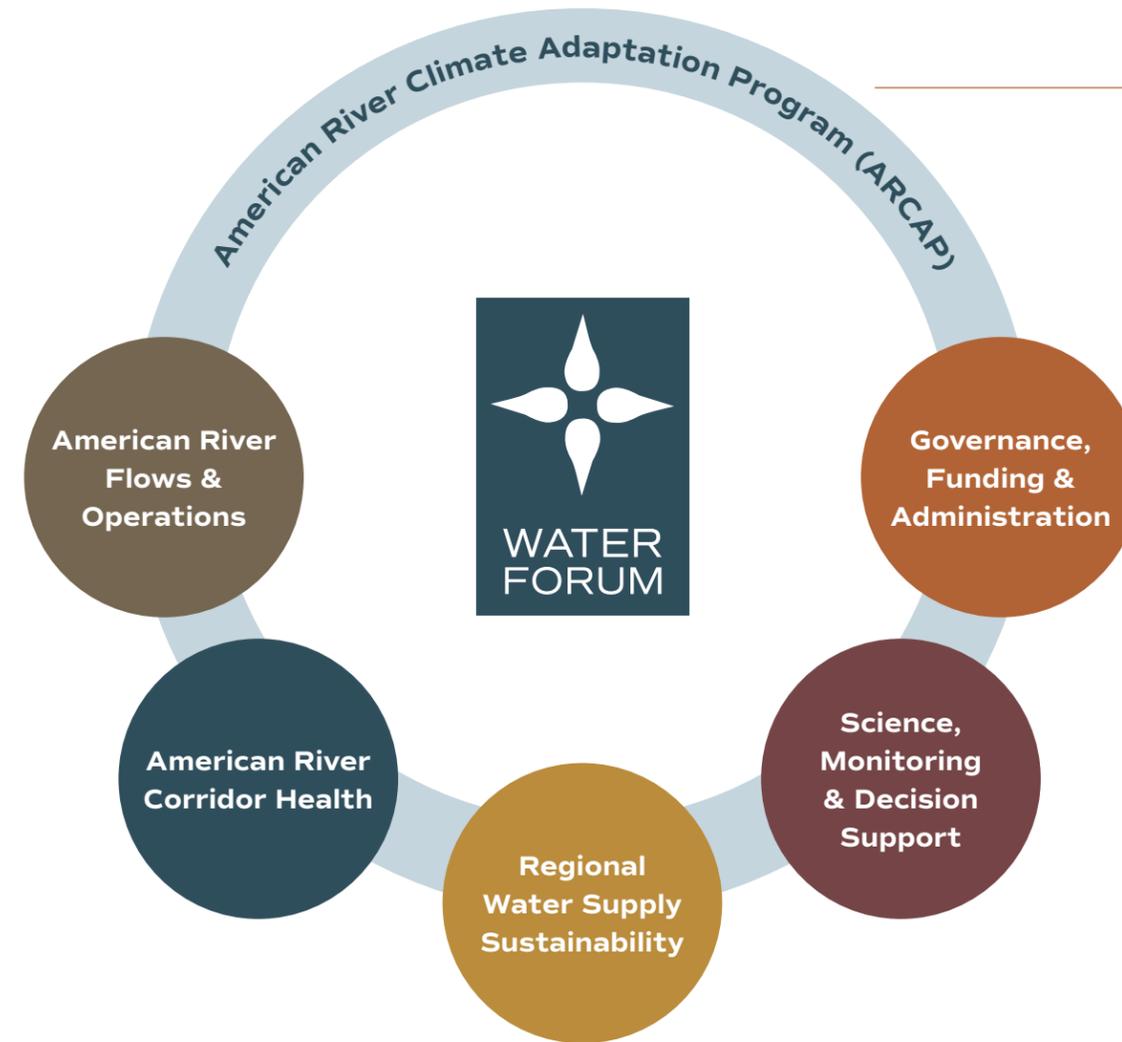
- Provides tools and principles for surface water, groundwater, and demand management
- Coordinates “Dry Time Actions” to safeguard supply and river health during drought
- Promotes demand management and water efficiency

American River Climate Adaptation Program (ARCAP)

ARCAP offers a better way for the region to manage water as climate conditions become more extreme. It enhances the five Program Areas by voluntarily linking agencies, infrastructure, and policies—creating a truly regional water system where water is managed by agencies to be available when and where it’s needed, and cold water is preserved in the American River for fish and future supply is protected.

The program centers on identifying, evaluating, and directing additional volumes of regionally developed water—called ARCAP water—through conservation, groundwater recharge, upstream reservoir operations, and shifts in supply sources. The goal of ARCAP will be for the water to be stored and managed for use during critically dry periods, providing benefits when they’re needed most: reducing river temperatures, supporting fish and wildlife, and helping avoid shortages for communities across the region.

ARCAP enhances the five Program Areas by voluntarily linking agencies, infrastructure, and policies so that water is available when and where it’s needed, and cold water is preserved in the American River for fish and future supply.



Science, Monitoring, & Decision Support

Provides the scientific foundation for Water Forum programs and supports adaptive management of the lower American River and regional water resources.

- Tracks progress toward the coequal objectives through measurable indicators
- Collects and analyzes data to guide habitat enhancement, flow, and water management decisions
- Shares findings through public reports, symposia, and partnerships

Governance, Funding, & Administration

Provides a path for the Water Forum to remain an effective, well-resourced, and transparent organization.

- Defines roles, responsibilities, and representation of members
- Establishes cost-sharing, budgeting, and progress tracking
- Maintains a structure that supports public engagement and accountability



Support the Water Forum 2050 Agreement

Help carry forward more than 25 years of collaboration, problem-solving, and progress. By approving the Water Forum 2050 Agreement, your organization can play a vital role in protecting the Sacramento region's water future—setting the course for reliable water supplies, a healthy lower American River, and a resilient response to climate change for decades to come.



Invested in Our Future

The following are involved in negotiating Water Forum 2050

Business Caucus

AKT Development
Associated General Contractors*
North State Building Industry Association*
Sacramento Association of Realtors*
Sacramento Metropolitan Chamber of Commerce*
Sacramento Regional Builders Exchange (SRBX)
Green Acres Nursery & Supply

Environmental Caucus

Environmental Council of Sacramento*
Friends of the River*
Save the American River Association*
Sierra Club Mother Lode Chapter*

Public Caucus

American River Flood Control District
American River Parkway Foundation
City of Rancho Cordova
City of Sacramento*
League of Women Voters, Sacramento County *
Placer County
Sacramento Area Council of Governments
Sacramento Area Flood Control Agency (SAFCA)
Sacramento County*
Sacramento Regional Parks
Sacramento Valley Conservancy
Sacramento Municipal Utility District*

Water Caucus

California American Water*
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City of Folsom*

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Golden State Water Company*
Orange Vale Water Company*
Placer County Water Agency*
Regional Water Authority*
Sacramento Suburban Water District*
Sacramento County Water Agency*
San Juan Water District*

**Denotes an organization that was a signatory to the 2000 agreement.*

For more information contact
Ashlee Casey, Water Forum Executive Director,
at acasey@waterforum.org or (916) 715-4629.

1330 21st Street Suite 103 | Sacramento | CA 95811

WATERFORUM.ORG



DRAFT



Water Forum Agreement 2050

EXECUTIVE SUMMARY

2050

A stronger, modernized Water Forum Agreement to face today's water management challenges and ensure continued success and relevance in the evolving landscape.



WATER FORUM COEQUAL OBJECTIVES

Provide a reliable and safe water supply for the region's economic health and planned development through to the year 2050; and

Preserve the fishery, wildlife, recreational, and aesthetic values of the lower American River.



The WF2050 agreement is a voluntary agreement between signatories that functions through mutual commitments made to support the coequal objectives, implement the guiding principles, and uphold the specific commitments as relevant.



WATER FORUM AGREEMENT

2050

EXECUTIVE SUMMARY

The lower American River is an essential part of life in the Sacramento region. It provides drinking water to nearly 2 million people, is home to 43 species of fish, helps protect Sacramento-area communities from floods, and offers invaluable recreational and aesthetic value.

The original Water Forum Agreement was a bold experiment. People with vastly different views on the best uses of water agreed to work together toward mutual goals. Water agencies, environmental organizations, business groups, and other interested parties negotiated a 30-year plan for how the American River basin's water would be managed and protected. The aim was to reduce the persistent conflicts over water resources that had historically plagued the region. In 2000, 40 agencies, organizations, citizen groups, and businesses came together to sign the landmark Water Forum Agreement, a visionary long-term plan created to balance the long-term reliability of the region's water supplies, the health of the American River, and the economic vitality for the region.

Now, after 25 years of successful cooperation, the region is advancing the next generation of water management: **Water Forum 2050 (WF2050)**.

The renewed and updated WF2050 maintains the foundational coequal objectives from the original Agreement:



Provide a reliable and safe water supply for the region’s economic health and planned development through to the year 2050; and
Preserve the fishery, wildlife, recreational, and aesthetic values of the lower American River.

WF2050 is designed to balance these priority goals while addressing new challenges such as climate change and economic pressures. It remains grounded in collaboration among a diverse group of businesses, citizen groups, environmentalists, water managers, and local governments in Sacramento, Placer, and El Dorado counties.

The Challenge of Climate Change

Water Forum members recognize that **climate change** presents the most significant threat to achieving the coequal objectives. Key risks include:

- Accelerated decline of salmonids, recreation, and water quality due to decreased flows and increased river temperatures in the lower American River.
- Decreased reliability of the region’s urban water supply due to changes in hydrology, and increased strain on statewide water project operations.
- Increased threat of external claims for American River water due to water-shortage pressure elsewhere in the state.
- Increased drying of soils and plants due to higher temperatures.
- Increased need for overall regional water resilience due to evolving regulatory requirements.

WF2050 provides a collaborative path forward in the face of these challenges—one that supports and drives investments in projects and programs to build regional resiliency and addresses current and emerging water management challenges, while safeguarding the region’s environmental and economic health for future generations.

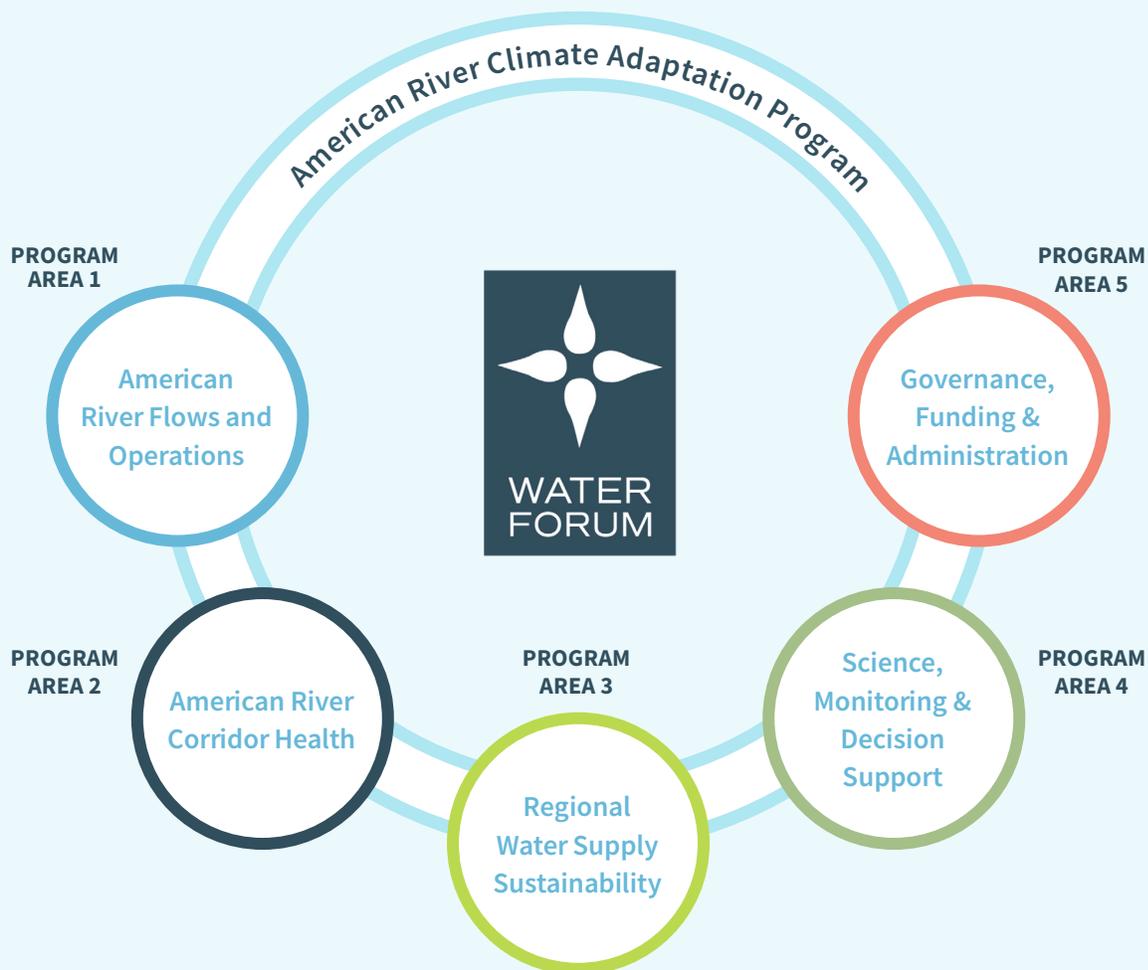
Program Areas and Strategic Framework

WF2050 is presented in five key **Program Areas**: (1) American River Flows and Operations, (2) American River Corridor Health, (3) Regional Water Supply Sustainability, (4) Science, Monitoring, and Decision Support, and (5) Governance, Funding, and Administration.

These Program Areas are designed to support the **coequal objectives** and incorporate many elements from the expiring agreement while adapting to meet the region’s evolving needs over the next 25 years. Each Program Area outlines specific guiding principles, commitments, and activities directed to its corresponding Program Area.

Additionally, WF2050 introduces the **American River Climate Adaptation Program** (ARCAP), an ambitious cross-cutting program intended to make additional volumes of water—referred to as ARCAP Water—available to support both environmental and supply objectives. ARCAP enhances the five Program Areas by voluntarily linking agencies, infrastructure, and policies so that water is managed by agencies to be available when and where it’s needed which helps preserve cold water in the American River for fish and protects future supply.

Following are brief summaries of ARCAP and each of the five Program Areas.



American River Climate Adaptation Program

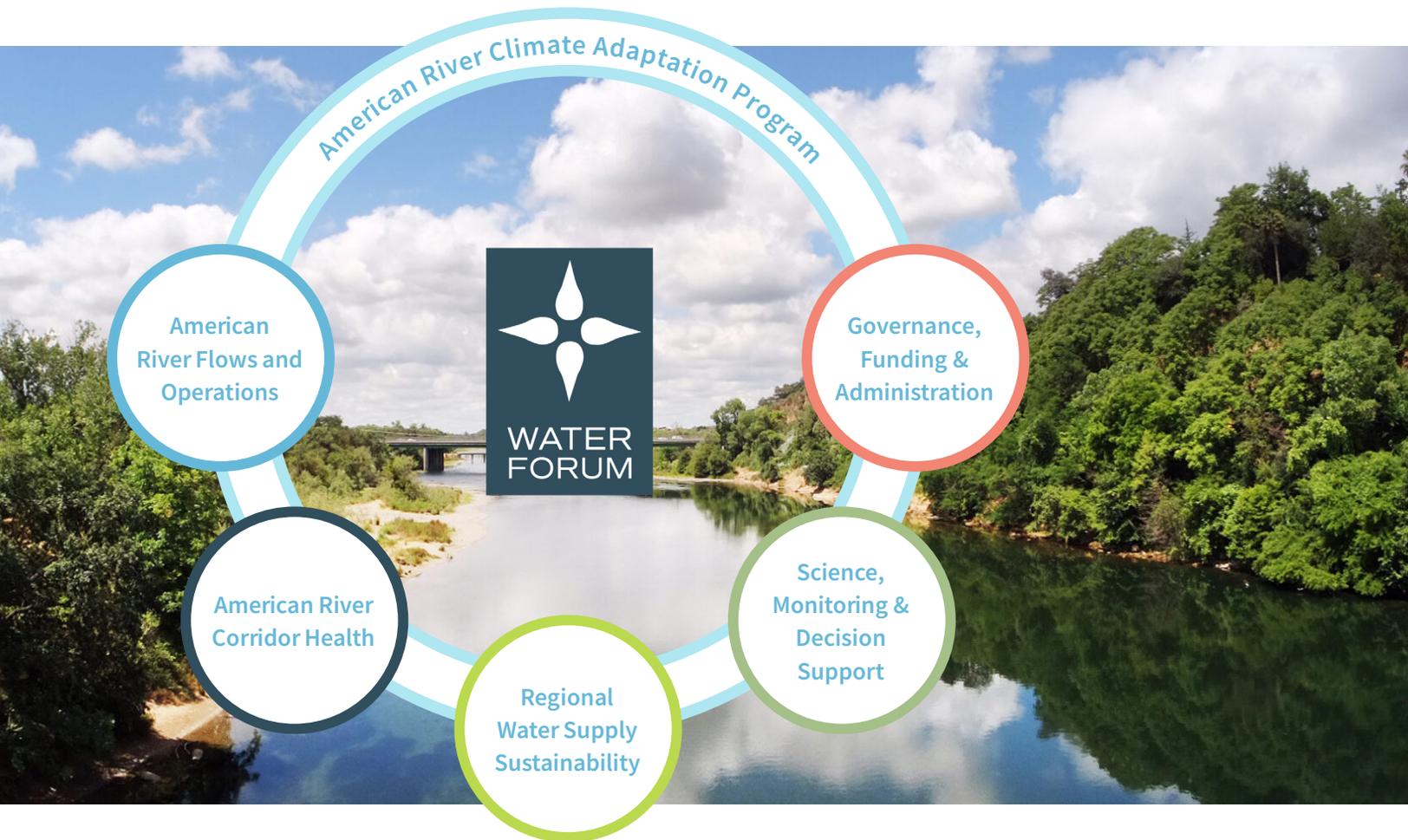
The **American River Climate Adaptation Program (ARCAP)** is a cornerstone of WF2050, designed to create a dedicated, measurable supply of water—referred to as *ARCAP Water*—that can be deployed strategically to protect both water supply reliability and river health under increasingly variable climate conditions.

This cross-cutting program expands the region’s ability to adapt by coordinating and aligning new and existing efforts such as groundwater recharge, source shifting, conservation, and flexible reservoir operations. Together, these strategies aim to store more water in wet years and make it available when it’s needed most—during droughts, critically dry conditions, or times when fish and wildlife require cooler flows in the lower American River.

Several important issues need to be addressed before ARCAP is operational. To implement ARCAP, the Water Forum commits to the actions and activities below:

- **Technical, Operational, Regulatory, and Legal Issues:** Several issues must be resolved before the ARCAP can come to fruition. ARCAP will develop a process for identifying and analyzing issues required for implementation.
- **External Engagement Strategy:** The ARCAP will require partners beyond the signatories to WF2050 to be successful. ARCAP includes sustained efforts to communicate with potential partners to maximize the probability of success.
- **Coordination, Management, and Implementation of ARCAP Water:** The implementation and management of *ARCAP Water* will be coordinated with regional and external partners.
- **Program Review and Refinement:** It will be necessary to periodically evaluate and refine the ARCAP given its scope and complexity. A work group will be established to oversee and guide

the ongoing work for ARCAP. A workplan, including a budget and scope of work, will be reviewed and updated annually.



ARCAP aims to better manage water in the face of climate by voluntarily linking agencies, infrastructure, and policies—creating a truly regional water system where water is available when and where it’s needed, and cold water is preserved in the American River for fish and future supply.

Developing and implementing the ARCAP will be a long-term endeavor, but it will progress incrementally to build confidence and support with early implementation resulting in collective successes.

Program Area 1

American River Flows and Operations

The first Program Area focuses on managing **American River Flows and Operations (ARFO)**. Temperature models project that river temperatures under climate change will routinely exceed suitable ranges for resident salmonids for nearly half of the year, creating unhealthy, or even lethal, conditions for fish. In addition, changes in hydrology, with more extremes in dry and wet conditions, are expected to challenge water storage at Folsom Reservoir. Targeted and creative solutions will be needed to maintain the lower American River's health while providing regional water supply sustainability.

Key strategies include:

- **Flow Management Standard (FMS):** A foundational element of WF2050, the FMS provides guidelines for operations of Folsom Dam and on the lower American River that help protect river health and preserve water supply reliability, particularly during drought when water supplies are reduced and there are competing demands. FMS contents include minimum reservoir releases based on regional hydrology, storage targets at key times in the year, and temperature management protocols tailored to conditions within any given year.
- **Flood Operations:** Supports enhanced operational flexibility within the American River watershed through improvements in infrastructure and procedures that mitigate impacts of climate change on regional water supply and river temperatures while increasing flood protection for the Sacramento region.
- **Temperature and Other Water Management Infrastructure:** Advocates for projects that contribute to more effective water temperature management, and other important water quality attributes, to protect the river's health.

The flows and river temperatures on the lower American River are directly related to the operations of Folsom Dam, which is operated by the U.S. Bureau of Reclamation (Reclamation). Active relationships with Reclamation and other federal, state, and regional partners will be necessary for the Water Forum to continue promoting its coequal objectives via **American River Flows and Operations**.



Reclamation is the principal implementing agency for operating Folsom Dam releases, storage, and temperature management; state and federal resource agencies also have critical roles in the oversight and regulation of Folsom operations. Active relationships with these external partners are necessary to advocate for changes in operations and infrastructure that support the coequal objectives.

Program Area 2

American River Corridor Health

In the second Program Area, Water Forum partners commit to sustaining an **American River Corridor Health (ARCH) Program** to further improve, recover, enhance, and maintain the lower American River’s natural resources. Building on the success of the habitat program established with the original Water Forum Agreement, the ARCH Program expands to take a multi-faceted approach to lead habitat and science efforts for the lower American River, as well as collaborate with partners to support a thriving river corridor and region.

The ARCH Program includes the following strategies:

- **Project Implementation and Funding Leverage:** Habitat projects support the Water Forum’s coequal objectives, address a vital need on the lower American River, and leverage Water Forum funding, when appropriate, to maximize available local, state, and federal grant funding.
- **Advocacy and Partnerships:** Sustained engagement with partners is a primary tool for the ARCH Program. This applies to both the Water Forum signatories and partners with shared goals supporting Water Forum efforts on the lower American River, as well as advocacy at the local, state, and federal levels to support the coequal objectives.
- **Adaptive Management:** Active and focused planning and adaptive management allows flexibility to address emerging issues and nimbly respond to changing conditions as additional scientific information and funding become available. As such, the **ARCH Program Planning Matrix** is a “living” list of ongoing and potential projects and broader program areas that may address emerging issues, allowing the Water Forum and its partners to seize funding and coordination opportunities as they arise.
- **Urban River Considerations:** The ARCH Program works in a manner that **acknowledges changes in the nature and magnitude of human and societal effects** on the natural resources of the lower American

River. Understanding that the Water Forum does not work in a vacuum, the ARCH Program recognizes the practical realities of working on an urban river corridor that is also designated as a federal and state Wild and Scenic River. The Water Forum is aware of and will continue to work to understand the challenges members and partners face given the tension that exists between the river's ecological importance as a habitat for corridor species, and human usage of the American River Parkway as a recreational amenity and for other purposes.

Although many projects directly implemented under the **ARCH Program** may be focused on habitat, education, science, and decision-support activities, actions that support a robust and healthy river corridor also contribute to water supply reliability and the region's economic vitality.



The ARCH Program is designed to implement native salmonid habitat and multi-benefit natural resource projects within the LAR corridor. Program activities focus on the study and implementation of actions that improve flow and temperature conditions, and habitat quantity and quality for native species along the LAR corridor and broader region.

Regional Water Supply Sustainability

Balancing the coequal objectives to provide a reliable regional water supply and protect the health of the lower American River requires thoughtfully planned, proactive water management that is focused on **Regional Water Supply Sustainability (WSS)**. Since the original Water Forum Agreement was signed, the region has successfully practiced conjunctive use (alternating the use of surface and groundwater supplies based on their availability), and WF2050 aims to support and emphasize these practices to protect the region's groundwater supplies and the health of the lower American River.

Key elements of WF2050's Regional Water Supply Sustainability strategy are:

- **Surface Water Management:** Considerable diversity exists among the regional water purveyors in terms of supply portfolios, locations of diversions, types of entitlements, and amount of growth projected. This presents a variety of opportunities and challenges for supporting the coequal objectives through surface water management. WF2050 establishes principles for surface water management that prioritize alternative supplies to the American River in dry conditions and prioritize surface water in wet conditions. A key feature for implementing these principles is the Purveyor Specific Agreements (PSAs).
- **Groundwater Management and Conjunctive Use:** Groundwater is an essential part of the region's water supply, especially in dry years. Water providers and groundwater management agencies have made significant investments in protecting the quality and quantity of groundwater and to comply with the Sustainable Groundwater Management Act. WF2050 establishes principles to leverage and enhance the collective resources of its signatories to support groundwater sustainability by providing additional opportunities for regional collaboration and information sharing while avoiding

duplicative efforts. A cornerstone of this effort is conjunctive use—the coordinated management of surface and groundwater supplies to improve overall reliability and flexibility. This includes in-lieu recharge during wet years and increased groundwater pumping during dry years to leave more surface water in the river when it is most needed for fish. WF2050 supports principles to enhance conjunctive use practices across the region.

- **Demand Management:** Demand management (actions to manage the consumptive use of water) can contribute to improved water supply reliability while making more water available to support the health of the river. WF2050 establishes principles for demand management and outlines activities to improve regional awareness and understanding of water use trends and implications for the coequal objectives.
- **Dry Times Actions:** During dry conditions, balancing the need to provide a reliable regional water supply and protect the health of the lower American River can be particularly challenging. Careful planning for and diligent coordination and strategy during dry times will be required to ensure that both coequal objectives are supported. WF2050 includes “Dry-Time Actions,” such as prioritizing alternative supplies and consistent messaging, that address signatory commitments specific to dry times. Dry Time Actions also include a process for Water Forum members to conference during times of shortage to confer and work together to identify solutions during such challenging periods.
- **Land Use Decisions:** Water Forum signatories recognize the benefit of coordination between water resources planning and land use decision-making and acknowledge the extensive requirements linking the two through state law. The Water Forum will synthesize and communicate data and information related to water supply and demand to provide a regional overview of trends and projections.



Uncertainty in surface water availability due to climate change, and the associated changes in hydrology, must be carefully weighed when planning to support Water Forum’s coequal objectives under future conditions.

Program Area 4

Science, Monitoring, and Decision Support

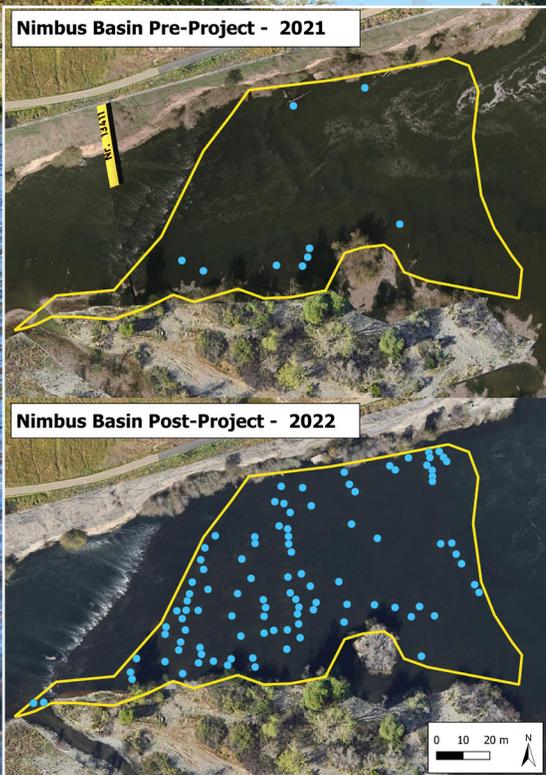
This Program Area provides the technical foundation for the Water Forum’s adaptive management approach and long-term success in meeting its coequal objectives. The Water Forum commits to developing and sustaining a robust **Science, Monitoring, and Decision Support** program to further study, monitor, adaptively manage, co-produce, report, and share relevant data, advocate for scientific rigor, and provide timely and defensible decision support for the effective management of resources along the lower American River corridor in support of the coequal objectives.

Key elements include:

- **Support of Effective River Corridor and Watershed Adaptive Management:** Continue to co-produce and contribute information regarding corridor health and watershed conditions to inform flow and operational discussions, project planning, and support decision-making on the lower American River and region.
- **Maintain Appropriate Scientific Standards:** Standardized, peer-reviewed information and protocols incorporating best available science and methods will be utilized and incorporated where applicable. ARFO and ARCH work on the river and within the watershed will continue to be monitored and documented with the aim of collecting actionable data to be used for adaptive management, reporting, and decision support.
- **Communication and Data Access:** Provide easily accessible and interactive information associated with the work of the Water Forum for the members, public, and agency partners.
- **Metrics and Reporting:** Identifies metrics to be utilized to track and provide transparency in reporting progress toward both coequal objectives and the agreement’s guiding principles. Outlines regular tracking and reporting to share information about the value of the Water Forum’s presence, the organization’s role in the region., and the status of the coequal objectives. Reporting of consistent metrics overtime will

inform adaptive management and decision-making, and will enhance the general understanding of water supply sustainability and river health which fosters trust with interested parties.

- **Partnerships and Collaboration:** The Water Forum will continue to build and maintain data-sharing channels and supportive relationships with partners to support and advance understanding of the Water Forum’s work and status of the coequal objectives and support regional and statewide planning and science efforts, as appropriate.



Sharing well-organized information through open data initiatives and clearinghouses, the Water Forum website, conferences, and special events will support the Water Forum’s reputation for producing reliable, credible, and rigorous technical information to share publicly.

Program Area 5

Governance, Funding, and Administration

The final Program Area addresses **Governance, Funding, and Administration (GFA)**, the structure and mechanisms necessary to implement and sustain WF2050 over its 25-year term.

Core aspects include:

- **Governance:** The Water Forum’s governance structure is intended to support programs through the 25-year life of WF2050. The Governance description provides guiding principles to maintain the long-term integrity and efficacy of the Water Forum as an interest-based organization and documents its governance structure, decision-making process, external representation, implementation partners, and the importance of community outreach and engagement.
- **Funding:** Addressing the Water Forum’s coequal objectives requires a significant investment of time and financial resources by its partners. The Funding description provides guiding principles for budgeting and funding activities and documents the budget process, sources and cost-allocation methodologies, and five-year progress reviews.
- **Administration:** The Water Forum is administered under the auspices of the City of Sacramento. The Administration description addresses the administrative structure, reporting and monitoring, changed conditions and amendments to WF2050, legal considerations, and land use decisions.



Water Forum Governance Structure

Water Forum Plenary

Plenary: Main decision-making and information-sharing body for the Water Forum and sets policy direction for staff.

Business
Caucus

Environmental
Caucus

Public
Caucus

Water
Caucus

Caucuses: Coalesces diverse interests in the region with a common interest and drive to work collaboratively to further the coequal objectives.

Coordinating
Committee

Other Committees
and Workgroups

Coordinating Committee: Provides fiscal oversight and guidance for the Water Forum, including working closely with staff on the annual budget process and recommending a proposed budget to the Water Forum Plenary for approval.

Water Forum Staff

Other Committees: Facilitate the accomplishment of the WF2050's program elements and annual priorities. Standing committees have a specific focus and work plan aligned with a major Program Area.

Companion Documents

WF2050 concludes with a description of overarching Caveats and Assurances, Purveyor Specific Agreements, and the following Appendices:

- **Appendix 1:** Advancing the Seven Elements of the First Water Forum Agreement
- **Appendix 2:** American River Climate Adaptation Program (ARCAP) Two-Year Workplan
- **Appendix 3:** Engagement with the U.S. Bureau of Reclamation
- **Appendix 4:** List of Temperature Management Projects and Programs
- **Appendix 5:** American River Corridor Health (ARCH) Program Planning Matrix
- **Appendix 6:** Declaration of Full Appropriation Context
- **Appendix 7:** Sacramento Groundwater Authority Bridge Document
- **Appendix 8:** Water Supply Sustainability (WSS) Demand Management Actions
- **Appendix 9:** Metrics and Reporting Table
- **Appendix 10:** Water Forum and Department of Utilities Memorandum of Understanding
- **Appendix 11:** Five- and One-Year Budget for Water Forum
- **Appendix 12:** Cost Allocation Method Description
- **Appendix 13:** Interagency Agreement for Water Forum Administration

Acknowledgments

Thank you to the organizations and their representatives who devoted countless hours to participating in Water Forum 2050 negotiations. The Water Forum would not be possible without the dedication of its members.

Business Caucus

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Associated General Contractors*
North State Building Industry Association*
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1330 21st Street Suite 103
Sacramento, CA 95811

waterforum.org





Water Forum 2050

Securing Our Water Supplies and Protecting the Lower American River





Water Forum 2050: Vision and Goals



Coequal Objectives:

Provide a reliable and safe water supply for the region's economic health and planned development through to the year 2050; and

Preserve the fishery, wildlife, recreational, and aesthetic values of the lower American River

WATER FORUM | Securing Our Water Supplies and Protecting the Lower American River

A Legacy of Regional Collaboration



- 40 agencies and organizations united around shared goals: Protecting our water supplies and the lower American River
- 25+ years of building trust, resolving conflicts, and investing in long-term sustainability



The Impact of Water Forum 2000

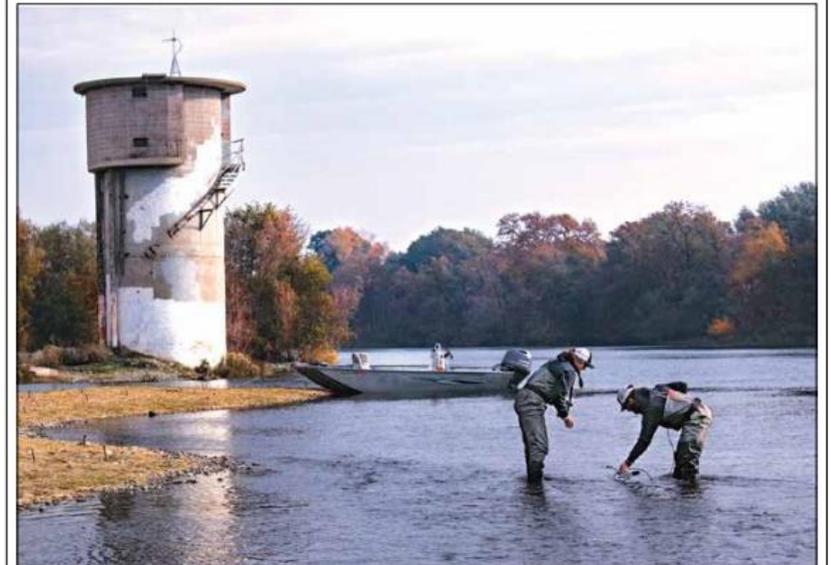


Carmichael Times

VOLUME 45 • ISSUE 1 *Serving Carmichael & Sacramento County since 1981* JANUARY 5, 2024

- Led significant habitat enhancements and a science-based flow standard for the LAR
- Gained reputation as leading scientific voice on the LAR
- Created a strong regional culture of trust, collaboration, and transparency

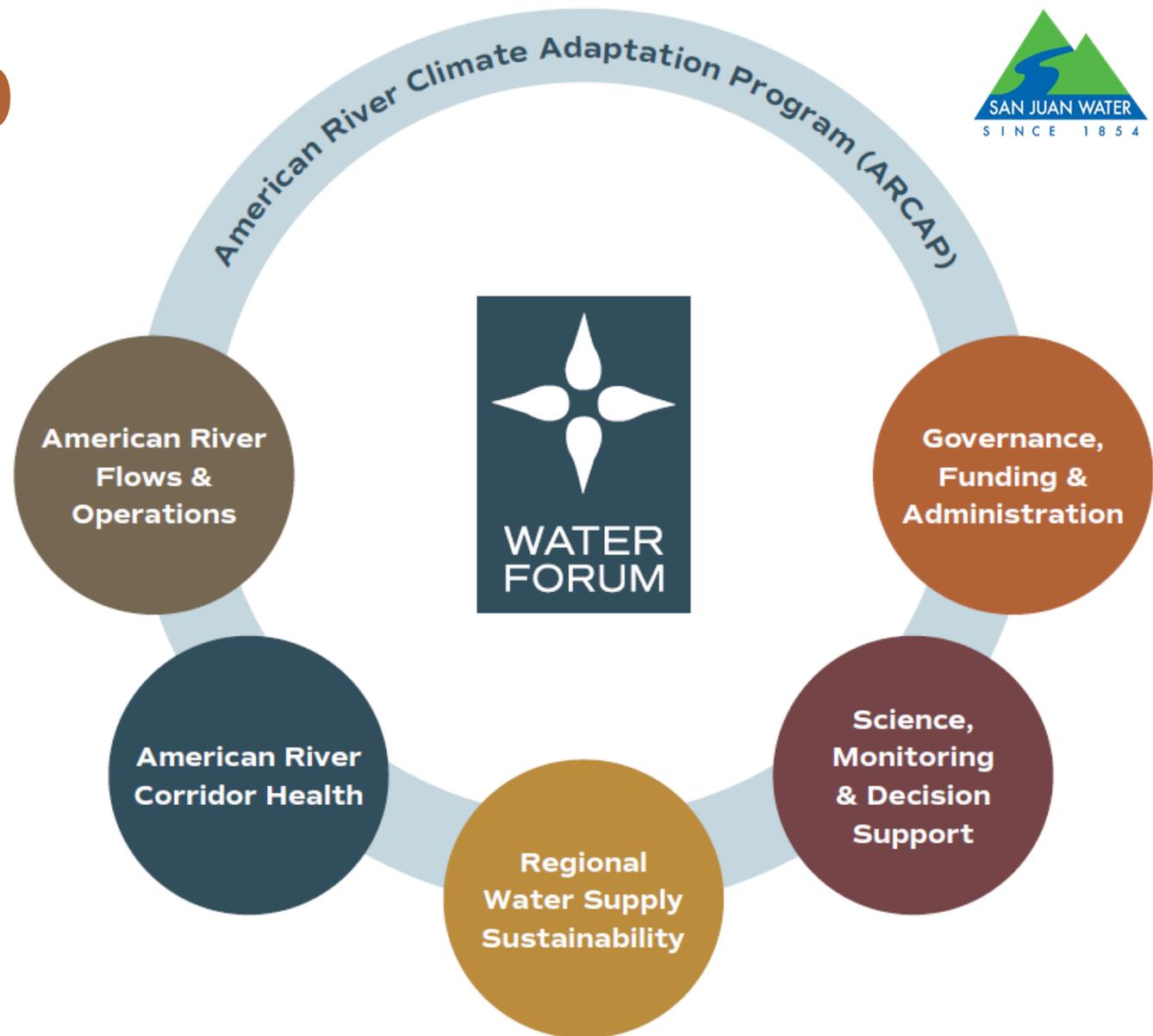
New Salmon Successes



Carmichael's iconic water tower is a sentinel near a newly established salmon nesting habitat near Ancil Hoffman Park. Biologists Maeghen Wedgeworth and Matt Ziemer drop markers prior to measuring underwater nests.

Water Forum 2050 Program Areas

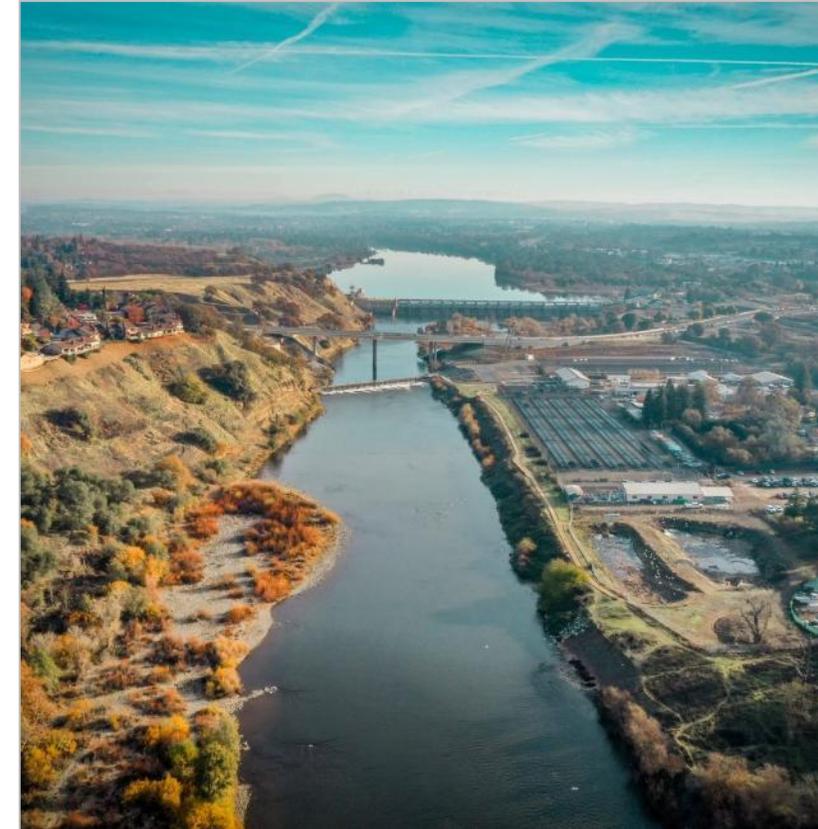
- Addresses critical water management issues through prism of climate adaptation
- *Continues and modernizes* the work of the Water Forum
- A framework for:
 - Collaboration
 - Action
 - Adaptive Management
 - Regional Planning



American River Flows and Operations



- Maintain and implement the Water Forum’s Flow Standard—sets *targets for minimum river flows and cold-water storage*
- Advocate for flexible, multi-benefit flood operations
- Support investments in infrastructure to manage water temperatures and quality
- Strengthen coordination with Reclamation and other federal and State partners



Regional Water Supply Sustainability

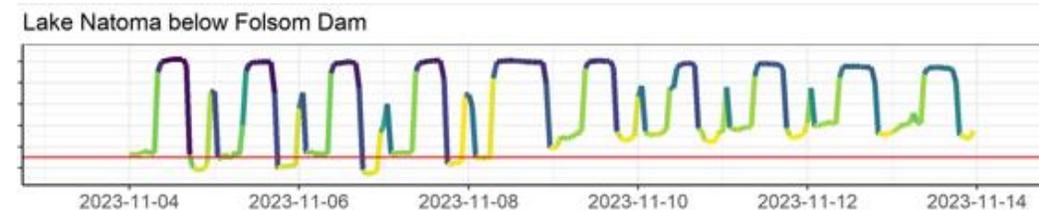
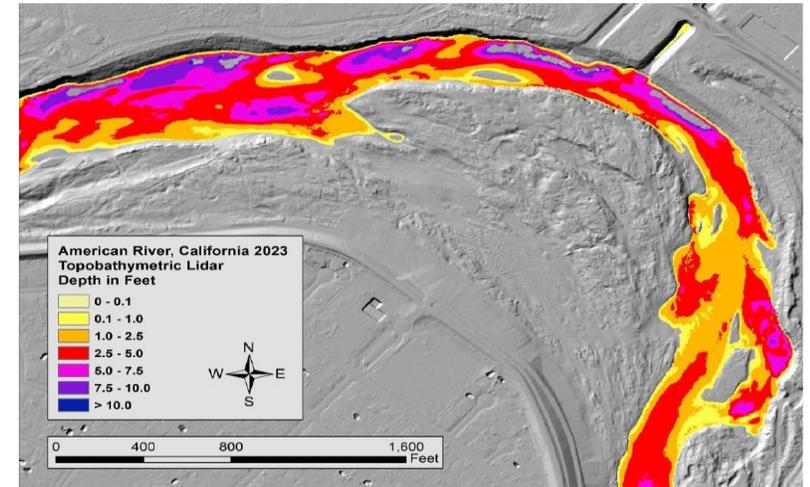


- Support integrated management of surface and groundwater > strengthen regional conjunctive use efforts
- Incorporates agency “Dry Time Actions” to balance river health and supply reliability, and facilitate enhanced coordination
- Promote alignment of water resource planning with regional land use decisions



Science, Monitoring, and Decision Support

- Develop data to support effective regional decision-making > build trust with partners
- Cutting-edge river science initiatives and special studies advance knowledge
- Data sharing promotes transparency, collaboration and public awareness
- Water Forum key partner for Healthy Rivers habitat/science program on American River



Governance, Finance, and Administration

- Promote the “Water Forum Way”
- Maintain a strong, representative governance structure
- Ensure sustainable funding, shared costs, and clear accountability
- Support public engagement, transparency, and long-term commitment



SJWD Purveyor Specific Agreement



- Affirms commitment to meet mandated demand reduction requirements
- Affirms implementation of Water Shortage Contingency Plans when triggered
- Includes conceptual WF support for future SJWD water supply reliability projects and associated rate requirements for such investments



San Juan's Funding \$upport

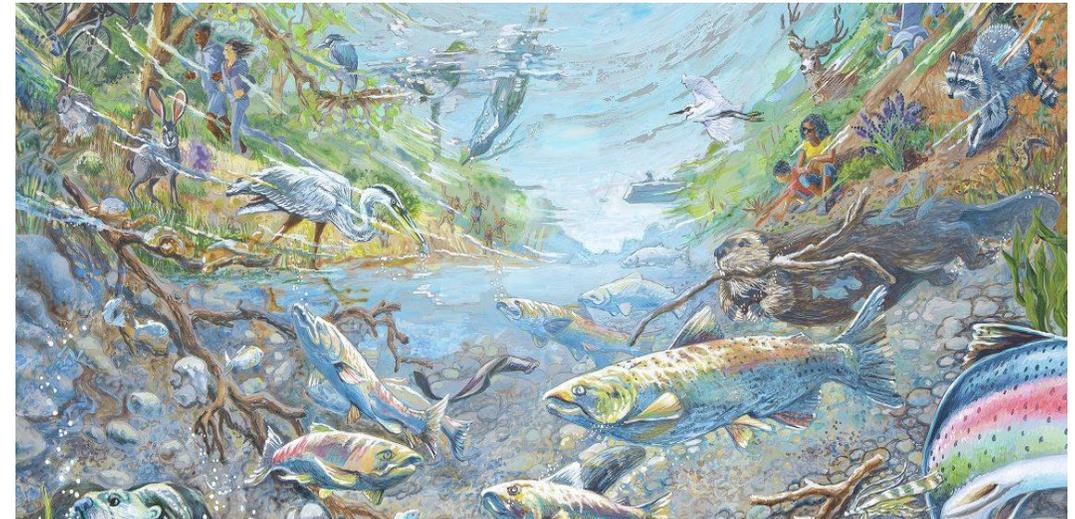


- FY 25/26 funding contribution approved by Board in May 2025
- SJWD-R (including Folsom-Ashland) = \$106,938 > Approx 5.4% of total budget > \$1.973M
- SJWD, CHWD, FOWD combined = 2nd largest funding contributors



Non-Contractual Voluntary Agreement

“This MOU and the attached Water Forum 2050 Agreement are intended to embody general principles agreed upon between and among the signatories. Still, they are not intended to, and do not, create contractual relationships, rights, obligations, duties, or remedies enforceable in a court of law by, between, or among the signatories or any third parties.”



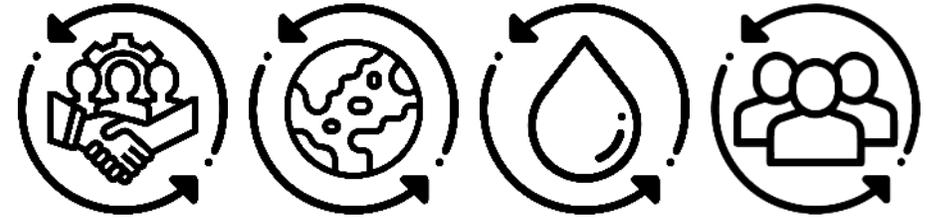
Support Water Forum 2050

- Build on 25+ years of successful regional collaboration
- Help protect the region's water future and various public benefits of the lower American River
- Maintain Water Forum capacity to produce best available science
- Need Water Forum for American River Healthy Rivers habitat/science program



Water Forum 2050 Participants

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City of Rancho Cordova

City of Sacramento*
League of Women Voters, Sacramento County*
Placer County
Sacramento Area Council of Governments
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Sacramento County Water Agency*
San Juan Water District*

**Denotes an organization that was a signatory to the 2000 agreement*



STAFF REPORT

To: Board of Directors
From: Adam Larsen
Date: December 17, 2025
Subject: Board Compensation Review

RECOMMENDED ACTION

Staff recommends that the Board discuss the current 8-day compensation limit and provide direction to staff if the Board desires to pursue policy amendments.

BACKGROUND

Board Policy BOD-2.2 Compensation and Reimbursement for Directors establishes the parameters under which Directors may receive compensation for attendance at Board and committee meetings, as well as for service rendered at the request of the Board. The current policy provides compensation of \$200 per day for each day's qualifying service.

State law permits Directors to be compensated up to 10 days per calendar month for attendance at Board meetings or for service rendered as a Director. However, the District's current policy limits compensation to 8 days per calendar month.

The policy also expresses the District's interest in having Directors remain informed about matters of relevance to the District and to represent the District at regional and industry meetings.

SUMMARY

This item is being presented for discussion only. As noted above, while applicable law allows compensation for up to 10 meetings (days) per month, the District's adopted policy currently limits compensated meetings to 8 days.

Increasing the maximum number of compensated days from 8 to 10 could:

- Allow Directors to participate more fully in regional meetings, committees, and activities that enhance the District's presence and advocacy.
- Improve engagement and representation in interagency collaboration and regional policy development.
- Align District policy more closely with the maximum allowance provided under state law, while still permitting the Board to manage participation through existing procedures and oversight.

This discussion is intended to provide the Board with an opportunity to consider whether the current 8-day limit continues to meet the District's needs or whether adjusting the limit to 10 days would better support the District's strategic and regional participation goals.

If, following discussion, the Board wishes to modify Policy BOD-2.2 to reflect a different limit on compensated days, or to make any related policy changes, the Board must provide direction to staff to return at a future meeting with:

- Recommended policy revisions, and
- A draft amended policy for formal consideration and approval.

No action is requested at this time beyond Board discussion and direction.

STAFF REPORT

To: Board of Directors

From: Donna Silva, Director of Finance and Human Resources

Date: December 17, 2025

Subject: Elimination of January 1, 2026, Retail Water Rate Increases

RECOMMENDED ACTION

Adopt Resolution 25-15 eliminating the January 1, 2026, retail rate increases.

BACKGROUND

On July 16, 2025, after months of deliberation, and following the noticing and public hearing requirements of Proposition 218, the Board approved the following four-year Retail rate schedule:

	Current	Proposed Implementation Dates			
		July 1, 2025	Jan. 1, 2026	Jan. 1, 2027	Jan. 1, 2028
Overall Rate Revenue Increase -->		1%	2%	2%	2%
Daily Base Charges					
Up to 1" meter	\$2.92	\$2.94	\$3.00	\$3.06	\$3.12
1 1/2" meter	\$7.34	\$7.51	\$7.66	\$7.81	\$7.97
2" meter	\$11.61	\$11.89	\$12.13	\$12.37	\$12.62
3" meter	\$21.54	\$22.12	\$22.56	\$23.01	\$23.47
4" meter	\$35.72	\$36.73	\$37.46	\$38.21	\$38.97
6" meter	\$71.18	\$73.25	\$74.72	\$76.21	\$77.73
8" meter	\$113.73	\$117.09	\$119.43	\$121.82	\$124.26
Water Usage Charge (\$/CCF)					
All water usage	\$1.07	\$1.08	\$1.10	\$1.12	\$1.14
Daily Private Fire Line Rates*					
4" line	\$1.09	\$1.91	\$1.97	\$2.03	\$2.09
6" line	\$1.28	\$2.19	\$2.26	\$2.33	\$2.40
8" line	\$1.42	\$2.48	\$2.55	\$2.63	\$2.71
10" line	\$1.55	\$2.73	\$2.81	\$2.89	\$2.98
12" line	\$1.70	\$2.93	\$3.02	\$3.11	\$3.20

The rate schedule was based upon the findings of the 2024 Retail Water Rate Study Report which incorporated a long-term financial plan and cost of service. The financial plan was generally based upon the Fiscal Year 2024-25 Adopted Operating Budget and the 10-Year Capital Improvement Plan (CIP) which was based on the most recent Retail Master Plan, as reduced by the Board of Directors. This was the most recent financial data available at the time the study was performed.

Subsequent to Board adoption of the 4-year rate schedule, the Director of Finance presented the final budget to actual analysis for Fiscal Year 2024-25 noting that due to higher than anticipated revenues, and lower than expected expenses, net income in the Retail Operating Fund was \$2,240,805 greater than anticipated in the budget, which formed the basis for the Retail Financial Plan. The Board asked staff to investigate whether the previously approved January 1, 2026, rate increases could be lowered due to this favorable financial result in the operating fund. The Board also asked staff to provide a list of capital projects that were deferred and the actual savings incurred.

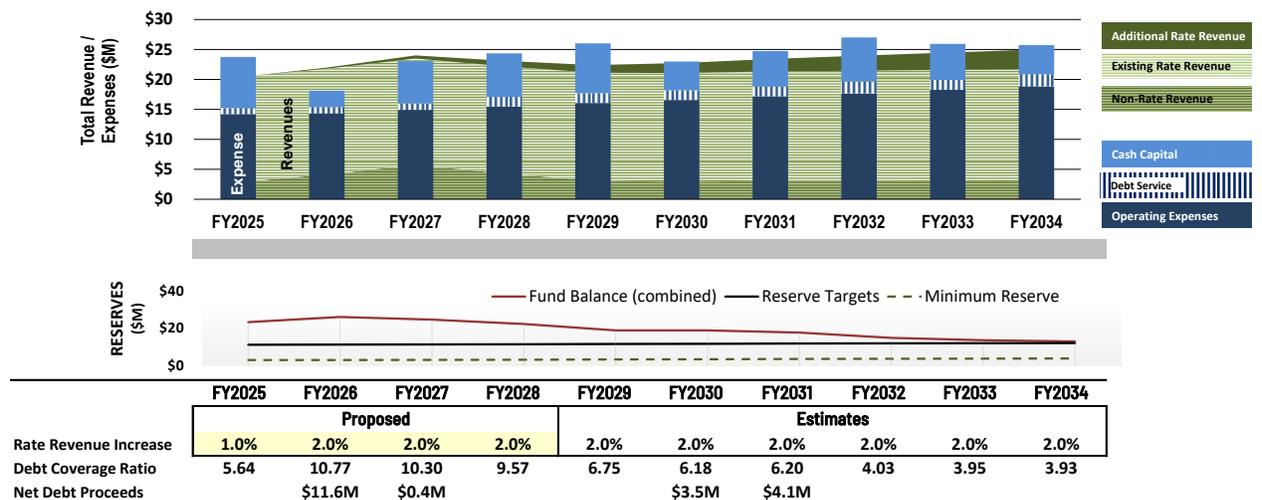
Staff provided the District’s rate consultant with the final numbers from Fiscal Year 2024-25 and requested the financial model be updated with the Fiscal Year 2024-25 actual numbers in place of the adopted budget.

After analyzing the financial plan, budget and actual, it was determined that capital costs were \$466 thousand higher than anticipated in the financial plan, operating and capital revenues were \$578 thousand higher than assumed in the plan, and operating expenses were \$1.2 million less than assumed in the financial plan for a net impact of a \$2.13 million surplus, assumed to be achieved each subsequent year in the financial plan.

The Board had previously removed funding for a new Administration Building from the CIP. However, additional office space is needed. The Administration Building is at least 3 offices short for existing staff and lacks a functional break room. Previous facility needs analysis indicated modifications could be made to the Administration Building for approximately \$784,000.

The original financial forecast assumed \$19.6 million in debt issuance through FY 2031 and 2% rate increases per year through FY 2034 with reserves brought down to the target level at the end of the 10-year forecast period. See below:

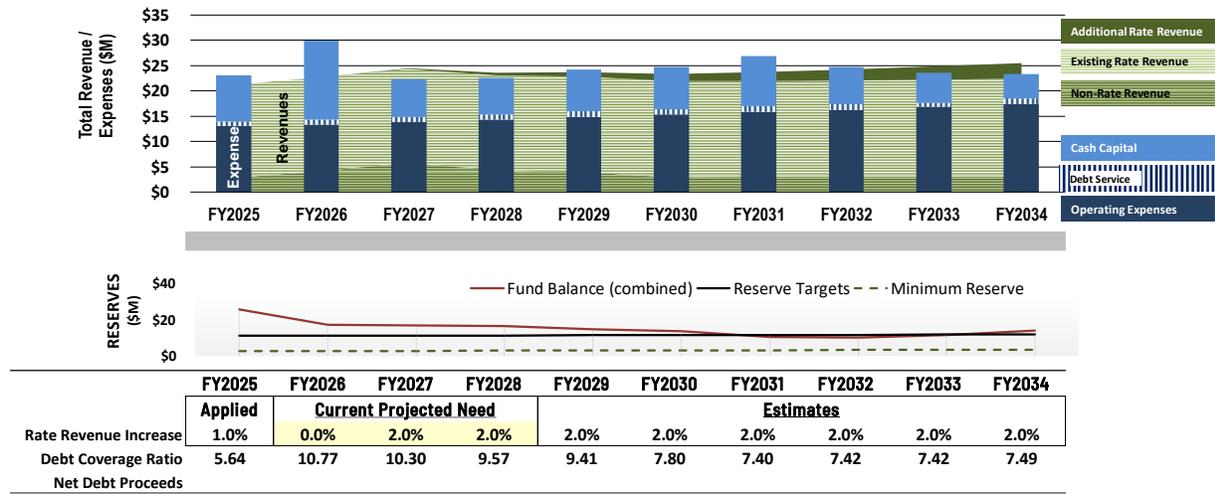
Financial Forecast – Adopted (for reference)



Assuming the financial plan assumptions hold into the future, including assumptions about water demand (hold steady), cost of benefits such as health care, insurance

premiums, etc., and that there is no impact to rate revenues from any potential changes to the rate structure, the additional \$2.1 million per year has a substantial impact on the District’s reserves. So much so, that the District could eliminate the January 2026 rate increases, build the needed improvements to the Administration Building and likely cash fund both the Kokila Reservoir and the Cavitt Stallman Pipeline, effectively achieving full “pay-go” status. See below:

Updated Financial Forecast – Eliminate January 2026 rate increases and eliminate debt (PayGo achieved) (based on current available data)

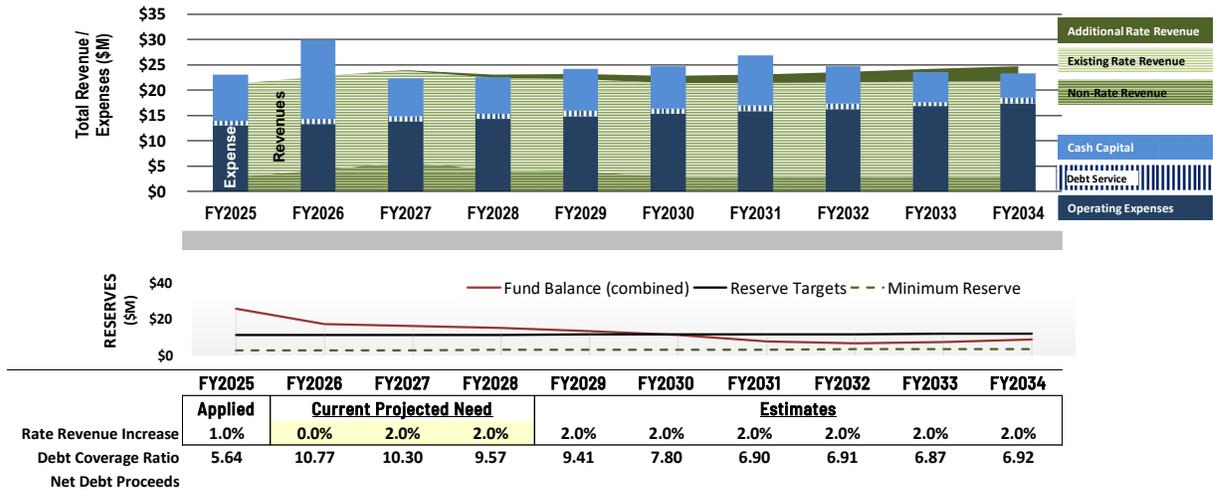


The updated financial forecast shows the District could eliminate the 2% rate increases approved for enactment on January 1, 2026. Doing so would reduce annual revenues by approximately \$372,000 per year, or \$3.348 million over the remaining 9 years in the plan. As a result, reserves would be down to the target level in FY 2031, 3 years earlier than planned. However, there would still be sufficient revenues for the District to expand the Administration Building and likely pay cash for the Kokila and Cavitt Stallman projects, saving ratepayers money over the long term. Paying cash for Kokila Reservoir saves the ratepayers approximately \$3.8 million in interest expense over the next 30 years. Paying cash for Cavitt Stallman Pipeline will save the ratepayers approximately \$2.6 million over 30 years. Combined, the 30-year savings would be \$6.4 million.

The District has been working towards achieving Pay-Go status for over 10 years. Now that it has been achieved the District can continue to approve multi-year rate schedules (to control costs by limiting consulting costs and the cost of Prop 218 Public Hearings) but should update the forecast annually with the actual results from the previous fiscal year to ensure scheduled rate increases are needed.

The financial forecast currently assumes no change in water demand. Because the fixed portion of the rate is not in full alignment with the fixed costs of operations, a decline in water sales would have a negative impact on the Retail division’s financial position. For example, if water demand were to fall by 10% in FY 26-27, the long-term financial forecast would look like this:

Financial Forecast – With 10% decrease in water usage



If demand were to fall by 10%, Retail reserves would likely fall below target levels in FY 2031 and not fully recover by the end of the forecast period.

Per the terms of the loan agreement, the District has until December 30, 2028, to draw down funds on the Kokila Reservoir SRF loan. Based on the results of the updated financial forecast, staff will not draw down any loan funds in FY 2025-26 and will continue to update the financial forecast annually to determine if this debt will be needed based on actual financial results.

Attachments:
Resolution 25-15

RESOLUTION NO. 25-15

**A RESOLUTION OF THE BOARD OF DIRECTORS
OF THE SAN JUAN WATER DISTRICT
REDUCING THE PREVIOUSLY APPROVED JANUARY 2026 RETAIL WATER RATE
INCREASES**

WHEREAS, on July 16, 2025, the Board adopted Resolution No. 25-10 approving the following 4-year retail water rate schedule, based on a rate study prepared by Hildebrand Consulting, Inc., dated March 27, 2025 (the "Rate Study"),

	<u>Overall</u> Rate Revenue Increase:	1%	2%	2%	2%
		Proposed Implementation Dates			
	Current	July 1, 2025	Jan. 1, 2026	Jan. 1, 2027	Jan. 1, 2028
Overall Rate Revenue Increase -->		1%	2%	2%	2%
Daily Base Charges					
Up to 1" meter	\$2.92	\$2.94	\$3.00	\$3.06	\$3.12
1 1/2" meter	\$7.34	\$7.51	\$7.66	\$7.81	\$7.97
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3" meter	\$21.54	\$22.12	\$22.56	\$23.01	\$23.47
4" meter	\$35.72	\$36.73	\$37.46	\$38.21	\$38.97
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8" meter	\$113.73	\$117.09	\$119.43	\$121.82	\$124.26
Water Usage Charge (\$/CCF)					
All water usage	\$1.07	\$1.08	\$1.10	\$1.12	\$1.14
Daily Private Fire Line Rates*					
4" line	\$1.09	\$1.91	\$1.97	\$2.03	\$2.09
6" line	\$1.28	\$2.19	\$2.26	\$2.33	\$2.40
8" line	\$1.42	\$2.48	\$2.55	\$2.63	\$2.71
10" line	\$1.55	\$2.73	\$2.81	\$2.89	\$2.98
12" line	\$1.70	\$2.93	\$3.02	\$3.11	\$3.20

and;

WHEREAS, the Rate Study was based on a financial projection that generally relied upon the adopted Fiscal Year 2024-2025 budget, which was the most recent financial information available at the time, and;

WHEREAS, at the November 19, 2025, Board meeting staff presented the actual results of Fiscal Year 2024-25 operations and capital program spending which were better than what was projected in the financial plan and indicated additional net annual revenues of \$2.1 million, and:

WHEREAS, the Board directed staff to determine if the previously approved January 1, 2026, rate increases could be reduced based upon favorable financial performance, resulting in staff working with Hildebrand Consulting, Inc., to update the financial projection, and;

WHEREAS, the update to the financial plan demonstrates that the January 2026 rate increases are not needed to provide water services to the affected classes, and;

WHEREAS, recital 7(2) of Resolution 25-10 states that the Board can review each subsequent year's proposed increases at least 60 days before its January 1 effective date and consider whether it is necessary to enact the increases as adopted or to adjust the increases consistent with applicable law and District financial covenants and revenue requirements. In no event shall any increase result in rates that exceed the cost of providing retail water service, including ensuring compliance with all applicable debt coverage covenants and accrual of prudent reserves, and:

WHEREAS, the Board is not legally limited to performing such review within 60 days prior to the effective date of the rate increases.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of San Juan Water District as follows:

1. The above recitals are hereby made findings of the District Board of Directors and are incorporated herein.
2. Recital 7 (2) of Resolution 25-10 is hereby amended to state "review each subsequent year's proposed increases prior to enactment and consider whether it is necessary to enact the increases as adopted or to adjust the increases consistent with applicable law and District financial covenants and revenue requirements. In no event shall any increase result in rates that exceed the cost of providing retail water service, including ensuring compliance with all applicable debt coverage covenants and accrual of prudent reserves".
3. The January 1, 2026, approved rate increases are hereby eliminated.

PASSED AND ADOPTED by the Board of Directors of the San Juan Water District on the 17th day of December 2025, by the following vote:

AYES: DIRECTORS:
NOES: DIRECTORS:
ABSENT: DIRECTORS:

EDWARD J. "TED" COSTA
President, Board of Directors

ATTEST

TERI GRANT
Clerk of the Board

STAFF REPORT

To: Board of Directors
From: Adam Larsen
Date: December 17, 2025
Subject: Retail Rate Structure Analysis

RECOMMENDED ACTION

Discuss and provide direction on whether to proceed with a retail rate structure analysis, or whether to maintain the current approach given the District's strong financial performance and the independent confirmation by the rate consultant and Proposition 218 experts that the existing structure is justified, commonly used by other water agencies in California and legally defensible.

BACKGROUND

Following the District's recent financial review, staff is pleased to report that the District seems to have successfully achieved the Board's long-standing goal of operating on a full pay-as-you-go (PAYGO) basis. This significant accomplishment reflects years of disciplined financial management, conservative budgeting, and responsible rate-setting.

In conjunction with this achievement, staff also recommended eliminating the previously scheduled January rate increase, as the District's financial strength no longer requires the adjustment. This represents an unprecedented period of financial stability for the District.

Given this success, Director Zamorano has requested that the Board discuss and consider whether initiating a retail rate structure analysis is necessary, particularly in light of the District's positive financial performance and the proven effectiveness of the current rate structure.

SUMMARY

Given the District's unprecedented financial success, the Board should thoughtfully consider whether a full retail rate structure analysis is needed. The current structure has proven successful, compliant, and stable. Modifying a rate structure that is working well, particularly after independent validation, may introduce unnecessary risk and rate volatility or undermine a strategy that is producing excellent results.

Given these achievements, the Board may determine that maintaining the current, successful rate structure is the most prudent course until circumstances change.

STAFF REPORT

To: Board of Directors
From: Adam Larsen, General Manager
Date: December 17, 2025
Subject: General Manager’s Monthly Report (November)

RECOMMENDED ACTION

For information only, no action requested.

TREATMENT PLANT OPERATIONS

Water Production

Item	November 2025	November 2024	Difference
Monthly Production AF	2,486	2,854.30	-14.81%
Daily Average MG	27.01	30.02	-11.14
Annual Production AF	41,497.85	48,866.88	-17.76

Water Turbidity

Item	November 2025	October 2025	Difference
Raw Water Turbidity NTU	1.72	2.25	-30.81%
Treated Water Turbidity NTU	0.015	.016	-6.67 %
Monthly Turbidity Percentage Reduction	99.13 %	99.28 %	

*Folsom Lake Reservoir Storage Level AF**

Item	2025	2024	Difference
Lake Volume AF	455,875	332,127	27.15 %

AF – Acre Feet

MG – Million Gallons

NTU – Nephelometric Turbidity Unit

* Total Reservoir Capacity: 977,000 AF

Other Items of Interest:

- None

SYSTEM OPERATIONS

Distribution Operations:

Item	November 2025	October 2025	Difference
Leaks and Repairs	3	7	-4
Mains Flushed	0	44	-44
Valves Exercised	0	0	0
Hydrants Maintenance	0	0	0
Back Flows Tested	19	49	-30
Customer Service Calls	27	37	-10

Distribution System Water Quality:

Water Quality Samples Taken	# Failed Samples	Supporting Information
40 Lab 24 In-House	0	

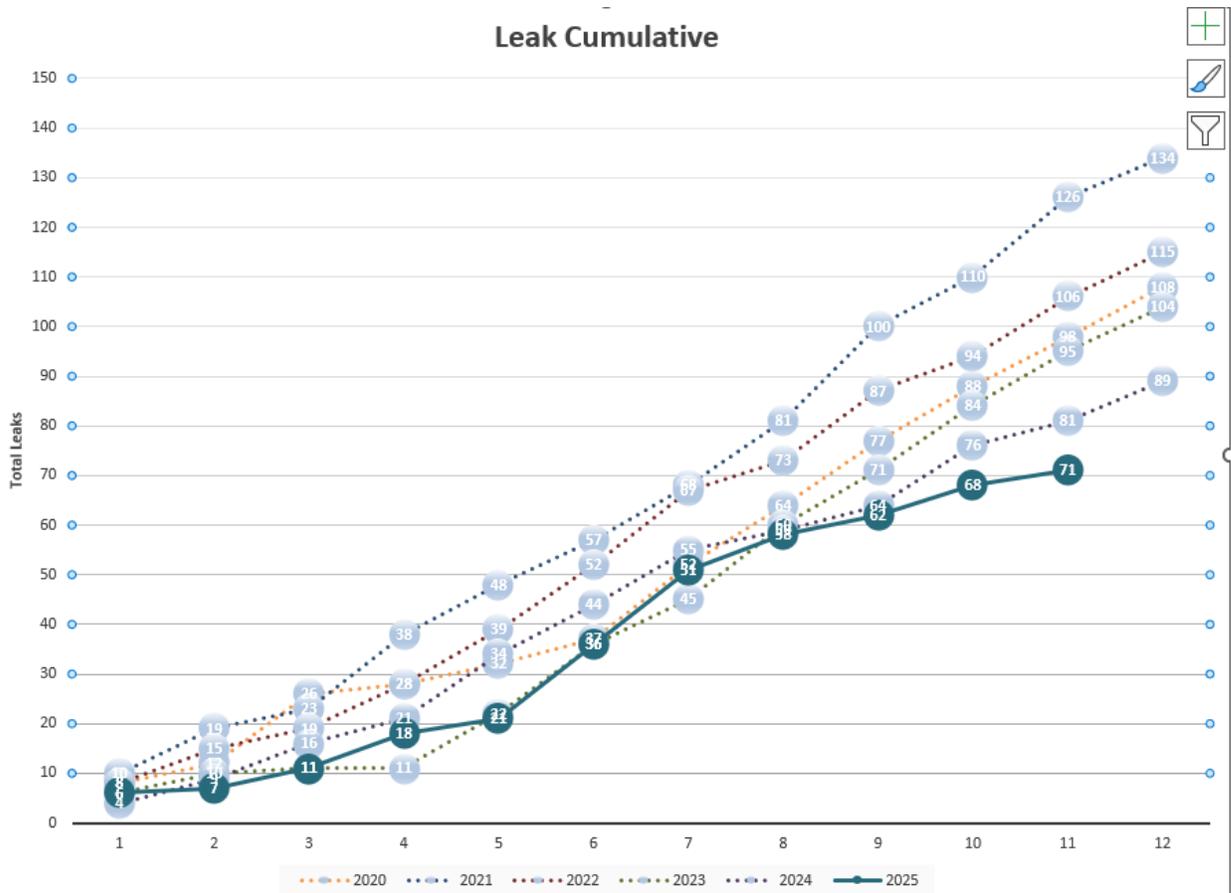


Figure 1: Annual Distribution System Leaks

CUSTOMER SERVICE ACTIVITIES

Billing Information for Month of November

Total Number of Bills Issued	Total Number of Reminders Mailed	Total Number of Shut-off Notices Delivered	Total Number of Disconnections
4327	591	0	0

Water Efficiency Activities for November

Water Waste Complaints Received	Number of Customers Contacted for High Usage (potential leaks)	Number of Rebates Processed	Number of Meters Tested/Repaired (non-reads)
3	46	1	26

Other Activities

- None

ENGINEERING - NEW URBAN DEVELOPMENTS (SJWD Retail Service Area)

Project Title	Description	Status	Issues / Notes
Chula Acres	4-Lot Minor Subdivision (8149 Excelsior Ave)	In Construction	Water main installed. Construction on hold.
Greenside Parcel Split (5640 Macargo)	Minor parcel split of 2.0-Ac parcel into 3 lots	In Construction	Contractor to submit deposit for construction.
The Ivy at Granite Bay (formerly Pond View)	Senior Living Community (5620, 5630, 5640, 5650 Douglas Blvd; APNs 048-142-089, -092)	In Planning	Developer to submit improvement plans in 2025.
The Residences at GB	4-Lot Minor Subdivision (NW Cor. Barton & E Rsvl Pkwy)	In Design Review	Project on hold
Hawk Estates	6-Lot Minor Subdivision (Dearwester Ln)	In Planning	Anticipate 1 st plan review submittal in Dec 2025
Whitehawk I	24 Lot Subdivision (Douglas, east of Sierra College)	In Design	2nd plan review submitted 11/2024
WellQuest Granite Bay Cottages	16 Senior Housing Units (just east of 9747 Sierra College Blvd)	In Construction	Pre-construction meeting in Sept 2025
Excelsior Oaks	12-Lot Subdivision (Excelsior Ave, west of Peerless Ave)	In Design Review	Initial plan review submittal returned Nov 2025
Orange Meadow Estates	6-Lot Subdivision (Santa Juanita Ave, south of Oak Ave)	In Design Review	Initial plan review submittal returned Oct 2025

ENGINEERING - CAPITAL PROJECTS

Status Update for Current Retail Projects

Project Title	Description	Status	Issues / Notes
Kokila Reservoir Replacement	Replace existing hypalon lined and covered reservoir with a new concrete tank	In Construction	Notice to Proceed issued August 27, 2025
Canyon Falls Village and "Subway" PRS Replacements	Rehabilitation of existing Pressure Reducing Stations (near the intersections of Canyon Falls Dr and Santa Juanita Ave, and AFR and Park PI)	In Design	Construction in FY 25/26
Service Line Replacement Projects (85/year)	Yearly program to replace 85 services per year as identified in the 2020 Retail Master Plan	In Construction	FY23/24 replacements (ACE Shopping Center) & FY24/25 (Hidden Oaks)
Air Release Valve Replacements (45/year for next 20 years)	Replacement of 45 Air Release Valves per year for the 20 years as identified in the 2020 Retail Master Plan	In Design	Construction of FY23/24 complete. Design complete for FY24/25, to be bid after construction of service replacements
Lakeland Dr Pipeline Replacement	Replacement of approx. 650-lf of 8-in pipe with new 12-in (from Douglas Blvd to W Granite Dr)	In Design	Design in FY25/26, Construction in FY26/27
W Hidden Lakes Dr Pipeline Replacement	Replacement of approx. 950-lf of existing 8-in pipe with new 12-in (from 7960 W Hidden Lakes Dr to Haley Dr)	In Design	Design in FY25/26, Construction in FY26/27
Fuller Dr Pipeline Extension	Installation of approx. 575-lf of new 10-in pipe (Fuller Dr, just east of AFR)	In Design	Design in FY25/26, Construction in FY26/27
Santa Juanita Ave Pipeline Replacement	Replacement of approx. 1,500-lf of existing 3-in pipe with new 8-in (from 8045 Santa Junita Ave to Barton Rd)	In Design	Design in FY25/26, Construction in FY25/26
Administration Building Electrical Panel Upgrade	Replacement of the electrical service at the Administration Building (50/50 split W/R)	In Design	Construction in FY25/26

Status Update for Current Wholesale Projects

Project Title	Description	Status (% Complete)	Issues/ Notes
Backwash Hood Rehabilitation and Rail Track Improvements	Rehabilitate or replace the two oldest Filter Backwash Hoods in the North and South basins, and replacement of the Rail Track.	In Construction	Construction for first Hood complete. Second Hood construction on hold until repairs completed on first Hood.
Administration Building Electrical Panel Upgrade	Replacement of the electrical service at the Administration Building (50/50 split W/R)	In Design	Construction in FY25/26

SAFETY & REGULATORY TRAINING – November 2025

Training Course	Staff
N/A	

FINANCE/BUDGET

See attached



San Juan Water District, CA

Wholesale Operating Income Statement Group Summary

For Fiscal: 2025-2026 Period Ending: 11/30/2025

Account	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
Fund: 010 - WHOLESALE					
Revenue					
41000 - Water Sales	10,602,100.00	10,602,100.00	0.00	6,236,582.28	4,365,517.72
43000 - Rebate	2,000.00	2,000.00	0.00	743.97	1,256.03
45000 - Other Operating Revenue	40,000.00	40,000.00	2,621.20	3,170.00	36,830.00
49000 - Other Non-Operating Revenue	231,000.00	231,000.00	2.50	45,191.69	185,808.31
49990 - Transfer In	1,628,400.00	1,628,400.00	0.00	0.00	1,628,400.00
Revenue Total:	12,503,500.00	12,503,500.00	2,623.70	6,285,687.94	6,217,812.06
Expense					
51000 - Salaries and Benefits	5,173,300.00	5,173,300.00	341,114.84	1,929,253.46	3,244,046.54
52000 - Debt Service Expense	823,800.00	823,800.00	31,063.87	72,393.24	751,406.76
53000 - Source of Supply	820,400.00	820,400.00	5,144.13	435,234.46	385,165.54
54000 - Professional Services	919,200.00	919,200.00	14,511.63	185,183.12	734,016.88
55000 - Maintenance	719,200.00	719,200.00	12,614.69	134,630.33	584,569.67
56000 - Utilities	339,000.00	339,000.00	16,368.00	40,399.20	298,600.80
57000 - Materials and Supplies	1,080,000.00	1,080,000.00	12,633.18	509,480.31	570,519.69
58000 - Public Outreach	41,800.00	41,800.00	0.00	7,569.17	34,230.83
59000 - Other Operating Expenses	907,000.00	907,000.00	5,019.46	490,923.56	416,076.44
69000 - Other Non-Operating Expenses	2,500.00	2,500.00	0.00	750.00	1,750.00
Expense Total:	10,826,200.00	10,826,200.00	438,469.80	3,805,816.85	7,020,383.15
Fund: 010 - WHOLESALE Surplus (Deficit):	1,677,300.00	1,677,300.00	-435,846.10	2,479,871.09	-802,571.09
Total Surplus (Deficit):	1,677,300.00	1,677,300.00	-435,846.10	2,479,871.09	

Wholesale Operating Income Statement

For Fiscal: 2025-2026 Period Ending: 11/30/2025

Fund Summary

Fund	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
010 - WHOLESAL	1,677,300.00	1,677,300.00	-435,846.10	2,479,871.09	-802,571.09
Total Surplus (Deficit):	1,677,300.00	1,677,300.00	-435,846.10	2,479,871.09	



San Juan Water District, CA

Wholesale Capital Income Statement Group Summary

For Fiscal: 2025-2026 Period Ending: 11/30/2025

Account	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
Fund: 011 - Wholesale Capital Outlay					
Revenue					
42000 - Taxes & Assessments	1,535,900.00	1,535,900.00	0.00	17,142.41	1,518,757.59
44000 - Connection Fees	75,000.00	75,000.00	0.00	51,188.00	23,812.00
49000 - Other Non-Operating Revenue	910,300.00	910,300.00	0.00	356,475.42	553,824.58
Revenue Total:	2,521,200.00	2,521,200.00	0.00	424,805.83	2,096,394.17
Expense					
55000 - Maintenance	730,000.00	730,000.00	0.00	92,372.32	637,627.68
61000 - Capital Outlay	4,113,300.00	4,113,300.00	0.00	141,365.60	3,971,934.40
69900 - Transfers Out	1,628,400.00	1,628,400.00	0.00	0.00	1,628,400.00
Expense Total:	6,471,700.00	6,471,700.00	0.00	233,737.92	6,237,962.08
Fund: 011 - Wholesale Capital Outlay Surplus (Deficit):	-3,950,500.00	-3,950,500.00	0.00	191,067.91	-4,141,567.91
Total Surplus (Deficit):	-3,950,500.00	-3,950,500.00	0.00	191,067.91	

Fund Summary

Fund	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
011 - Wholesale Capital Outl...	-3,950,500.00	-3,950,500.00	0.00	191,067.91	-4,141,567.91
Total Surplus (Deficit):	-3,950,500.00	-3,950,500.00	0.00	191,067.91	



San Juan Water District, CA

Retail Operating Income Statement Group Summary

For Fiscal: 2025-2026 Period Ending: 11/30/2025

Account	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
Fund: 050 - RETAIL					
Revenue					
41000 - Water Sales	17,811,200.00	17,811,200.00	2,069,863.18	4,783,782.01	13,027,417.99
45000 - Other Operating Revenue	443,000.00	443,000.00	39,307.60	194,648.88	248,351.12
49000 - Other Non-Operating Revenue	258,400.00	258,400.00	1,377.50	9,448.86	248,951.14
Revenue Total:	18,512,600.00	18,512,600.00	2,110,548.28	4,987,879.75	13,524,720.25
Expense					
41000 - Water Sales	4,000.00	4,000.00	183.40	1,951.41	2,048.59
51000 - Salaries and Benefits	7,571,300.00	7,571,300.00	461,677.57	2,642,360.01	4,928,939.99
52000 - Debt Service Expense	485,400.00	485,400.00	16,866.80	44,419.72	440,980.28
53000 - Source of Supply	3,542,700.00	3,542,700.00	0.00	1,688,286.55	1,854,413.45
54000 - Professional Services	1,064,800.00	1,064,800.00	10,560.39	226,928.10	837,871.90
55000 - Maintenance	431,600.00	431,600.00	4,386.01	135,318.40	296,281.60
56000 - Utilities	700,000.00	700,000.00	3,510.00	179,895.33	520,104.67
57000 - Materials and Supplies	393,500.00	393,500.00	27,508.29	129,495.22	264,004.78
58000 - Public Outreach	75,000.00	75,000.00	0.00	24,070.69	50,929.31
59000 - Other Operating Expenses	1,118,900.00	1,118,900.00	40,893.91	531,932.77	586,967.23
69000 - Other Non-Operating Expenses	59,000.00	59,000.00	0.00	2,250.00	56,750.00
69900 - Transfers Out	1,898,500.00	1,898,500.00	0.00	0.00	1,898,500.00
Expense Total:	17,344,700.00	17,344,700.00	565,586.37	5,606,908.20	11,737,791.80
Fund: 050 - RETAIL Surplus (Deficit):	1,167,900.00	1,167,900.00	1,544,961.91	-619,028.45	1,786,928.45
Total Surplus (Deficit):	1,167,900.00	1,167,900.00	1,544,961.91	-619,028.45	

Fund Summary

Fund	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
050 - RETAIL	1,167,900.00	1,167,900.00	1,544,961.91	-619,028.45	1,786,928.45
Total Surplus (Deficit):	1,167,900.00	1,167,900.00	1,544,961.91	-619,028.45	



San Juan Water District, CA

Retail Capital Income Statement Group Summary

For Fiscal: 2025-2026 Period Ending: 11/30/2025

Account	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
Fund: 055 - Retail Capital Outlay					
Revenue					
42000 - Taxes & Assessments	1,535,900.00	1,535,900.00	0.00	17,142.41	1,518,757.59
44000 - Connection Fees	100,000.00	100,000.00	0.00	11,384.00	88,616.00
49000 - Other Non-Operating Revenue	1,981,200.00	1,981,200.00	0.00	359,515.17	1,621,684.83
49792 - Proceeds from Issuance of Debt	12,110,000.00	12,110,000.00	0.00	0.00	12,110,000.00
49990 - Transfer In	1,898,500.00	1,898,500.00	0.00	0.00	1,898,500.00
Revenue Total:	17,625,600.00	17,625,600.00	0.00	388,041.58	17,237,558.42
Expense					
54000 - Professional Services	104,000.00	104,000.00	0.00	11,235.25	92,764.75
61000 - Capital Outlay	21,894,300.00	21,894,300.00	67,519.08	1,332,245.15	20,562,054.85
Expense Total:	21,998,300.00	21,998,300.00	67,519.08	1,343,480.40	20,654,819.60
Fund: 055 - Retail Capital Outlay Surplus (Deficit):	-4,372,700.00	-4,372,700.00	-67,519.08	-955,438.82	-3,417,261.18
Total Surplus (Deficit):	-4,372,700.00	-4,372,700.00	-67,519.08	-955,438.82	

Fund Summary

Fund	Original Total Budget	Current Total Budget	MTD Activity	YTD Activity	Budget Remaining
055 - Retail Capital Outlay	-4,372,700.00	-4,372,700.00	-67,519.08	-955,438.82	-3,417,261.18
Total Surplus (Deficit):	-4,372,700.00	-4,372,700.00	-67,519.08	-955,438.82	

Summary

Project Summary

Project Number	Project Name	Total Revenue	Total Expense	Revenue Over/ (Under) Expenses
185170	Bacon Pump Station Perimeter Fenc	-7,452.08	0.00	-7,452.08
201117	Backwash Hood Rehabilitation (Two	0.00	22,723.28	-22,723.28
215120	Kokila Reservoir (Replace Hypalon w	31,557.50	663,315.41	-631,757.91
241101	Rehabilitation of 3 Backwash Pump	0.00	16,989.82	-16,989.82
241106	Launderer & Settling Tube Evaluati	0.00	426.69	-426.69
241108	Wholesale Meter Terminal Replacen	0.00	65,635.81	-65,635.81
241109	Wholesale Meter PLC Replacements	0.00	26,309.82	-26,309.82
245106	FY23-24 Service Laterals Planned Rej	-421.20	9,179.75	-9,600.95
245108	FY23-24 Air/Vacuum Relief Valve Rej	-34,717.55	0.00	-34,717.55
255125	Pump Station Evaluation (All District	0.00	10,850.25	-10,850.25
255133	FY24-25 Air/Vacuum Relief Valve Rej	0.00	1,325.00	-1,325.00
255135	FY24-25 Planned Service Laterals Rej	0.00	27,522.14	-27,522.14
261133	WTP Electrical Panel Relocation	0.00	3,375.00	-3,375.00
263149	Admin CS Counter Improvement Pro	0.00	6,640.70	-6,640.70
265153	Bacon Pump Station Manifold Evalu:	0.00	385.00	-385.00
265155	FY25-26 Fire Hydrant Replacements	0.00	212.57	-212.57
265163	FY 25-26 Failed Svc Lat Repl (incl pav	0.00	508,883.54	-508,883.54
265171	FY25-26 Meter Replacement Program	0.00	46,396.86	-46,396.86
Project Totals:		-11,033.33	1,410,171.64	-1,421,204.97

Group Summary

Group	Total Revenue	Total Expense	Revenue Over/ (Under) Expenses
CIP - Asset	-11,033.33	1,317,799.32	-1,328,832.65
CIP - Expense	0.00	92,372.32	-92,372.32
Group Totals:	-11,033.33	1,410,171.64	-1,421,204.97

Type Summary

Type	Total Revenue	Total Expense	Revenue Over/ (Under) Expenses
Engineering	-3,581.25	1,409,959.07	-1,413,540.32
Field Services	-7,452.08	212.57	-7,664.65
Type Totals:	-11,033.33	1,410,171.64	-1,421,204.97

GL Account Summary

GL Account Number	GL Account Name	Total Revenue	Total Expense	Revenue Over/ (Under) Expenses
010-220-54120	Professional Services - Other	0.00	3,375.00	3,375.00
011-700-54120	Professional Services - Other	0.00	426.69	426.69
011-700-57120	Maintenance - Facility	0.00	91,945.63	91,945.63
011-700-61140	Capital Outlay - Buildings & I...	0.00	3,320.35	3,320.35
011-700-61145	Capital Outlay - WTP & Impro...	0.00	39,713.10	39,713.10
055-20030	Retentions Payable	11,033.33	1,030.56	12,063.89
055-700-54120	Professional Services - Other	0.00	11,235.25	11,235.25
055-700-61140	Capital Outlay - Buildings & I...	0.00	3,320.35	3,320.35
055-700-61150	Capital Outlay - Mains/Pipeli...	0.00	546,092.44	546,092.44
055-700-61153	Capital Outlay - Meters and E...	0.00	46,396.86	46,396.86
055-700-61155	Capital Outlay - Reservoirs & ...	0.00	663,315.41	663,315.41
GL Account Totals:		11,033.33	1,410,171.64	1,421,204.97



San Juan Water District, CA

Balance Sheet

Account Summary

As Of 11/30/2025

Account	010 - WHOLESALE	011 - Wholesale Capital Outlay	050 - RETAIL	055 - Retail Capital Outlay	Total
Asset					
Type: 1000 - Assets					
10010 - Cash and Investments	6,672,077.96	29,079,949.69	2,628,021.70	26,300,003.74	64,680,053.09
10510 - Accounts Receivable	0.01	0.01	810,972.53	-0.01	810,972.54
11000 - Inventory	9,215.46	0.00	553,716.93	224,003.12	786,935.51
12000 - Prepaid Expense	101,226.79	0.00	2,756.06	0.00	103,982.85
12850 - Lease Receivable	1,359,940.15	0.00	1,359,940.16	0.00	2,719,880.31
14010 - Deferred Outflows	3,354,588.46	0.00	3,341,046.66	0.00	6,695,635.12
17010 - Capital Assets - Work in Progress	439,363.11	0.00	670,229.32	0.00	1,109,592.43
17150 - Capital Assets - Land Non-depreciable	120,712.00	0.00	166,272.00	0.00	286,984.00
17160 - Capital Assets - Improvements Other Than Buildings	1,292,811.55	0.00	316,104.82	0.00	1,608,916.37
17200 - Capital Assets - Pump Stations & Improvements	7,047,178.00	0.00	9,575,450.81	0.00	16,622,628.81
17300 - Capital Assets - Buildings & Improvements	1,336,421.99	0.00	380,889.96	0.00	1,717,311.95
17350 - Capital Assets - Water Treatment Plant & Imp	44,615,682.09	0.00	16,000.00	0.00	44,631,682.09
17400 - Capital Assets - Mains/Pipelines & Improvements	28,130,034.95	0.00	63,795,560.29	0.00	91,925,595.24
17410 - Capital Assets - Meters	17,097.25	0.00	1,782,452.69	0.00	1,799,549.94
17500 - Capital Assets - Reservoirs & Improvements	27,025,881.53	0.00	2,492,421.90	0.00	29,518,303.43
17700 - Capital Assets - Equipment & Furniture	14,058,942.87	0.00	1,238,235.07	0.00	15,297,177.94
17750 - Capital Assets - Vehicles	406,054.38	0.00	1,108,594.75	0.00	1,514,649.13
17800 - Capital Assets - Software	296,006.46	0.00	697,450.61	0.00	993,457.07
17850 - Capital Assets - Intangible	666,196.00	0.00	0.00	0.00	666,196.00
17900 - Less Accumulated Depreciation	-49,735,481.76	0.00	-35,489,478.61	0.00	-85,224,960.37
Total Type 1000 - Assets:	87,213,949.25	29,079,949.70	55,446,637.65	26,524,006.85	198,264,543.45
Total Asset:	87,213,949.25	29,079,949.70	55,446,637.65	26,524,006.85	198,264,543.45
Liability					
Type: 1000 - Assets					
10510 - Accounts Receivable	0.00	0.00	128,788.45	0.00	128,788.45
Total Type 1000 - Assets:	0.00	0.00	128,788.45	0.00	128,788.45
Type: 2000 - Liabilities					
20010 - Accounts Payable	160,029.75	0.00	47,513.54	8,765.00	216,308.29
20100 - Retentions Payable	0.00	100,061.64	0.00	31,668.25	131,729.89
21200 - Salaries & Benefits Payable	45,595.22	0.00	70,748.33	0.00	116,343.55
21250 - Payroll Taxes Payable	0.01	0.00	-0.01	0.00	0.00
21300 - Compensated Absences	612,248.72	0.00	788,863.33	0.00	1,401,112.05
21373 - Deferred Inflows of Resources - Leases	1,265,527.53	0.00	1,265,526.72	0.00	2,531,054.25

Balance Sheet

As Of 11/30/2025

Account	010 - WHOLESALE	011 - Wholesale Capital Outlay	050 - RETAIL	055 - Retail Capital Outlay	Total
21500 - Premium on Issuance of Bonds Series 2017	851,355.99	0.00	574,569.34	0.00	1,425,925.33
21600 - OPEB Liability	2,020,765.03	0.00	2,700,858.77	0.00	4,721,623.80
21700 - Pension Liability	2,461,549.91	0.00	3,204,251.46	0.00	5,665,801.37
22010 - Deferred Income	0.00	0.00	97,339.02	0.00	97,339.02
22050 - Deferred Inflows	875,497.13	0.00	884,502.17	0.00	1,759,999.30
23000 - Loans Payable	23,733,504.93	0.00	3,646,197.04	0.00	27,379,701.97
24000 - Current Bonds Payables	447,000.00	0.00	298,000.00	0.00	745,000.00
24250 - Bonds Payable 2017 Refunding	12,003,000.00	0.00	8,002,000.00	0.00	20,005,000.00
24300 - Loan - Refunding	3,291,025.42	0.00	1,786,933.88	0.00	5,077,959.30
29010 - Other Payables	24,539.00	0.00	73,616.00	0.00	98,155.00
Total Type 2000 - Liabilities:	47,791,638.64	100,061.64	23,440,919.59	40,433.25	71,373,053.12
Total Liability:	47,791,638.64	100,061.64	23,569,708.04	40,433.25	71,501,841.57
Equity					
Type: 3000 - Equity					
30100 - Investment in Capital Assets	35,605,846.21	0.00	32,531,165.81	0.00	68,137,012.02
30500 - Designated Reserves	424,488.12	28,788,820.15	-166,729.23	25,982,846.72	55,029,425.76
30600 - Restricted Fund Balance	0.00	0.00	0.00	1,456,165.70	1,456,165.70
30700 - Restricted Debt Service Reserve	912,105.19	0.00	131,521.48	0.00	1,043,626.67
Total Type 3000 - Equity:	36,942,439.52	28,788,820.15	32,495,958.06	27,439,012.42	125,666,230.15
Total Total Beginning Equity:	36,942,439.52	28,788,820.15	32,495,958.06	27,439,012.42	125,666,230.15
Total Revenue	6,285,687.94	424,805.83	4,987,879.75	388,041.58	12,086,415.10
Total Expense	3,805,816.85	233,737.92	5,606,908.20	1,343,480.40	10,989,943.37
Revenues Over/Under Expenses	2,479,871.09	191,067.91	-619,028.45	-955,438.82	1,096,471.73
Total Equity and Current Surplus (Deficit):	39,422,310.61	28,979,888.06	31,876,929.61	26,483,573.60	126,762,701.88
Total Liabilities, Equity and Current Surplus (Deficit):	87,213,949.25	29,079,949.70	55,446,637.65	26,524,006.85	198,264,543.45



San Juan Water District, CA

Check Report

By Vendor Name

Date Range: 11/06/2025 - 12/03/2025

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Bank Code: APBNK-APBNK						
	Void	11/13/2025	Regular	0.00	0.00	61386
	Void	11/24/2025	EFT	0.00	0.00	410377
03406	Alpha Analytical Laboratories Inc.	11/13/2025	Regular	0.00	450.00	61368
03406	Alpha Analytical Laboratories Inc.	11/19/2025	Regular	0.00	2,539.00	61391
01026	American River Ace Hardware, Inc.	11/13/2025	Regular	0.00	61.61	61369
03838	Aria Service Group	11/13/2025	EFT	0.00	1,760.00	410354
01328	Association of California Water Agencies / Joint	11/24/2025	EFT	0.00	7,840.64	410376
03739	Azteca Systems Holdings, LLC	11/24/2025	EFT	0.00	1,012.50	410378
02617	Barela, Tony	12/02/2025	Regular	0.00	301.00	61433
03594	Borges & Mahoney, Inc.	11/13/2025	Regular	0.00	2,320.00	61370
03594	Borges & Mahoney, Inc.	11/24/2025	Regular	0.00	1,902.21	61417
03853	Brower Mechanical CA LLC	11/13/2025	Regular	0.00	1,216.98	61371
01234	Bryce Consulting, Inc.	11/13/2025	Regular	0.00	2,304.00	61372
01242	Bureau of Reclamation-MPR	11/24/2025	EFT	0.00	27,047.50	410379
01505	California Department of Motor Vehicles - DMV	11/13/2025	Regular	0.00	32.00	61373
03690	California Department of Tax and Fee Administr	11/24/2025	Regular	0.00	37,183.86	61418
01289	California Special Districts Association	11/24/2025	Regular	0.00	10,225.00	61419
03080	California State Disbursement Unit	11/21/2025	Bank Draft	0.00	1,151.07	PAY000000000
03130	CalPERS Retirement	11/21/2025	Bank Draft	0.00	48,052.15	1003054940
03130	CalPERS Retirement	11/21/2025	Bank Draft	0.00	-197.87	1003054941
03861	Calton, John C	11/13/2025	Regular	0.00	1,125.00	61374
03861	Calton, John C	11/19/2025	Regular	0.00	930.00	61392
03226	Capitol Sand & Gravel Co.	11/19/2025	Regular	0.00	4,421.52	61393
03221	Chemtrade Chemicals Corporation	11/19/2025	EFT	0.00	30,230.77	410365
01366	Citistreet/CalPERS 457	11/21/2025	Bank Draft	0.00	9,370.08	1003054943
01372	City of Folsom	11/19/2025	Regular	0.00	42.77	61394
01378	Clark Pest Control of Stockton	11/13/2025	Regular	0.00	346.00	61375
03235	Construction Supply Holdings II, LLC	11/13/2025	Regular	0.00	3,848.73	61376
04054	Cooperative Personnel Services	11/13/2025	EFT	0.00	357.50	410355
02214	County of Placer Engineering & Surveying	11/24/2025	Regular	0.00	762.34	61420
04079	CVH Networks, LLC	11/19/2025	Regular	0.00	895.65	61395
03890	Datalink Networks, Inc.	11/24/2025	EFT	0.00	751.05	410380
01521	DataProse, LLC	11/19/2025	EFT	0.00	2,125.78	410366
04009	E.W. Carroll & Son, Inc.	11/19/2025	EFT	0.00	311.00	410367
03163	Economic Development Department	11/21/2025	Bank Draft	0.00	12,727.88	1-477-583-440
03163	Economic Development Department	11/21/2025	Bank Draft	0.00	492.75	1-477-583-440
03163	Economic Development Department	11/21/2025	Bank Draft	0.00	9.17	1-477-583-440
03775	ECORP Consulting, Inc.	11/19/2025	Regular	0.00	720.00	61396
03702	Flowline Contractors, Inc.	11/13/2025	EFT	0.00	59,405.77	410356
03702	Flowline Contractors, Inc.	11/24/2025	EFT	0.00	77,894.96	410381
03702	Flowline Contractors, Inc.	12/02/2025	EFT	0.00	19,878.00	410394
01644	Franchise Tax Board	11/13/2025	Regular	0.00	75.00	61377
01644	Franchise Tax Board	11/24/2025	Regular	0.00	75.00	61421
03870	Genuine Parts Company	11/13/2025	Regular	0.00	180.93	61378
03870	Genuine Parts Company	11/19/2025	Regular	0.00	247.16	61397
03091	Granite Bay Ace Hardware	11/13/2025	Regular	0.00	665.12	61379
03091	Granite Bay Ace Hardware	11/19/2025	Regular	0.00	27.01	61398
03091	Granite Bay Ace Hardware	11/24/2025	Regular	0.00	160.78	61422
02567	Grant, Teri	11/19/2025	Regular	0.00	274.43	61399
01706	Graymont Western US Inc.	11/19/2025	EFT	0.00	8,619.38	410368
03804	Guy Rents, Inc	11/19/2025	Regular	0.00	212.57	61400
01741	HDR Engineering, Inc.	11/24/2025	EFT	0.00	3,705.00	410382
02047	Heasley, Mike	11/24/2025	Regular	0.00	60.00	61423
03072	Hunt & Sons, Inc.	11/24/2025	EFT	0.00	652.29	410383

Check Report

Date Range: 11/06/2025 - 12/03/2025

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
03164	Internal Revenue Service	11/21/2025	Bank Draft	0.00	64,593.92	270572561195
03164	Internal Revenue Service	11/21/2025	Bank Draft	0.00	2,733.00	270572561195
03164	Internal Revenue Service	11/21/2025	Bank Draft	0.00	21.51	270572561195
04067	Kingsley Builders, Inc.	11/13/2025	Regular	0.00	59,375.00	61380
01028	Larsen, Adam	12/02/2025	Regular	0.00	387.00	61434
01959	Les Schwab Tire Centers of California Inc	11/13/2025	Regular	0.00	1,472.42	61381
03553	Mallory Safety and Supply LLC	11/24/2025	EFT	0.00	2,265.00	410384
02024	MCI WORLDCOM	11/19/2025	Regular	0.00	54.54	61401
01472	Mel Dawson, Inc.	11/13/2025	EFT	0.00	8,155.40	410357
02093	NDS Solutions, Inc	11/13/2025	Regular	0.00	4,021.38	61382
02131	ODP Business Solutions, LLC	11/13/2025	Regular	0.00	990.29	61383
02131	ODP Business Solutions, LLC	11/19/2025	Regular	0.00	263.50	61402
02131	ODP Business Solutions, LLC	11/24/2025	Regular	0.00	1,414.39	61424
02150	Pace Supply Corp	11/13/2025	Regular	0.00	1,958.29	61384
02150	Pace Supply Corp	11/19/2025	Regular	0.00	472.65	61403
02150	Pace Supply Corp	11/24/2025	Regular	0.00	936.23	61425
02158	Pacific Storage Company	11/19/2025	EFT	0.00	153.13	410369
02146	PG&E	11/13/2025	Regular	0.00	12,032.54	61385
03234	Pierson, Andrew	12/02/2025	Regular	0.00	301.00	61435
04038	Pisor Fence Division, Inc.	11/19/2025	Regular	0.00	12,507.00	61404
02216	Placer County Public Works	11/13/2025	Regular	0.00	165.00	61387
03961	Prozio Communications	11/19/2025	Regular	0.00	6,371.25	61405
02267	R&S Overhead Doors and Gates of Sacramento,	11/13/2025	EFT	0.00	1,304.66	410358
02283	Recology Auburn Placer	11/19/2025	Regular	0.00	1,120.26	61406
02283	Recology Auburn Placer	11/24/2025	Regular	0.00	1,631.50	61426
02223	Rexel Inc (Platt - Rancho Cordova)	11/24/2025	Regular	0.00	365.79	61427
02314	Robert Half International, Inc	11/19/2025	EFT	0.00	3,934.40	410370
02314	Robert Half International, Inc	11/24/2025	EFT	0.00	3,344.24	410385
04066	Robinson Mills + Williams	11/24/2025	Regular	0.00	552.50	61428
02328	Rocklin Windustrial Co	11/13/2025	Regular	0.00	574.55	61388
02328	Rocklin Windustrial Co	11/19/2025	Regular	0.00	2,118.46	61407
02328	Rocklin Windustrial Co	12/02/2025	Regular	0.00	8,191.44	61436
03681	RS Americas, Inc.	11/24/2025	EFT	0.00	1,496.16	410386
02381	Sacramento Metropolitan Air Quality Managem	11/24/2025	Regular	0.00	8,101.71	61429
02357	Sacramento Municipal Utility District (SMUD)	11/24/2025	Regular	0.00	26,243.66	61430
03086	Sierra Saw Power Equipment Center	11/13/2025	EFT	0.00	94.08	410359
03822	SIJ Holdings LLC	11/24/2025	EFT	0.00	800.97	410387
03830	Stoel Rives LLP	11/24/2025	EFT	0.00	2,507.00	410388
02529	Sunbelt Rentals, Inc.	11/13/2025	EFT	0.00	1,369.90	410360
03359	Superior Equipment Repair Inc	11/19/2025	EFT	0.00	10,497.17	410371
01411	SureWest Telephone	11/19/2025	Regular	0.00	4,157.52	61408
02497	SWC, Inc.	11/13/2025	Regular	0.00	2,031.50	61389
02553	TDJE Incorporated	11/24/2025	Regular	0.00	2,440.00	61431
02572	Thatcher Company of California, Inc.	11/24/2025	EFT	0.00	16,050.00	410389
02581	The Ferguson Group, LLC	11/19/2025	EFT	0.00	7,087.00	410372
02581	The Ferguson Group, LLC	11/24/2025	EFT	0.00	7,087.00	410390
02162	Tobin, Pamela	11/19/2025	EFT	0.00	100.80	410373
03880	TW Associates LLC	11/19/2025	EFT	0.00	862.93	410374
03846	U.S. Bancorp Asset Management, Inc.	11/13/2025	EFT	0.00	1,051.65	410361
02667	US Bank Corporate Payments Sys (CalCard)	11/18/2025	Bank Draft	0.00	49,520.29	474-652573-25
03077	VALIC	11/20/2025	Bank Draft	0.00	3,314.96	450137
03986	Vaneli's Inc.	11/19/2025	EFT	0.00	62.75	410375
02690	Verizon Wireless	11/19/2025	Regular	0.00	3,186.81	61409
02700	Viking Shred LLC	11/19/2025	Regular	0.00	64.00	61410
01687	W. W. Grainger, Inc.	11/13/2025	Regular	0.00	1,459.14	61390
01687	W. W. Grainger, Inc.	11/19/2025	Regular	0.00	80.73	61411
01687	W. W. Grainger, Inc.	11/24/2025	Regular	0.00	998.94	61432
02710	WageWorks, Inc.	11/13/2025	EFT	0.00	116.00	410363
03387	WageWorks, Inc	11/13/2025	EFT	0.00	541.53	410362
03387	WageWorks, Inc	11/24/2025	EFT	0.00	541.53	410391
01486	WAPA - Department of Energy	11/13/2025	EFT	0.00	2,144.13	410364

Check Report

Date Range: 11/06/2025 - 12/03/2025

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
02730	Western Area Power Administration	11/24/2025	EFT	0.00	3,000.00	410392
04005	Zanjero, Inc.	11/24/2025	EFT	0.00	7,890.00	410393

Bank Code APBNK Summary

Payment Type	Payable Count	Payment Count	Discount	Payment
Regular Checks	118	63	0.00	239,646.66
Manual Checks	0	0	0.00	0.00
Voided Checks	0	1	0.00	0.00
Bank Drafts	12	12	0.00	191,788.91
EFT's	71	41	0.00	324,049.57
	201	117	0.00	755,485.14

All Bank Codes Check Summary

Payment Type	Payable Count	Payment Count	Discount	Payment
Regular Checks	118	63	0.00	239,646.66
Manual Checks	0	0	0.00	0.00
Voided Checks	0	1	0.00	0.00
Bank Drafts	12	12	0.00	191,788.91
EFT's	71	41	0.00	324,049.57
	201	117	0.00	755,485.14

Fund Summary

Fund	Name	Period	Amount
999	INTERCOMPANY	11/2025	726,426.70
999	INTERCOMPANY	12/2025	29,058.44
			755,485.14



San Juan Water District, CA

Vendor History Report

By Vendor Name

Posting Date Range 07/01/2025 - 11/30/2025

Payment Date Range -

Payable Number	Description	Units	Price	Post Date	1099 Account Number	Payment Number	Payment Date	Amount	Shipping	Tax	Discount	Net	Payment	
Item Description				Amount			Account Name	Dist Amount						
Vendor Set: 01 - Vendor Set 01														
02162 - Tobin, Pamela														
Exp Reimb 11-2025	Mileage LAFco Meetings x 2			10/31/2025		410373	11/19/2025	100.80	0.00	0.00	0.00	100.80	100.80	
Mileage LAFco Meetings	0.00	0.00	100.80		010-010-52110		Training - Meetings, Education & Tr	50.40						
					050-010-52110		Training - Meetings, Education & Tr	50.40						
Vendors: (1)								Total 01 - Vendor Set 01:	100.80	0.00	0.00	0.00	100.80	100.80
Vendors: (1)								Report Total:	100.80	0.00	0.00	0.00	100.80	100.80



Payroll Set: 01-San Juan Water District

<u>Employee Number</u>	<u>Employee Name</u>	<u>Pay Code</u>	<u># of Payments</u>	<u>Units</u>	<u>Pay Amount</u>
0690	Costa, Ted	Reg - Regular Hours	5	27.00	5,400.00
			0690 - Costa Total:	27.00	5,400.00
0265	Machado, George	Reg - Regular Hours	2	5.00	1,000.00
			0265 - Machado Total:	5.00	1,000.00
1056	McRae, Michael	Reg - Regular Hours	5	25.00	5,000.00
			1056 - McRae Total:	25.00	5,000.00
1003	Rich, Daniel	Reg - Regular Hours	3	10.00	2,000.00
			1003 - Rich Total:	10.00	2,000.00
0650	Tobin, Pamela	Reg - Regular Hours	5	40.00	8,000.00
			0650 - Tobin Total:	40.00	8,000.00
1039	Zamorano, Manuel	Reg - Regular Hours	5	25.00	5,000.00
			1039 - Zamorano Total:	25.00	5,000.00
			Report Total:	132.00	26,400.00



Payroll Set: 01-San Juan Water District

Account	Account Description	Units	Pay Amount
010-010-58110	Director - Stipend	66.00	13,200.00
	010 - WHOLESALE Total:	66.00	13,200.00
050-010-58110	Director - Stipend	66.00	13,200.00
	050 - RETAIL Total:	66.00	13,200.00
	Report Total:	132.00	26,400.00



Payroll Set: 01-San Juan Water District

Pay Code	Description	# of Payments	Units	Pay Amount
Reg - Regular Hours	Regular Hours	25	132.00	26,400.00
		Report Total:	132.00	26,400.00

2025/26 Actual Deliveries and Revenue - By Wholesale Customer Agency

July - November 2025								
	Budgeted Deliveries	Budgeted Revenue	Actual Deliveries	Actual Revenue	Delivery Variance		Revenue Variance	
San Juan Retail	6,846	\$ 1,551,304	6,462.97	\$ 1,529,981	(383)	-5.6%	\$ (21,323)	-1.4%
Citrus Heights Water District	5,738	\$ 1,372,025	5,286.96	\$ 1,346,939	(451)	-7.9%	\$ (25,086)	-1.8%
Fair Oaks Water District	4,225	\$ 1,001,452	4,149.50	\$ 997,254	(75)	-1.8%	\$ (4,198)	-0.4%
Orange Vale Water Co.	2,180	\$ 511,010	2,106.42	\$ 506,907	(74)	-3.4%	\$ (4,103)	-0.8%
City of Folsom	614	\$ 149,721	586.65	\$ 148,211	(27)	-4.4%	\$ (1,510)	-1.0%
Granite Bay Golf Course	234	\$ 8,289	242.55	\$ 8,574	8	3.4%	\$ 285	3.4%
Sac Suburban Water District	-	\$ -	5,197.55	\$ 1,806,512	5,198	0.0%	\$ 1,806,512	0.0%
TOTAL	19,838	\$ 4,593,801	24,033	\$ 6,344,378	4,195	21.1%	\$ 1,750,577	38.1%

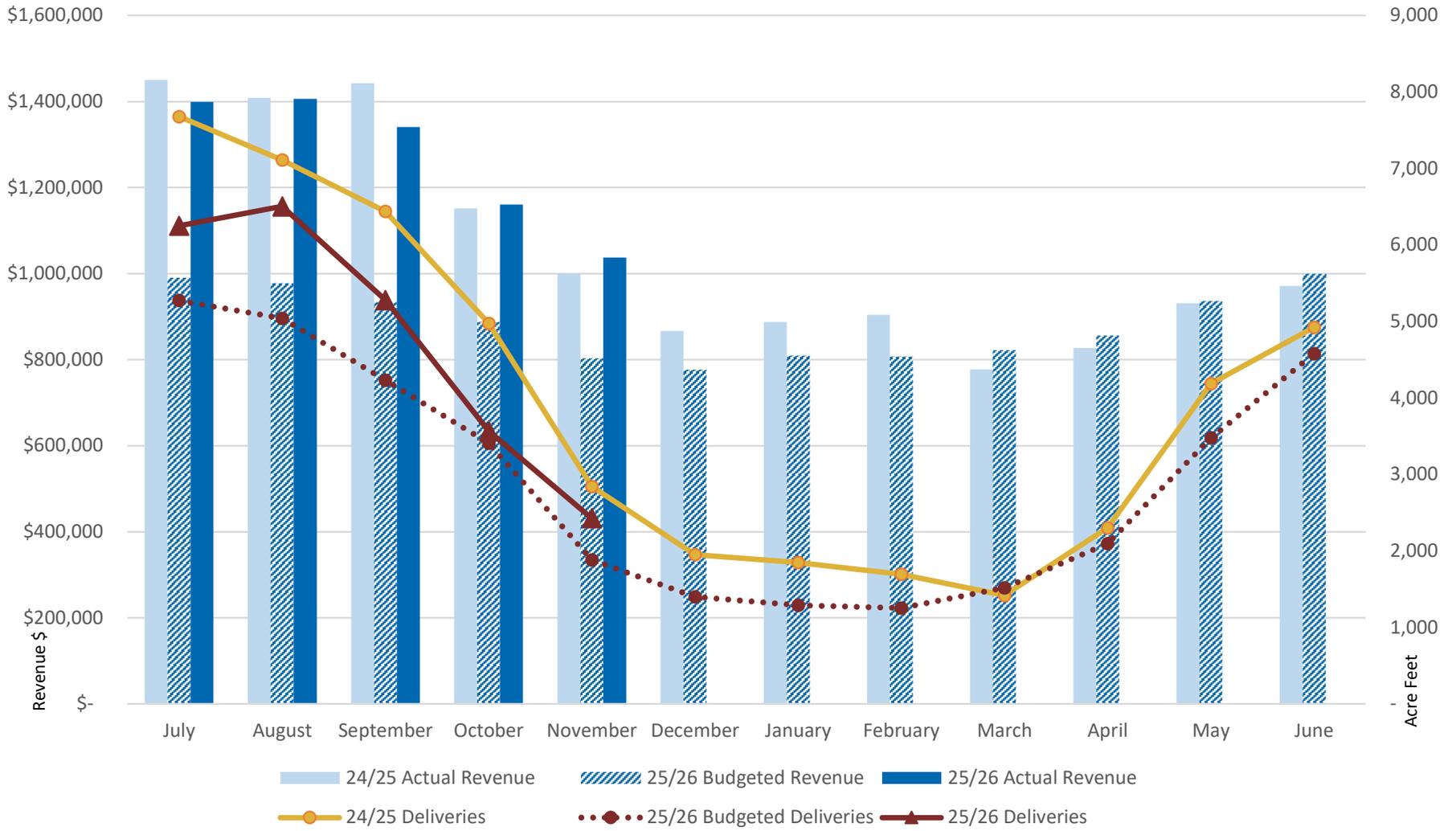
Budgeted Deliveries	19,837.96
Actual Deliveries	24,032.60
Difference	4,194.64
	21.1%

Budgeted Water Sale Revenue	\$ 4,593,801
Actual Water Sale Revenue	\$ 6,344,378
Difference	\$ 1,750,577
	38.1%

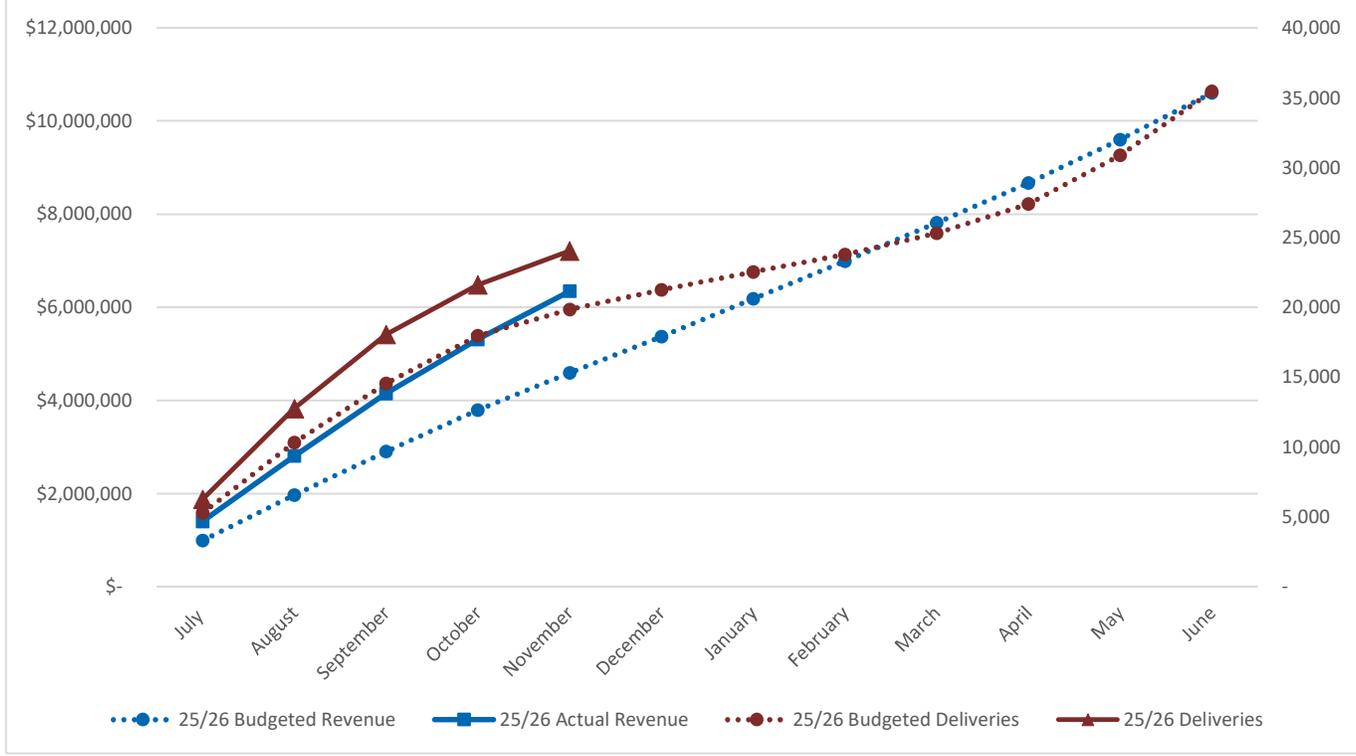
Conclusion:

From July to November 2025, total water deliveries exceeded budgeted projections by 21.1% and revenue surged 38.1% above the budget, primarily due to unplanned transfer sales to Sacramento Suburban Water District (SSWD), which contributed 5,198 AF and \$1.81 million. Excluding SSWD, deliveries would have been 5.06% below budget and revenue 1.22% lower, reflecting weaker demand among core agencies. The lower demand may be linked to wetter conditions during the period. Core agencies, including Citrus Heights, Fair Oaks, Orange Vale, and Folsom, experienced modest reductions, while Granite Bay Golf Course showed slight growth.. Overall, the SSWD transfer boosted financial results.

Comparison of Fiscal Year 2024/2025 Actuals to 2025/2026 Projections and Actuals of Deliveries and Revenue



Cumulative Water Deliveries and Revenues FY 2025-26



AGENDA ITEM VIII-4.1

San Juan Water District President and Vice President History

Year	President	Vice President
2025	Ted Costa (Division 3)	Michael McRae (Division 4)
2024	Manuel Zamorano (Division 5)	Edward J. "Ted" Costa (Division 3)
2023	Dan Rich (Division 1)	Manuel Zamorano (Division 5)
2022	Kenneth H. Miller	Dan Rich (Division 1)
2021	Pamela Tobin	Kenneth H. Miller
2020	Edward J. "Ted" Costa	Pamela Tobin
2019	Dan Rich	Edward J. "Ted" Costa
2018	Martin Hanneman	Dan Rich
2017	Kenneth H. Miller	Robert Walters /Dan Rich
2016	Pamela Tobin	Kenneth H. Miller
2015	Edward J. "Ted" Costa	Pamela Tobin
2014	Robert Walters	David Peterson
2013	Kenneth H. Miller	Robert Walters
2012	Pamela Tobin	Kenneth H. Miller
2011	Edward J. "Ted" Costa	Pamela Tobin
2010	David Peterson	Edward J. "Ted" Costa
2009	Robert Walters	David Peterson
2008	Kenneth H. Miller	Robert Walters
2007	Pamela Tobin	Kenneth H. Miller
2006	Edward J. "Ted" Costa	Pamela Tobin
2005	David Peterson	Edward J. "Ted" Costa
2004	Dorothy Kilgore	Joe Alessandri
2003	Edward J. "Ted" Costa	Lyle A. Hoag
2002	Edward J. "Ted" Costa	Kenneth H. Miller
2001	Dorothy Kilgore	Edward J. "Ted" Costa
2000	Kenneth H. Miller	Dorothy Kilgore
1999	Glenn A. Miller	Kenneth H. Miller
1998	Dorothy Kilgore	Glenn A. Miller
1997	Mark E. Verke	Dorothy Kilgore
1996	Kenneth H. Miller	Mark E. Verke
1995	Kathyrn M. Mathews	Kenneth H. Miller
1994	Dorothy Kilgore	G. B. "Ben" Uggla
1993	Mark E. Verke	Dorothy Kilgore
1992	Mark E. Verke	Robert R. Sullivan
1991	Kathyrn M. Mathews	Mark E. Verke
1990	Clois W. Snyder, Jr.	Glenn A. Miller
1989	Robert R. Sullivan	Clois W. Snyder, Jr.
1988	Mark E. Verke	Robert R. Sullivan
1987	Clois W. Snyder, Jr.	Mark E. Verke
1986	Albert Ricksecker	Clois W. Snyder, Jr.
1985	Robert R. Sullivan	Kenneth H. Miller
1984	Mark E. Verke	Robert R. Sullivan
1983	Albert Ricksecker	Mark E. Verke
1982	Kenneth H. Miller	Mark E. Verke
1981	Robert R. Sullivan	Albert Ricksecker
1980	Robert R. Sullivan	Albert Ricksecker

Year	President	Vice President
1979	Robert R. Sullivan	Albert Ricksecker
1978	Robert R. Sullivan	Albert Ricksecker
1977	Mark E. Verke	Robert R. Sullivan
1976	Mark E. Verke	Robert R. Sullivan
1975	Mark E. Verke	William Sherwood
1974	Mark E. Verke	William Sherwood
1973	Dr. J. Irvine Bingham	Mark E. Verke
1972	Dr. J. Irvine Bingham	Mark E. Verke
1971	Norman B. Hunter	Ben L. McIntyre
1970	Norman B. Hunter	Ben L. McIntyre
1969	Sidney N. Peterson	Norman B. Hunter
1968	Sidney N. Peterson	Norman B. Hunter
1967	Sidney N. Peterson	Norman B. Hunter
1966	Sidney N. Peterson	Norman B. Hunter
1965	Sidney N. Peterson	William C. Pettite
1964	Sidney N. Peterson	William C. Pettite
1963	Howard C. Greenhalgh	William C. Pettite
1962	Howard C. Greenhalgh	George E. Johnson
1961	Howard C. Greenhalgh	George E. Johnson
1960	Howard C. Greenhalgh	George E. Johnson
1959	Howard C. Greenhalgh	George E. Johnson
1958	Howard C. Greenhalgh	George E. Johnson
1957	Howard C. Greenhalgh	George E. Johnson
1956	Howard C. Greenhalgh	George E. Johnson
1955	Howard C. Greenhalgh	George E. Johnson
1954	Howard C. Greenhalgh	George E. Johnson

**Finance Committee Meeting Minutes
San Juan Water District
December 8, 2025
2:00 p.m.**

Committee Members: Mike McRae, Director (Chair)
Manuel Zamorano, Director (Member)

District Staff: Adam Larsen, General Manager
Donna Silva, Director of Finance & Human Resources
Tony Barela, Director of Operations
Devon Barrett, Customer Service Manager
Teri Grant, Board Secretary/Administrative Assistant

Members of the Public: User 01
Jennifer Farr, DavisFarr, Certified Public Accountants
Pam Tobin, SJWD Board Director
Meera Deshmane, SJWD Retail Customer

1. Presentation of Independent Audit Results by DavisFarr, Certified Public Accountants - Fiscal Year Ending June 30, 2025 (W & R)

Ms. Silva introduced Jennifer Farr from DavisFarr, Certified Public Accountants, and explained that they conducted the independent audit of the District's financials for fiscal year ending June 30, 2025. Ms. Farr informed the Committee that they started the audit procedures in April 2025 and moved onto the final audit in October 2025 after the District's financial books were closed.

Ms. Farr reported that they completed their work and issued an unmodified audit opinion on the financial statements. She explained that an unmodified audit opinion means that the financial statements are fairly stated in all material respects, which is the highest level of audit opinion that can be received.

Ms. Farr informed the Committee that they found the books to be in excellent condition and District staff were prepared for the audit and responsive to their inquiries. There were no audit adjustments, and no material weaknesses or significant deficiencies in internal controls. She commended staff for their high level of competency.

The Committee commended the Finance Staff and the auditing firm for their good work.

In response to Director McRae's question about new tools or different ways of doing business she would recommend for staff to do their job better, Ms. Farr informed the Committee that the auditors keep a housekeeping list for their clients as they perform the audit and usually there are a number of items that they suggest to clients; however, she stated that the District only had one item that they have on the list. She explained, that after the audit starts, the finance team will sometimes make adjustments to the numbers to make last minute adjustments prior to finalizing the audit, which is a minor

thing and she believes that it is a timing issue. Ms. Farr suggested that something to strive for is for the District to prepare their own financial statements in house. Ms. Silva agreed that it is a timing issue regarding the last minute entries as they are transfers which cannot be completed until everything else is completed. Ms. Silva informed the Committee that drafting the financial statements in-house is a staffing and workload issue.

In response to Director McRae's question, Ms. Silva informed the Committee that this is the 3rd year of a 4-year contract with DavisFarr, and the District will go out to bid for the contract. In response to Director McRae's question, Ms. Farr explained that their firm does not look at the District's incoming revenue vs. cost of debt service vs. project cost in order to judge the overall financial health of District.

In response to Director Zamorano's question, Ms. Silva explained that part of the reason there were no journal entries or adjustments from the auditors is because the finance department runs through a lot of analysis as part of the closing process to make sure that the books are clean.

In response to Director McRae's question, Ms. Silva confirmed that the property tax assessed value covers the total wholesale service area boundary.

The Committee discussed having Ms. Farr present at the December Board meeting. Ms. Silva explained that the accounting firm usually presents to the Committee and then the item is placed on the Consent Calendar to receive and file.

In response to Ms. Meera Deshmane's question, Ms. Silva explained that the auditors do not look at the water rate calculations and do not review the rate study reports.

2. Review General Manager Reimbursements (W & R)

The Committee reviewed the credit card charges of the General Manager and found them to be in order. There were no reimbursement requests from the General Manager.

3. Review Check Register from November 2025 (W & R)

The Committee reviewed the November 2025 check register and found it to be in order.

4. Review of Legal Bills (W & R)

The Committee reviewed the legal bills and found them to be in order. Ms. Silva informed the Committee that she added the Prop. 218 legal counsel invoice from August.

5. Retail Rate Structure Analysis (R)

Director McRae reviewed his draft outline, which will be attached to the meeting minutes, and will make a PowerPoint presentation for the January 14th workshop. Director McRae recommends that the District continues pursuing the Board motion for the Finance Committee to bring a roadmap to the full Board for approval, with said roadmap to address those items identified throughout the discussion of this subject. He clarified that the analysis would include items such as looking into a gravity zone discount, how the fixed portion of the rate should be allocated, who pays for the capital

improvement projects, how property taxes are allocated (if not during this analysis, then at some point later), having different variable rates, and looking at tiered rates. Ms. Silva responded that she will include property tax information in her January 14th presentation. Director McRae confirmed that the roadmap is essentially the scope of work that a consultant would address.

The Committee discussed the outline, gravity zone vs. pump zone water service and Prop. 218 issues. Director Zamorano pointed out that utilities were formed to spread the cost so that the benefit can reach everybody.

Ms. Deshmane reflected on her previous challenges to the District on water rates and stated that a discount to the gravity zone is not really a discount since they are already paying more for services not being received. In response to her comment on Prop. 218, Director Zamorano explained that when he first read the language in Prop. 218 he agreed with her and Director McRae; however, there has been so much litigation regarding Prop. 218 and the scope of its impact is now much greater. In addition, he stated that the District is in compliance with the law as made perfectly clear by the Prop. 218 expert, and the District's rates are reasonable, and as a utility everybody benefits. Ms. Deshmane disagreed with Director Zamorano's statement and asked that the District analyze the information before making a decision and proceed with their commitment to perform a retail rate study.

6. Other Finance Matters (W & R)

There were no other matters discussed.

7. Public Comment

There were no public comments.

The meeting was adjourned at 3:12 p.m.

DRAFT: Work In Progress.....
(Convert below to a PowerPoint....)

Why Perform A Rate Structure Analysis?

BACKGROUND:

Detailed Customer Complaint....methodical....supported by data.....convincing.

- * Volumetric cost of water.
- * Same Fixed Cost (regardless of actual cost of delivery)
- * Everyone pays for CIP projects, (regardless of who benefits).

Board Action.... (add text of motion..)

The Reason For This Public Outreach Meeting:

- * To obtain feedback from Board Members, Staff, and the customer / owner.
- * This feedback to be considered in developing the “Rate Analysis Roadmap”.
- * This roadmap would basically be the high-level scope of work for a future rate-analysis consultant.

PERSPECTIVE:

(1) The customer / owners are the reason for the existence of the water district. As such, the water district is NOT and “end in itself”does not exist for it’s own benefit. Instead, it exists for the sole benefit of the customer owners. As such:

- * The district needs to put the customers interests before its own.
- * The district needs to maintain good financial health.....not for it’s own selfish interests, but for the benefit of the owner/ customers.

* NOTE: The district should never use the argument of “financial health” as an excuse to financially exploit the customer / owners.

- Like the concept of “Blindfolded Lady Justice”, the district should be impartial to the owner customers, and not favor one customer (or group of customers) over another.

(2) All good laws have a moral / ethical foundation..... To discourage lying, cheating, stealing, physically harming someone....etc. (show 218 regulations slide.....make note of important textual items.....”one customer should not be forced to pay towards another customers water bill”

THE FUTURE ANALYSIS:

What an analysis would be.....

- Having a consultant analyze our rate structure with respect to cost of water delivery to different customer groups.
 - To analyze the customer/ owner challenge to the rate structure.
 - If the challenge is valid, then the goal being a more just (moral / ethical) application of the rate structure, that is in closer alignment with the 218 language.
 - The scope of this work would be defined in the pending “rate analysis roadmap”.
 - Depending on findings, the Board may be presented with one or more options to improve the retail customer rate structure.
- Keeping the same overall rate revenue.
- Keeping the same approved budget and approved project list.

What an analysis “would not” be....

- Would not be a reduction in revenue.
- Would not be a reduction in the budget or project list.

Examples of other water districts:

- Riverside,
- East Bay Municipal Utility District,
- Indian Wells,
- Casitas
- Santa Margarita

RECOMMENDATION: Continue pursuing the board motion for the Finance Committee to bring a roadmap to the full Board for approval. Said roadmap to address those items identified throughout the discussion of this subject.